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NEWS SUMMARY

GENERAL
Russia backs MPLA republic
Angola's first day of independence, two rival Governments were competing for diplomatic recognition. In Luanda, MPLA President Agostinho Neto said that the new "people's republic" would have relations with all countries in the world. At Ambriz, Sen. Orlando Roberto, whose FNLA co-operating with the smaller NITA, proclaimed a "popular and democratic republic of Angola."

The Soviet Union quickly recognised the MPLA Government and broke off diplomatic relations with the FNLA following dispute with President Amin, chairman of the Organisation of African Unity. The MPLA is so backed by all the other former Portuguese colonies. But the MPLA republic is being threatened by FNLA. NITA forces led by mercenaries have crossed into Southern Angola from Namibia. MPLA regrouping its forces around Nova Redondo on the coast South of Luanda. Page 8

Irish death toll hits 1,000
Northern Ireland's troubles aimed their 1,000th civilian victim last night when a 25-year-old Catholic was shot in his chest home. He was the third to die in a day of bloody fighting between the Provisional IRA and Official IRA. Two other victims were named as Jack O'Callaghan, 23, killed by Provisional IRA, and Conall Casey, 18.

Leath sues newspaper
Edward Leath is suing the Sunday Express. Sunday Express editor Mr. Harold Evans is reporting Mr. Charles Leath in an article entitled "What Walter Walker did with Heath's money."

Innocent director shot
Valerio di Marco, personnel director of Leyland, was shot in the chest when he was leaving for work. Leyland's Milan assembly plant. Page 6

UN vote 'a blow to peace'
United Nations resolutions supporting the PLO and denouncing Zionism were "a heavy blow to the chances of peace," Israeli Foreign Minister Mr. Yigal Allon said while visiting Holland.

'Pneumonia fear or Franco'
The 46th bulletin on General Franco's health said the 82-year-old Spanish leader was made to rest for an hour following symptoms of pneumonia.

Cost of a hole
Conservative MP Mr. Nicholas Winterton offered to stick a flag in Parliament Square for the cost of the hole reported to be made by the Environment Department—£25 for putting it in and £5 for pulling it out.

Briefly...
S. freighter Edmund Fitzgerald, 12,602 tons, is feared to have sunk in Lake Superior with 129 hands aboard.
Lancashire education committee said it could save £100,000 a year by substituting vegetable protein for meat in school dinners.
Former Beale Paul McCartney was banned from entering Japan for a concert tour because of a British drug conviction two years ago.

PRICE CHANGES YESTERDAY
Prices in pence unless otherwise indicated

an-Port 4% 73.77	101	+	1
an-Amer. Asphal 145	+	10	
of Nw Stn. Wales 650	+	25	
rat Dev.	119	+	4
by (J.I.)	80	+	5
with Int.	38	+	4
oken Hill Prop.	725	+	10
unmon Bros.	175	+	12
uravals	154	+	4
ill Eng.	145	+	6
lwer Siddleley	330	+	4
ckson & Welch	330	+	4
nd Lease	265	+	9
cas Inds.	162	+	7
Salisbury (J.)	158	+	8
ss Eng.	40	+	3
t. Bank Aust.	310	+	17

RISER
Reardon Smith 'A' 120 + 11
Runciman (Walter) 108 + 8
Stothert & Pitt 103 + 7
Tate and Lyle 239 + 5
Tunnel Hides 'B' 183 + 10
Warren (J.) 62 + 7
Ball & Collins 60 + 5
Woodside-Burnham 670 + 10
Blyth 170 + 10
B.R. South 212 + 8
M.I.M. 212 + 8
Pancontinental 730 + 30
Peko-Walshead 463 + 25
Sabin 100 + 4
Western Mining 155 + 16

FALLS
Cuthbert (R. & G.) 22 - 51
Reed Ind. 242 - 8
Salisbury (J.) 153 - 11
Sparrow (G.W.) 135 - 15
Middle Wit. 380 - 10

Protests as Governor-General sacks Whitlam

Australia heads for bitter poll campaign

BY KENNETH RANDALL, CANBERRA, Nov. 11

THE AUSTRALIAN Governor-General's dismissal today of the Labor Party Government led by Mr. Gough Whitlam has plunged Australia into the bitter election campaign in its history.

Labor Party leaders have appealed to their supporters, and especially the trade union movement, for a calm and non-violent response. But seamen and dockers have already walked off their jobs, other trade union members are threatening to do so tomorrow and demonstrations have erupted across the country even at the gates of Yarralumla, the official residence of Sir John Kerr, the Governor-General, on the outskirts of Canberra.

The first action of the new caretaker Prime Minister, Mr. Malcolm Fraser, the Liberal Party leader, was to advise Sir John Kerr to dissolve both Houses of Parliament and call elections. Sir John's official secretary was drowned out by chanting pro-Labor crowds as he read the dissolution proclamation.

The proclamation ended: "God Save The Queen," and a few minutes later, Mr. Whitlam began an address to the crowd by saying "Well may we say 'God Save The Queen' because nothing will save the Governor-General."

He went on to refer to Mr. Fraser as "Kerr's Cur" and, at a Press conference later, made it quite clear he considered the Governor-General's decision wrong.

Mr. Whitlam described his dismissal as unconstitutional, though not illegal in the sense that it was prohibited by the specific Act of Parliament. "The Queen would never have done this," he declared.

"I don't understand how the refusal over the past five weeks to pass the budget in the Senate. The meeting, however, was short-lived. Mr. Whitlam would only discuss the passage of the budget. Mr. Fraser was interested in the arrangements for a general election."

Shortly afterwards, Mr. Whitlam announced to a meeting of the Parliamentary Labor Party that he had decided to advise the Governor-General to call the normal election, now due for half the Senate.

His tactic was to maximise pressure on wavering opposition Senators to allow the budget Bills to pass and the proposal was endorsed unanimously by the Labor MPs and Senators.

Mr. Whitlam informed the Governor-General by telephone and made an appointment to call on him officially at 1 p.m. But the formal, written advice of a half-Senate election for December 13 was never considered. When Mr. Whitlam arrived at Government House he was immediately handed the notification that his commission as Prime Minister was withdrawn and, in effect, his Government had been sacked.

Within an hour, Sir John Kerr had issued a four-page statement explaining his actions and reasons, and Mr. Fraser had accepted his invitation to form a government. In the Senate, the Budget bills were passed at 2.15 p.m. in proceedings lasting less than three minutes.

In the House of Representatives, a censure debate, begun before lunch by Mr. Fraser,



Fraser: No new policies pending an election.

Editorial comment Page 16 • The build-up to a showdown Page 29

VICTORY FOR GOODMAN

Challenge by Lords over Press Bill

BY JOHN BOURNE, LOBBY EDITOR

FOR THE first time in 26 years, the House of Lords last night blocked an important piece of Government legislation. By overwhelming majorities—ranging from 82 to 100—the Lords insisted on Lord Goodman's "Press Freedom" amendments remaining in the Trade Union and Labour Relations (Amendment) Bill, against the wishes of the Government.

The Government will now be forced to reintroduce its original Bill, plus any amendments agreed to by the Commons, early in the next Parliamentary session, which begins on Wednesday.

Ministers believe that the Lords will not then resist the legislation further and that the Bill could reach the Statute Book early in the New Year. However, if the Conservative and Liberal peers, most of the cross-benchers, and the bishops try to repeat their long campaign of opposition, the Bill could be delayed until next autumn. This is the maximum period the House of Lords is allowed to delay legislation when the Government reintroduces a Bill under the 1949 Parliament Act Procedure.

The first Lord Goodman amendment provides that under the proposed Press Charter to be negotiated between the newspapers and the National Union of Journalists editors should not be obliged to join a trade union. It also protects the right of journalists not to be excluded or expelled unreasonably from a union. Against the advice of the Government and the Commons this was retained in the Bill by 185 votes to 86.

Lord Goodman's second amendment, retained by 108 to 80 votes, states that nothing in the charter should be taken to restrict or abridge any right existing by statute or common law, and that any rule, agreement, act or conduct which is contrary to the charter shall be deemed to be contrary to "public policy."

The Government's arguments, developed by Lord Shepherd, the Lord Privy Seal, were that the second amendment sought "ambiguously and obscurely" to introduce an element of legal sanctions into what should be a voluntary charter.

Lord Goodman's victory was ensured by a last-minute agreement with the Conservative Leader, Lord Carrington, and Lord Hailsham, a former Lord Chancellor, that Lord Hailsham would not press his own amendment and that Lord Carrington would advise the Conservatives to vote for Lord Goodman's proposals.

The debate was remarkably even-tempered except for a brief altercation between Lord Shepherd and Lord Goodman after the latter had said that the Government had made an offer of a new amendment at 2 a.m. yesterday and had then withdrawn it at 9 a.m.—an amendment which he and his supporters were "ready to accept in principle" subject to one or two changes in wording.

Lord Shepherd said he resented this disclosure of confidential talks which could damage the prospects of future confidential talks on matters affecting the House. He also denied that "the piece of paper offered to Lord Goodman and his friends in the early hours, containing" what might have been a solution, "was in fact a formal offer."

Parliament Page 13

EEC farm agreement paves way for selective reform

BY DAVID CURRY

AGRICULTURAL MINISTERS of the EEC today reached agreement on the framework within which selective reform of the Community's farm policies will take place.

After two days of tortuous drafting they agreed a document to go forward to the December meeting of Heads of Government in Rome setting out major problem areas and options for tackling them.

While the document inevitably reflects the different viewpoints of member States the British came out of the meeting feeling a number of basic areas where their preference had received a distinct endorsement.

The Ministers accepted the need to implement the CAP as efficiently and cheaply as possible in relation both to budgetary costs and total resource criteria. The document also specifically mentions as one of the bases for reform the need to align prices on the modern farm.

The significant passage reads: "While keeping farmers' incomes on line, the Commission considers that steps should be taken to improve market balance."

"To this end, beside the price policy and taking into account its limits and the possibility of aligning it on modern farm

holdings, additional measures in the following areas could be considered: policy on stocks, consumer policy, export policy, food aid, producer participation in market risks and measures concerning production potential."

Direct aid is described as "a useful adjunct in specific instances where price policy alone is not enough to achieve certain objectives. It could also on a temporary basis be used to rectify certain situations."

Direct aid is dismissed as a permanent feature of support on grounds of cost and as a source of potential disparities.

There is also specific reference to the need to prevent cyclical surpluses and shortages of beef and adjustments in the support system are indicated here, while on cereals the document refers to the need to align the price of feed wheat to that of other feed grains.

The annex of the document sets out the particular products which give rise to difficulties and as a whole the document is at pains to express fully the differences of approach between States—some Ministers felt that these were even exaggerated.

On the question of cost the document points out that the CAP is bound to appear expensive simply because it is the most highly developed of the

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BSC plans fund-raising scheme with City institutions

BY ADRIAN HAMILTON

THE BRITISH STEEL Corporation is expected to announce a unique fund-raising scheme next week under which City institutions are asked to "purchase" up to £75m. of steel stocks against a corporation commitment to buy them back in two to four years' time.

BSC itself has so far refused to reveal details of its discussions with life insurance and pension funds.

But according to City sources, it has already approached institutions with such a scheme, one of whose unusual features appears to be an agreement by the corporation to pay an annual interest on the funds raised linked to the Retail Price Index.

The stocks, amounting to perhaps 1m. tons, would then be repurchased by the Corporation during the years 1977, 1978 and 1979 at a price that could be adjusted upwards if the price of steel rose more rapidly than general inflation, some sources suggest.

One of the main objects of the scheme for BSC would be to finance its current high stocks in a period of depression.

The Corporation, which is losing at a rate of more than £5m. a week, has consistently

argued in favour of counter-cyclical stockpiling which would enable production to be maintained at relatively higher levels in a depression and could be sold off during an upswing in demand.

The reaction from the City to the move appears mixed. Where pension funds appear generally in favour of short-term investments of this kind, particularly bedged against inflation, insurance companies seem less interested in such short-term finance.

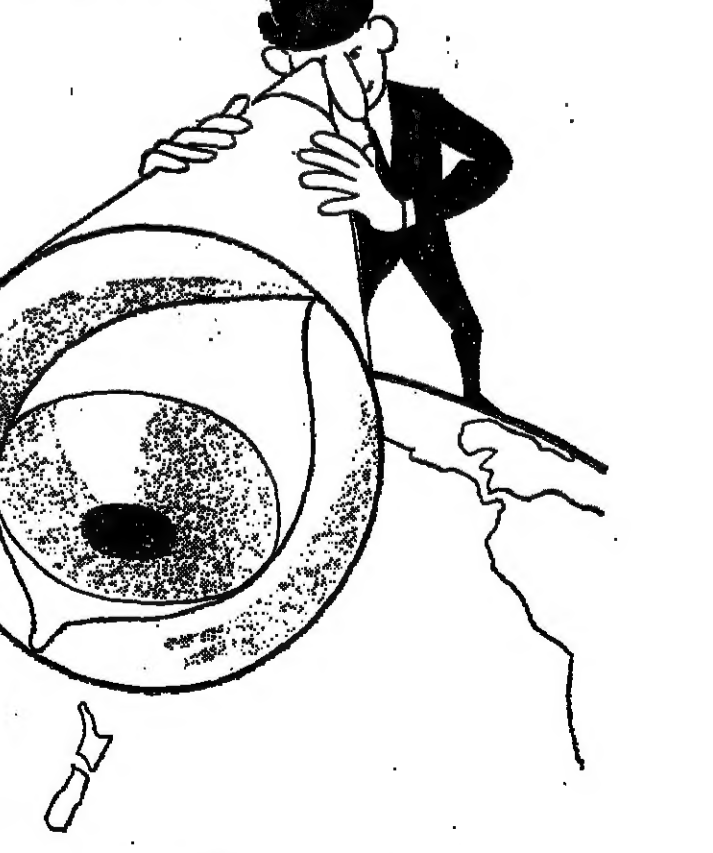
Previous attempts by companies to raise funds indexed against inflation, most notably by GKN last year, have met considerable opposition from the Bank of England, which is worried that such schemes might sustain inflationary trends.

Shotton move

In this case, however, the short-term nature of the funds and their special relevance to industrial production may arouse a more favourable response.

The Government has announced that it will make a decision by the end of this year's Budget whether to allow British Steel's plans to phase out

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LOMBARD

The great arms spending spree

BY C. GORDON TETHER

WOULD IT not be a very good idea to launch a major public debate in the industrialised world on the wisdom of continuing to assist and encourage the Middle East oil-producers to utilise a substantial proportion of the proceeds of the fuel price explosion for engaging in a vast—and seemingly unending—arms spending spree?

There can be no doubt that the flow of arms orders from the part of the world has played a major part in reducing the spectacular payments deficits which all the major industrialised countries developed in the wake of the quadrupling of oil prices two years ago. And there can be no doubt, either, that the boost this traffic has given to employment in their armaments-producing industries has been equally welcome, coming at a time when economic activity in general was slowing down at a disconcertingly fast pace.

And there seems to be no early prospect of the fuel price in international economic affairs losing its potency. Hardly a week passes without an announcement that talks between a Middle Eastern country and one of its industrialised trading partners have produced an agreement to strengthen economic ties between them with particular regard to the signing of weighty arms contracts.

Share for them

It is significant that in both Germany and Japan there has been considerable talk of late about the need to do away with the limitations on arms production introduced after World War II—this so that their engineering and aircraft industries can participate in the world armaments bonanza to the full.

Since such deals are almost invariably presented to the public in the industrialised world as being destined to be of great assistance in boosting exports, relieving unemployment and ending external payments worries, they are more or less automatically assured of a warm welcome. But has not the moment arrived when we should ask ourselves whether this isn't altogether a short-sighted attitude to adopt?

It was recently revealed in Washington that almost half of America's total arms sale of \$8bn to foreign countries in the year to mid-1975 went to the Gulf States. It is not difficult to imagine remembering that Britain, France and other European countries are also contributing in major degree to the growth of this traffic—the magnitude of the armaments build-up

that is now taking place in this highly sensitive corner of the globe.

It is, of course, usual in these enlightened times to ensure that all international arms trading is subject to official licensing. Yet the fact has to be faced that the Governments of the arms supplying countries often tend to see themselves as having just as much of a vested interest in seeing that the traffic is not discouraged as private arm producers did in earlier times.

Certainly, the politicians always appear to have equipped themselves with what they evidently believe to be adequate justification for continuing to carry on as they are doing. When Washington was questioned about the tremendous flow of American arms into the Middle East during the past two years, it replied that this was needed by the Gulf States to render them "capable of maintaining security in the area following the military withdrawal of Britain from East of Suez."

And when questions relating to Britain's extensive involvement in this traffic were put to Mr. Callaghan, the Foreign Secretary, in the House of Commons a short time back, he replied that "an effective agreement to be signed between the United States and the Middle East was likely to be possible only with the support of the parties to the dispute and in the context of a general settlement."

One of the great potential blessings of the oil price explosion consisted in the fact that it instantly created a vast new source of capital in the world that would not otherwise have been available. While devoting a large slice of this fund to turning the Middle East into a welter of armed camps is helping the affluent world to extricate itself from its crisis, it must also mean that so much less is going to be available for the work this money could do so well—promoting the meaningful development of the Third World.

That is one very good reason why the industrialised countries ought to be asking themselves whether they are doing the right thing by humanity in working so hard to support a new arms build-up in the Middle East. It is not, however, the only one. If what they are doing serves to save the way for another escalation in that part of the world, it is by no means beyond the bounds of possibility that their own peoples will have a share in the painful consequences.

RACING

Roman Warrior to the fore

THE DECISION to send Lianga from France to contest the Vernon's Sprint Cup at Haydock (2.15) lends spice to the final day of the Flat racing season.

M. Daniel Wildenstein, owner of this black American-bred filly, had made it clear he was determined she should retire to stud as a recognised champion sprinter of Europe, and victory in this Group 2 event would give her the official title.

Judged on her performance in the July Cup at Newmarket, she comes out just over a length better than Roman Warrior, but she ran disappointingly in the Prix de la Forêt at Longchamp last month, and it may be she has gone over the top following an arduous season.

Roman Warrior, too, has had a busy time, but he is an enormous horse with a robust constitution, and unless Lianga is in tip-top condition, I fancy he will prove too strong for her.

Street Light will go well; and connections of Garda's Revenge, full brother to Lianga, have doubtless been encouraged by the good record of two-year-olds in this race. It would not surprise me if the Irish-trained colt were to run into a place. But Roman Warrior is the selection.

Not only have Messrs. Vernon of football pools fame provided £10,000 of the added money of £14,000 for the principal race of

HAYDOCK

1.15—Gerushka

1.45—Baffin Bay

2.15—Roman Warrior

2.45—Marching Orders

3.15—Lord Elect

3.45—Dominant

KEMPTON

2.30—Hodge Hill

2.50—Ghost Writer

3.00—Winter Fair

3.30—Sarpedon

KELSO

1.15—Sovereign Gold

2.45—Dancing Ned

3.45—Regal Tack

promises to be, with 13 standing their ground, which, by my reckoning, at least eight have a chance.

However, for better or worse, I shall take a chance with Baffin Bay, who is a better off with Major (9 lbs, if one takes the view, as I do, that the 3 lbs Richard Fox is entitled to claim as a bonus in exchange for the neck that separated them over 100-day distance at Lingfield on October 9).

Admittedly, I base takes that race as a criterion. It is arguable that Royal Match ought to beat the co-author of Superstar, paid \$3,000, also at the top of the forecast, for "this is a Pilgrim in Autumn." Charge.

An anonymous bid of £3,000 also secured Frederick Goodall's Hunt the Slipper and Walter Hunt's Gypsy Life was inside forecast at £2,500. Sotheby's made some effort to collect good Victorian pictures for this sale

Not to be outdone Tim Rice, the co-author of Superstar, paid \$3,000, also at the top of the forecast, for "this is a Pilgrim in Autumn." Charge.

A collection of sixty, very small, jewelled Easter Eggs set for sale by a descendant of Prince of Wales, the Duke of Devonshire, sold for £31,200. However, the Senate Cup, a Louis XV rock crystal cup with ornate mounts, presented by Louis XV to the Empress Elizabeth, was bought in at \$5,900.

Yesterday's sale of objects made by Fabergé contained its disappointments, but totalled £220,130. A dandelion mounted in gold with rose diamond seeds went for £9,450, and a silver gilt mounted roan-berry plant in an agate vase went for £5,815.

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BY DARE WIGAN

Roman Warrior to the fore

THE DECISION to send Lianga from France to contest the Vernon's Sprint Cup at Haydock (2.15) lends spice to the final day of the Flat racing season.

M. Daniel Wildenstein, owner of this black American-bred filly, had made it clear he was determined she should retire to stud as a recognised champion sprinter of Europe, and victory in this Group 2 event would give her the official title.

Judged on her performance in the July Cup at Newmarket, she comes out just over a length better than Roman Warrior, but she ran disappointingly in the Prix de la Forêt at Longchamp last month, and it may be she has gone over the top following an arduous season.

Roman Warrior, too, has had a busy time, but he is an enormous horse with a robust constitution, and unless Lianga is in tip-top condition, I fancy he will prove too strong for her.

Certainly, the politicians always appear to have equipped themselves with what they evidently believe to be adequate justification for continuing to carry on as they are doing. When Washington was questioned about the tremendous flow of American arms into the Middle East during the past two years, it replied that this was needed by the Gulf States to render them "capable of maintaining security in the area following the military withdrawal of Britain from East of Suez."

And when questions relating to Britain's extensive involvement in this traffic were put to Mr. Callaghan, the Foreign Secretary, in the House of Commons a short time back, he replied that "an effective agreement to be signed between the United States and the Middle East was likely to be possible only with the support of the parties to the dispute and in the context of a general settlement."

One of the great potential blessings of the oil price explosion consisted in the fact that it instantly created a vast new source of capital in the world that would not otherwise have been available. While devoting a large slice of this fund to turning the Middle East into a welter of armed camps is helping the affluent world to extricate itself from its crisis, it must also mean that so much less is going to be available for the work this money could do so well—promoting the meaningful development of the Third World.

That is one very good reason why the industrialised countries ought to be asking themselves whether they are doing the right thing by humanity in working so hard to support a new arms build-up in the Middle East. It is not, however, the only one. If what they are doing serves to save the way for another escalation in that part of the world, it is by no means beyond the bounds of possibility that their own peoples will have a share in the painful consequences.

Not to be outdone Tim Rice, the co-author of Superstar, paid \$3,000, also at the top of the forecast, for "this is a Pilgrim in Autumn." Charge.

An anonymous bid of £3,000 also secured Frederick Goodall's Hunt the Slipper and Walter Hunt's Gypsy Life was inside forecast at £2,500. Sotheby's made some effort to collect good Victorian pictures for this sale

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A collection of sixty, very small, jewelled Easter Eggs set for sale by a descendant of Prince of Wales, the Duke of Devonshire, sold for £31,200. However, the Senate Cup, a Louis XV rock crystal cup with ornate mounts, presented by Louis XV to the Empress Elizabeth, was bought in at \$5,900.

Yesterday's sale of objects made by Fabergé contained its disappointments, but totalled £220,130. A dandelion mounted in gold with rose diamond seeds went for £9,450, and a silver gilt mounted roan-berry plant in an agate vase went for £5,815.

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GARDENS TO-DAY

Some colour combinations

BY ROBIN LANE FOX

BEFORE I return to last week's theme of plant associations, I would like to do justice to the Dutch Elm beetle which, I suspect, may have been misrepresented by recent remarks. Neither the beetle, nor even the female beetle, causes Dutch elm disease.

The first cause of the disease is the fungus, *Ceratocystis ulmi*, which is responsible for the rot. The beetle likes to bore into the galleries of a weak elm in order to lay its eggs there. Because it does not wash itself before flying on to the next tree, it carries the fungus with it. The beetle, then, is the innocent carrier which very conveniently single out for our insults.

At Kempton, I see no reason why Hodge Hill should not continue on his winning way in the November Handicap Hurdle (2.0), though I fear he will not be a betting proposition—an observation likely to apply to Ghost Writer in the Flyover November Chase (2.30). Winter Fair in the Wimbledon Handicap Chase (3.00), and to Sarpedon in the Sprig Three-Year-Old Hurdle (3.30). But all four ought to win.

Kelso, Regal Tack, assuming he has taken kindly to jumping, is unlikely to be beaten in the Edman Novices' Hurdle (3.45), for he is a useful performer on the flat.

Other good prices were the £1,727, also to the Antique Porcelain Company, for a large pink, trellis pattern thimble painted by B. G. Hauser with miners, and a private buyer gave £1,454 for a small Clemens August type thimble painted by C. F. Herold. The private collector, 150 thimbles realised £49,450.

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Cops, robbers and operas

by CHRIS DUNKLEY

Writing about the first episode of Thames's police series *The Sweeney* in the first week of January this year I remarked that "when it settles down and feels a little more secure it may turn out quite well." It has shaken down in fact it is fast approaching the end of its second series, it feels a lot more secure, and it has turned out very well indeed. It has turned out so well, in fact, that it has for some time now been part of a very, very short list of programmes: the ones which I take care to watch every week, almost to the cause of my job—but if necessary—in spite of it.

In 1975 *The Sweeney* fulfils many of the functions that *Z Cars* fulfilled in 1962. That is not to say that *The Sweeney* has broken as much fresh ground this year as *Z Cars* did 13 years ago; it would be silly to expect any programme to do that. *Z Cars* was a shock to the British system because previous films and television series about the police had been written in the exception, and not in the rule, of all being cast in the heroic mould and their criminals all out and out villains. *Z Cars* was a great shock and a great success because it was the first television police series to employ a documentary style, and the first to portray its characters as recognisable members of the human race: policemen with bad as well as good habits; law breakers whose "crimes" often turned out to be the result of social circumstances.

It is unlikely that such a major step in this particular area can ever be taken again—there was only the one, and *Z Cars* took it. Nevertheless, there were other steps, albeit smaller ones, which could, logically, be taken and the interesting thing is that they have been taken now by Thames with *The Sweeney* and not by the BBC with *Softly Softly* (the most direct descendant of the original *Z Cars*). Nowadays the characters in *Softly Softly* are more and more prone to look like an impression of themselves given by Mike Yarwood. Last week's episode starring Thora Hird as Mary Meegan, the post-menopausal shop lifter, stealing birthday presents for the children which she and her husband never had, was an honest enough little story (three years reporting magistrates' courts suggested to me that there are more Mary Meegans in Britain than any other type of offender). But it had none of the knock-down drag-out drama of *Z Cars* in its heyday.

Softly Softly is in danger of following in the footsteps of much of the West End theatre and many of the single plays on television and becoming sophisticated and affected. Not so *The Sweeney* (about for *Sweeney Todd*, rhyming slang for "knock down drag out"). *Sweeney* is the dark. Det. Insp. Regan (John Thaw) and Det. Sgt. Carter (Dennis Waterman) start from somewhere near the point where Barlow used to finish. They are hardly like Barlow at all—unlike some of the crooks he chased, actually.

But then anyone who has worked even briefly in fairly close association with the police knows that there is often an uneasy affinity between cops and robbers. A successful villain and a successful policeman or detective often have remarkably similar characteristics: deviousness, stubbornness, a willingness to break the rules to achieve what is seen as an important objective. No doubt it makes Sir Robert Mark's job very difficult indeed, but when it is recognised and used accurately by writers and directors of the sort Thames have been using it also makes for very entertaining—and very dramatic—television. Because of their ready association with stool pigeons Regan and his boss have, on separate occasions, been suspended and investigated by A.O. the Metropolitan Police's own internal investigation body.

This week we see Regan as Hunter (Caitan's "Lonely" who might be seen as having type-casting trouble, were it not for his appearance in Thames's awful *Rule Britannia!*) flipping off Regan about a feeling of a restaurant. Regan, bellowing "Two motors—four up in each; Roy Kinnear playing a very nice line in middleweight crook, tell-

ing the girl in the restaurant 'I've proved my bottle, right? Carrying this lot across... I've done a lot of bird, right?' the girl accepting a small suede bag; Regan screaming up to the restaurant, dashing through it (leaving others to deal with Kinnear) to the rear; picking up a discarded blonde wig from the dustbin; waiting for the second motor to arrive; yelling "Where've you been?"; being told "Bloody road works, guv"; and complaining bitterly "Well we've lost the girl!" instructing his men "Knock on every door in the cause of my job—but if necessary—in spite of it."

And that was just the pre-credit sequence. Unlike so many recent television drama productions where the research skeleton sticks painfully through the thin flesh of the plot and can be seen forming the shape of the lines (Granada's *Nearest Man* is an embarrassingly extreme example, as though whole chunks of research notes have been written straight into the script) *The Sweeney* always sounds totally authentic. It looks it, too: one of the big

attractions of the series has been its location filming in London streets, in particular the car chases which have been not infrequent. There is no way that I know of making a car appear to race up a street and skid-turn through 180 degrees in its own length, short of hiring a stunt driver and getting him to do precisely that. Best of all, perhaps, is the authenticity of the relationships between Regan and Carter, and between the two of them and their superior, Det. Chief Insp. Haskins (Garfield Morgan). As often as not the impression given by Regan and Carter is that they are working not only against the expected competition, but against their own boss—and you can't get much more authentic than that.

I suspect that Wagner might well have approved of Brian Large's interpretation of his *Flying Dutchman* which was given its first showing on BBC2 on Sunday. Perhaps he would not have been over-enthusiastic about the idea of transposing the entire work into the steam age,

though it seemed to me highly successful: so much so that it took only a few minutes for awareness of the novelty to cease to intrude. He would, however, have approved of its being shown without an interval, and presumably he would have recognised the spirit of the production since it was truly Wagnerian.

All the great pitfalls of television opera were avoided (in particular there was a commendable absence of the habit described, after a television Carmen, in 1962 by Philip Hope-Wallace as lovers clutching one another and bawling high E-flat up each other's noses"), and considering the limitations of any television studio—even the BBC's largest which was used here—it is remarkable that the overall impression by the end of the opera was one of great fluidity and space.

Just one of Michael John Harris's technical effects misfired—in fact it seemed entirely unnecessary and distracting—when Senta and the Dutchman were made to recede into a small black hole. The rest, involving storms and tidal waves, dream sequence, and the final reunion in a watery cosmological whirl worked splendidly.

As ever the quality of sound reproduction on ordinary television was proved to be appalling—thanks to the set manufacturers—and having been present during some of the recording, I would say that this did greater disservice to Gwyneth Jones's soprano than to Norman Bailey's superb baritone.

Dr. No, the first of the Bond films to be shown on television, attracted the biggest audience since the 1970 Miss World contest (which was a BBC presentation) according to the most recent JICRA figures, produced by Audits of Great Britain, who say that the film was watched on in 10,500,000 homes. This does not, of course, tell us exactly how many people watched: it is a figure which has always been concerned with the number of sets switched on, unlike the BBC's which are concerned with the number of people watching. Comparing like with like, however, it is easy to see that Dr. No did exceptionally well: *This Is Your Life* and *Love Thy Neighbour* are regularly credited with a figure of about 9.25m. homes, and the highest previous figure this year was 9.40m. for the European Cup Final on BBC1.

The extraordinary point about all this is that Dr. No is a 13-year-old movie which has been on the circuit not just a couple of times but again and again—first on its own, then double-billed with other Bond films. It must give television programme planners and producers pause for thought to realise that even their own circuit is not just a couple of times but again and again, fail to measure up to the attractions of a 13-year-old movie.



John Thaw as Regan in 'The Sweeney' (Thames)

French theatre

Playwrights of Paris

by ANTHONY CURTIS

Those of us whose visits to Paris are less frequent than we would wish, and who are therefore forced to rely for our knowledge of modern French drama on what is performed here in translation, tend to think that the magnificent postwar flow of French drama has branched out in several directions, notably that of playwrights whom Mr. O'Connor calls the Cynics, Wein-garten, Vian, Tardieu, Arrabal, and those of a number of even more recent writers for the theatre whom he studies under the collective title of Jeunes auteurs, Adrian, Alain, Baim, Grumberg, Ehm, Cousin, Ben-detto, Vinaver.

Never having seen anything of the work of these jeunes makes it difficult, to say the least, to take issue with the claims that this view is to be found in Garry point really is that he writes in such a way as to make one want to see this work and to envy him his forays into the French theatrical avant garde. He writes given their die, along with Sartre, Montherlant, Anouilh, lumbering the reader with a

plethora of plot-summaries (many of these playwrights do not go far for plot much); he packs an immense amount of information into the small space, including sections on directors, leading actors and a valuable chart of important productions from 1945-75. Through it all there runs a current of enthusiasm and a catholicity of outlook that is most refreshing. Where one can check one's reactions against his, in the earlier part of the survey, they seem to come from sound judgment (by which one means more than that on the whole one agrees with him). Thus he writes of Genet that his theatre of shadows is a very platonic conception of the theatre, but it is not in any way lucidly expressed. He is entirely self-contradictory and insensitive. His view of his own work is that of an artistic megalomaniac. But his plays

are successful not through their form, which is gauche, their symbolism, which is clumsy, their psychology, which is crude, but uniquely because he is a poet with an outstanding gift for words, and a rich ability to create, and celebrate in words a sensual and dominantly visual world. An arresting comparison between Montherlant and John Whiting's work sets a fresh hare going: Sartre's most recent *Women* play is seen within the framework of his political development and attention is given to his *Un théâtre de situations* (1973) with its many aperçus about the work of other playwrights. Finally, the entire triumphant career of Anouilh is dealt with in six and a half pages—in itself a triumph of succinctness. I would have welcomed something similar on the undervalued Salacrou but one cannot have everything.

Shaw

Clive James & Pete Atkin Sandstrom's Utmost

by ANTHONY THORNCROFT

The heavy hand of filthy lucre so dominates the music industry that there is little time for humour or irreverent satire. So musician Pete Atkin and critic Clive James deserve every encouragement for trying to be funny about pop and heartily thanks for actually succeeding for much of the time. They are touring the country with a pleasantly Victorian format: lecture stand for James and a piano for Atkin. It is very much the in-crowd's

Flanders and Swann, mingling James' intellectual drolleries with Atkin's musical pastiche. A recited snatch from the latest James narrative poem, sub-Chaucer, sub-Pope, entitled *Kelley's Turk* and basically a simple man's snipe at rock culture; a few of Atkin's serious songs; and, to blend the two, send-ups of current pop "idols," James Paier (a half brother of James Taylor), Gladys Graveyard (reputed Alice Cooper), Griff Costello (a friend of Kris Kristofferson), and the like. All told it ensured an amusing and erudite evening, on Sunday, if it is possible to be erudite about something as transitory as popular music. Perhaps Clive James brings too much intellectual weight to the subject, though it makes a change to have Latin tags flying around the stage. His well-plugged *Felicitly* Thrak is not his best work, being an unnumbered and prettily angled parody about the light-weight, media-created "personalities" who infest the gossip columns. They are so basically unimportant that James, unlike Dryden or Pope, cannot get really vindictive about such will-o'-the-wisps.

The same goes for his History of Rock. The title "I flew with Buddy Holly" is amusing, but the humour, like the music, is childish. It is a pity Clive James, who contributes the lyrics to Pete Atkin's songs, and the sardonic items about the manager the pair met in their early, exploited, days, and the legends of a session man, are so on. So are the parodies, taken from their new album *Live Libel*. James hits harder here than he does with *Felicitly* Thrak, and with Pete Atkin nicely under-playing the impersonations, we get the nearest I've seen to sophisticated satire on the serious business of music-making.

Round House

Sandstrom's Utmost

As an hors d'oeuvre to Boulez's own *Eclat*—a pretty, sparkling performance of deep pessimism. Its chief intention, deploying eight wind instruments and two percussionists for about 18 minutes, was to be "clear to the point of self-evidence, to be insistent to the point of the intolerable." In the second part of his declared aim, Sandstrom succeeded very well, but largely by sacrificing the first part entirely. *Utmost* I found almost wholly opaque: a slow-moving sound-glue extruded by two groups of wind instruments tuned a quarter-tone apart, interrupted at irregular intervals by grim metal-percussion tones. It may have been significant that neither interruptions nor glue bore perceptible melodic relation to Boulez's quick and vigorous beat—an expression perhaps sympathetically taken by the audience) of a young composer's utmost despair on receiving a commission? Contention could summon up no great enthusiasm for it—*Utmost*, he told

Arts Council helps British jazz

Just released on his own by Neil Ardley (EMI Real label, "A" Records), is a recording of John Stevens directing the Spontaneous Music Orchestra in an extended improvisation recorded "live" at a Music Now concert given in London last January. This album is the latest in a series of recordings of contemporary British jazz—of widely differing styles—made with financial assistance from the Arts Council of Great Britain. Other recordings assisted by the Council are: *The Peter Ind Sextet* (Wave Records LP13); *Will Power!* (Argo SZDA 164/6, 2-record set), recording of the 1974 Shakespeare birthday concert in Southwark Cathedral; *The Kenny Wheeler Orchestra* (Incus Records 10); *The London Jazz Composers' Orchestra* (Incus Records 6/7, 2-record set); *A Symphony of Anagrams* (Incus Records 10/11, 2-record set) to Mr. Mackerras.

ENO's long-term conducting arrangements

Long-term arrangements for the musical direction of the English National Opera company have been announced. The services of Charles Mackerras have been secured for a further five years. He will remain as musical director until December 31, 1977, and then as principal guest conductor until the summer of 1980. Sir Charles Mackerras, at present musical director of the Royal Liverpool Philharmonic Society, has agreed to accept the post of musical director of the company from January 1, 1978, in succession to Mr. Mackerras.

Mary Beale and Anne Norwich

by WILLIAM PACKER

Few artists wait so long as every encouragement by her husband, and every chance to show of their work, and after 300 years it is only to be expected that some exaggerated claims will be made on her behalf, by way of consolation. These are days of feminist agitation, moreover, in which she might well appear as a salutary example, an obvious candidate for the martyrdom of gender, and then all but forgotten, a victim of the sad chance of being born a woman.

We still affect surprise that women should be artists at all, and are inclined to patronise those whose claims to be so are in any way serious. The tradition that places painting and drawing as a polite accomplishment, and nothing more, dies hard. Recent experience should have taught us better: there have been many notable female artists this century: Barbara Hepworth, Gwen John, Marie Laurencin, Bridget Riley: the list goes on. In any case, there always have been clever women in the visual arts, enough at least to provide the foundation for that same polite tradition. From Mary Beale's own contemporary, with the best of the painters, their heads in the 18th century, with Angelica Kauffman, Vigee le Brun and Rosalba Carriera, and then on to the Impressionist ladies, Cassatt, Velodon and Morisot, the record is continuous and thoroughly worthy.

It must be said at once that not one has ever achieved the first rank: full of promise, perhaps, and even important, but never a great artist: though I hope we will live to see this generalisation confounded. The regimental riposte, of course, is that women have been forever denied the opportunity to fulfil their true creative potential, through the exigencies of their special role and expectations, and their natural function. Mary Beale was no genius, but she was competent, conscientious and professional. She was given

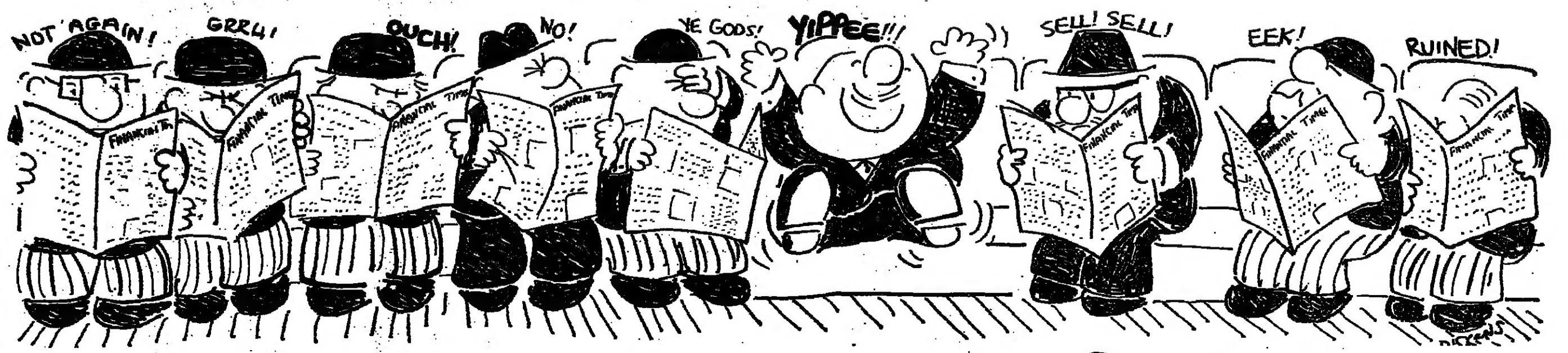
situation. Her work is overtly figurative, but the legacy of abstraction constantly asserts itself. The figures, highly stylised though they are, read clearly, conjuring up their own world, and yet the simplification of their own hypothetical space, and the direct and expressive handling, re-affirms the paint and the surface, bringing us back to the formal preoccupations of abstraction. And this ambivalence is compounded by the ground against which the figures are set, hard-edged geometrical elements that move before and behind them, and against each other, and return



Mary Beale: John Lawther, Viscount Lonsdale

again to assert the flat painted surface. It is always important for artists to stand away from their work from time to time, to see it more clearly and dispassionately, and see the direction they are taking. Anne Norwich's work is changing radically, and her show marks only a point on that progress. Nothing is fully resolved yet, but the evidence of hard and serious thought is unmistakable. It is the kind of show that draws on our interest to the work to come. It remains at Studio Four in Downshire Hill, Hampstead, until November 18, and is open all week, including next Sunday.

Which one's the Leicester investor?



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WORLD TRADE NEWS

India to build \$1bn. steel plant in Libya

BY K. K. SHARMA

NEW DELHI, Oct. 11.

AN INDIAN engineering consultancy, Dastur and Company, has secured a contract to build an integrated steel plant in Libya against competition from several West European companies. Dastur will be paid Rs.100m. (\$5.48m.) in management and consultancy fees. In addition, it has undertaken to supply comprehensive designs, management of construction and erection of the plant, assistance during start-up and commissioning, and help in recruitment and training of Libyan engineers, operators and other staff.

The project envisages an investment of nearly \$1bn. over the next decade by the Libyan Government. The first half of the project will be erection of the steel plant, and the second consists in establishing infrastructure facilities in the form of a trans-country gas pipeline, a port and harbour, a power house and a water desalination plant.

This is the biggest single consultancy contract that an Indian concern has won, since Dastur will not only set up the plant but also the infrastructure facilities. It is likely that much of the equipment for the plant will be of Indian origin.

The steel plant will start with a production of about 1m. tonnes,

Middle-East shipyards

India and Yugoslavia are jointly to bid for contracts to set up shipbuilding yards in the Middle East in a move to attract petrodollar investment.

This was agreed at a meeting of the Indo-Yugoslav Committee on Industrial Co-operation, which has decided that Indian tyres and tubes, finished leather, tractor components, pig iron, auto parts and packaged tea will be sold in Yugoslavia.

Indo-Yugoslav trade has risen to Rs.1,250m. (\$68.5m.) in the first nine months of 1975, compared with Rs.450m. (\$24.7m.) in the whole of 1974.

Meanwhile, talks to finalise the Indo-Hungary trade plan for next year begin to-morrow.

Contracts Abroad

SOLEL BONEH, the construction company owned by the Israeli Federation of Labour, reports contracts at June 30 were worth \$420m., against \$222m. on January 1. Work valued at \$30m. was carried out in the period.

EEC retaliates against Swedish import curbs

BY REGINALD DALE, COMMON MARKET CORRESPONDENT

BRUSSELS, Nov. 11.

THE EEC to-day hit back at flirting with the idea of import curbs on Swedish goods. The Brussels Commission said that curbs on Swedish goods would be removed on certain types of Swedish paper products, and it is widely expected that duty increases on other items will follow shortly.

Sweden has justified its move on the grounds that Swedish boot and shoe production must be protected if the country is to have sufficient home-produced supplies in time of war. But the argument has been strongly rejected by the Commission, which sees the Swedish move as an extremely dangerous precedent at a time when many other countries, especially the U.K., are

will accordingly now be raised from 10.5 per cent. to the full 12 per cent. and the new 1976 "ceilings" soon to be proposed by the Commission is unlikely to be generous to the Swedes.

There is no obligation on the EEC to reimpose full duties when "ceilings" are exceeded unless a member state lodges a complaint in Brussels. Last year the reduced tariff was maintained even though Swedish exports ran over 10,000 tonnes above the ceiling.

Brazil imports fall, but big deficit likely

BY OUR OWN CORRESPONDENT

SAO PAULO, Nov. 11.

A STUDY by the U.S. Trade Department says Brazil was the country that most increased the value of its imports between June, 1974, and July, 1975, with a jump of 105 per cent.

Nearly all the increase, however, occurred during the second half of 1974, when imports soared, with many companies acquiring large stocks. This year, because of strict government controls, Brazil has

managed to hold the increase down to 1.2 per cent., with imports worth \$9.16bn. by the end of September, compared with \$8.06bn. in the equivalent 1974 period.

Despite the constant emphasis given by government officials to the heavy weight of oil, in fact this product, costing \$2.29bn., an 11 per cent. increase over the same months of 1974, was not the item that headed the list.

More liberal approach to US-Hungary trade sought

BUDAPEST, Nov. 11.

THE U.S.-Hungary Economic Council, at its inaugural session held here yesterday and to-day, called in its final communique for the liberalisation of current tariff, export credit, and other restraints narrowing the volume of trade between the U.S. and Hungary.

Privately, members of the 28-strong U.S. delegation of leading executives of major industrial, commercial and banking concerns said that a breakthrough was unlikely until the U.S. extended to Hungary's exports most-favoured-nation treatment. Legislation concerning that might have to wait until after next year's presidential elections, it was hinted.

The Council, formed in March, 1975, and made up of senior executives of a representative cross-section of the U.S. business community and their counterparts in Hungarian foreign trade organisations and industrial and agricultural enterprises, also held discussions with Mr. Jozsef Biro, Hungarian Foreign Trade Minister and Mr. Janos Fekete, the National Bank vice-president.

The next meeting will be in Washington in September 1976. It will serve "a catalytic role" in expanding business relations between enterprises of the two countries.

Poland to slow down future rate of investment

BY DAVID LASCELLES

POLAND, ONE of Comecon's biggest spenders in the past five years, will slow down its investment rate in the next Five Year Plan beginning in January, Mr. Henryk Kisiel, the Finance Minister, said in an interview with the Financial Times in Warsaw.

Although overall investments in the Plan period would be some 40 per cent. higher than in the last five years, the annual rate of growth would be small, he said, and Poland would now concentrate on selling rather than buying.

Mr. Kisiel's remarks appeared to confirm that Poland is nearing the end of its phase of heavy investment initiated by Mr. Edward Gierk after he had been swept to power in the popular upheaval of late 1970. But Mr. Kisiel stressed the continuity of Polish economic policy, and said his country was still interested in buying abroad, even if on a smaller scale, and that the intention now was to "reap the harvest" of investment.

Among the reasons he listed for the slowdown on the achievement of many investment aims, was the country's acute shortage of building capacity, and the fact that Poland had invested on such a broad front that it now needed to complete a large number of ongoing projects.

The uncertainties created by the western economic recession also played a role, since Poland wanted to repay its investments by selling in the West.

Investment would now be concentrated on modernising the Polish economy, he explained, and in making better use of materials rather than launching many new projects. Large sums would be spent developing Poland's raw materials such as coal, copper and sulphur, and on selected major projects — farm machinery, chemicals and steel.

Changes in U.S. 1976 tariff concession list

WASHINGTON, Nov. 11.

PRESIDENT GERALD FORD has notified Congressional leaders that the U.S. has added Hong Kong, Israel, Romania and other countries to the list of nations eligible for special U.S. tariff concessions at the start of 1976.

At the same time, the White House removed Vietnam and Cambodia from the eligibility list, which now includes 97 developing countries in Latin America, Asia and Africa, plus 40 dependent territories of other countries.

Mr. Ford decided that imports from Turkey, Cyprus and Somalia also should be added to the list of countries designated several months ago as eligible for the U.S. tariff preferences. Because of congressional restrictions, major U.S. exporting nations in OPEC will be barred from receiving the concessions.

The OPEC countries include several nations among them: Venezuela, Ecuador, Indonesia and Nigeria—which did not embargo oil shipments to the U.S. in late 1973 and early 1974. Administration officials said, however, that there was no way to include them in the group eligible for the U.S. generalised tariff preferences.

AP-DJ

Public spending

No one needs telling about the recent explosion of public sector spending in Britain. But why has it happened; and how may controls may be tightened in the future? In a special feature Cedric Sandford and Ann Robinson explore these difficult questions. The Banker adds its own views.

Britain's bankruptcy crisis

Professor Glyn Davies sets the current financial crisis in British industry in its historical perspective; and derives some pointers for bank policy.

Foreign banks in London

Last year saw a slow-down in the number of foreign banks opening up in the City of London. The Banker's annual survey of Foreign banks in London tells the story.

Unemployment

Since the War, Canada and the United States have always been at the top of the international unemployment league tables; Germany and Japan, on the other hand, have consistently recorded below-average unemployment. How are these differences to be explained?

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EUROPEAN NEWS

Portugal planning wide range of economic curbs

BY PAUL ELLMAN

LISBON, Nov. 11.

THE Portuguese government is expected to adopt shortly a wide-ranging austerity programme, including rationing of basic foodstuffs, price controls and wage restraint, running in some cases to cuts in top salaries of up to 15 per cent.

The programme has been prepared as part of the government's effort to obtain financial aid from international organisations like the EEC to meet a trade deficit expected to total Escs.55bn. this year (about £1bn. at the official exchange rate) and the threat of a real drop in GNP of between 10 and 15 per cent.

The campaign to prepare the Portuguese for the measures the Government is expecting to take began with a warning from the Finance Minister, Dr. Salgado Zenha, that the country faced "bankruptcy". He compared Portugal's present economic plight with that which it faced in 1928 and which led to the

installation of the Salazar dictatorship.

A working paper, which the sixth provisional government is expected to make official policy, points out that Portugal has been able to cushion itself against the worse effects of its economic crisis through deploying the large foreign currency reserves inherited from the regime which ruled the country prior to the April 25 coup last year.

These reserves are now virtually exhausted and, in the depressed state of the international gold market, the government feels unable to call upon the country's still massive gold reserves.

At the same time, the political and economic instability of the past nine months has brought a virtual halt to remittances from Portuguese working abroad, who previously accounted for around Escs.25bn. annually.

Recognising that the policy is likely to be adopted only after

Government may replace Copcon commander

BY OUR OWN CORRESPONDENT

LISBON, Nov. 11.

CONSIDERABLE doubts tonight surrounded the political future of Brigadier General Otilio Saraiva de Carvalho, the left-wing commander of Copcon, the internal security force. General Saraiva de Carvalho ostentatiously stayed away from the meeting of the Revolutionary Council of the Armed Forces Movement, which broke up in the early hours of this morning without issuing any communique.

The meeting is known to have discussed, at the request of the Government, the crisis of authority which the Prime Minister, Admiral Pinheiro de Azevedo, has made clear is the result of the removal of the roads on alternate days, a figure more sympathetic to the rival of his Cabinet.

Gen. Saraiva de Carvalho instead spent his time visiting military units outside Lisbon. The General, who has identified himself more and more recently with extreme left wing elements who seek the introduction of "direct democracy" in Portugal rather than the Parliamentary system favoured by the major parties, denounced the "successive personal attacks" which he said characterised Council meetings.

Some sources have suggested that the counter-offensive against the extreme Left might result in General Saraiva de Carvalho being removed from his post and his replacement by a figure more sympathetic to the Government.

Juan Carlos faces fight over PM

BY ROGER MATTHEWS

MADRID, Nov. 11.

THE FIRST of several constitutional battles in Spain is stirring rushing through a constitutional amendment to limit the powers of the Council of Prince Juan Carlos to choose his first Prime Minister. Ultra-conservative members of the regime have been pressing for a change in the law which they claim limits the King's freedom of action severely, thanks to the constitution and, especially, the 17-man Council of the Realm.

The Prince and Prime Minister Carlos Arias are understood to have been sufficiently worried by weeks and might eventually lead to a stalemate.

Article 14 of the Spanish Organic Law says that a Prime Minister is selected following deliberations by the Council of the Realm, which then sends a list of three candidates to the Head of State. Should the Prince not like any of the names, he can ask the Council to try again. Theoretically, this process can continue for days, even weeks, and might eventually lead to a stalemate.

Brandt kicks congress into life

BY NICHOLAS COLCHESTER

MANNHEIM, Nov.

HERR Willy Brandt, chairman of West Germany's Social Democratic Party, opened his party congress here today by attacking the CDU conservative opposition in unprecedented terms, before rounding on the SPD's failings and suggesting the improvements that were needed for its general election campaign in 1976.

The ex-Chancellor seemed to have regained his old vigour as he weighed into Franz Joseph Strauss and the CDU-CSU opposition parties. "The CDU has given the initiative to a German nationalist clique," he said, "and from the CDU emanates a despicable anti-spirit. In its present condition, the union is not only unable to govern: it is becoming a security risk for our country—in foreign, domestic, economic and social policies."

The speech was less a congress speech than campaign rhetoric, though holy war—with burning

and canonisation—has broken out. He urged that "a flexible party must watch the pace and financial security of its plans, just as much as worry lest the impulses behind its reforms appear to flag."

He argued that the SPD must make the aims of social democracy really clear to the electorate, but must stick to the realm of the possible in pursuing them.

He was particularly tough on the Young Socialists, implying that they consisted only of students and should recruit industrial trainees, young workers

and young white-collar workers to their cause. He heaped on the "Jungs" demand for an upper limit to income in Germany of DM50,000 a year and he concluded that leadership obviously did speak for the Social Democrats.

Herr Brandt spoke to his rather as a worldly pre might dress down an errand gration and the party warded him with an ovation literally brought some of decorations down.

He demanded clear aims with readiness to compromise and applied this thesis particularly to the difficult question of the Free Democrats, are pressed to work out a compromise, still threatens to fuel for ideological arguments later in the congress.

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EUROPEAN NEWS

Growing concern on Norway North Sea platform safety

By Fay Gjester

OSLO, Nov. 11.

PUBLIC concern is growing in Norway about the adequacy of inspection procedures and safety routines on Norwegian North Sea oil platforms. Information which has emerged since the recent Ekofisk accident—when three men were killed, and three injured, following an explosion and fire on a production platform—seems to indicate that a good many unnecessary chances were taken, in several instances, at the weekend, that a former head of the Petroleum Directorate's inspection division had resigned a year ago because he felt that he had too few men to do a satisfactory job. After his resignation the official, Mr. Arne Filkke, wrote a memorandum to the Directorate detailing his reasons for quitting, and warning that inadequate inspection could lead to an accident. Though the report was passed by the Directorate to the Ministry of Industry, it was never seen by the Minister, and seems to have been discarded by the Ministry officials who did read it.

The "Flikke Affair" is the background for a special meeting of today of the Storting's Industrial Affairs Committee. The Minister for Industry, Mr. I. Ulveth, and other officials of the Petroleum Directorate, who are attending, will be asked to explain why committee members were not told of Filkke's resignation when the Minister spoke to them last Friday about safety on the Ekofisk field. The Filkke story appeared in the Norwegian Press the following day. Members are angry that they should have had to rely on the newspapers for information about important events in the state oil directorate, as one member put it.

Then there is the matter of the protective concrete and

Socialist disarray on farm budget

By Robin Reeves

LUXEMBOURG, Nov. 11.

AS EUROPEAN Parliament MPs voiced almost unanimous criticism of the West German-inspired cuts in the EEC's 1976 draft budget and called for most of them to be restored here today, British Labour MPs were brooding whether to mount a direct assault on Common Agricultural Policy expenditure provided for in the budget.

This follows complete disarray in the European socialist camp over drawing up a common strategy for today's budget debate. The group apparently voted overwhelmingly at a special meeting in Brussels last week to challenge CAP expenditure. This accounts for over 70 per cent of next year's draft budget as it stands, but was left almost totally untouched by the Council of Ministers.

However, British sources claimed that when the group met again here in Luxembourg, the German Socialists in particular took fright at backing an assault on the CAP with some of them dependent on farm votes.

The British Labour group was planning to meet to-morrow before taking a final decision on the matter. They still have an opportunity to table an amendment since the budget will not be voted on until Thursday. But even if they do mount their assault, it has to be said that the chances of carrying the rest of the Parliament look very thin.

WEST MAYO BY-ELECTION NOTEBOOK

Better than the song contest

BY A SPECIAL CORRESPONDENT

THE OPERATOR on Achill Island, Co. Mayo, wanted to know where the reporter was phoning from. The reporter did not know but told her it was a bar, and that everyone was wearing Fine Gael election favours. "Oh," said the operator, "it must be Lavelle's" and it was.

Gael lose, its majority would be reduced to one, and that one is Mr. Tom Dunne, a TD who was seriously injured in a car accident less than two weeks ago, and who is expected to be out of active politics for many months. There has even been speculation that defeat would force the Prime Minister, Mr. Liam Cosgrave, into calling a general election, but that seems unlikely. Its limited prosperity depends on the West. Mayo is going to the polls again to-day in a by-election caused by the death of one of its TDs (Dail representatives), Mr. Henry Kenny, who was also Parliamentary Secretary to the Minister for Finance.

benchers headed out on the 150 miles to West Mayo for a hard week-end's campaigning. It is even further from Dublin to Mayo in terms of prosperity, culture and political style. The West of Ireland is not the place of abject poverty it used to be, but it is still far from the

O'Brien, would be speaking in first preference vote to him and their second to the party candidate of their choice. Once he is eliminated, the votes will be transferred to the second preference candidate and the end result will be the same, except that Mayo's disaffection will have been registered loud and clear.

There undoubtedly is disaffection over employment, agriculture, social welfare and the rates, which stand at a staggering £12.50 in the pound, although valuations are low.



Westport Bay, County Mayo

But they have their own ways of electing their representatives. The U.S., than anything in Britain. The Fine Gael candidate, Mr. Enda Kenny, follows Irish political tradition in that he is a 24-year-old schoolteacher who, in his election pictures, looks a bit like Bobby Moore, the footballer. In reality he is a fresh-faced, intelligent young man who seems, if anything, even younger than his years.

There is a feeling, though, that the election will be won and lost on more traditional Irish grounds. Mr. Henry Kenny is a popular and energetic TD and a lot of people may repay favours, as is the Irish way, with a vote for his son. Castlebar is Kenny country, and the town and its environs contain a third of the 30,000-odd electorate. But the other town of importance, Westport, could also hold the key.

His chief rival, the Fianna Fail hope, is Mr. Michael Joe McGreal, a tall 28-year-old auctioneer. He also comes from a well-known local family but suffers from the serious disadvantage of living outside the constituency.

There is also an Independent, Mr. Basil Morahan, who is appealing for support on the somewhat Irish grounds that he will not get elected. Mr. Morahan's point is that, under proportional representation, people can talk about the horse race. The register a protest against both major parties by giving their

There is finally the impact of the 4,000 young voters who have come on to the register since 1973. They may vote as their parents do, in which case the canvassers will have them reckoned to a man, or they may up their own minds, in which case they will hold the balance of power. In that situation the best prediction may be that of the country man in Castlebar for the day: "It's like the man said about the horse race. The winner'll be the horse that comes in first."

Free industrial zone planned around Trieste

BY OUR OWN CORRESPONDENT BELGRADE, Nov. 11.

THE SIGNATURE of the Yugoslav-Italian treaty on borders and other outstanding issues yesterday at the Monte di Pietra castle near Ancona did not come as a surprise although it was announced at the last moment. It has been a virtual certainty since the Parliaments of both countries last month accepted the platform for the treaty which contained all its principal clauses.

The agreement on economic co-operation is very broad in scope. It embraces various forms of co-operation, especially in the border zone: in infrastructure, industry, energy, tourism, trade, science, technology, environment, joint ventures and joint projects and so on.

Unhappily the linking of the Yugoslav and Italian systems of motorways, of the electric systems, of gas and possibly oil pipelines, joint water supply and energy generating projects, projects to link by navigable canals the Adriatic and the Ionian, co-operation in the distribution of northern Adriatic exports from Venice to Rijeka.

The most important project at the moment is the creation of a free industrial zone on both sides of the border in the region

Turkey asks \$1.5bn from U.S. for use of bases

By Metin Munir

ANKARA, Nov. 11.

TURKEY has demanded \$1.5bn from the United States for the use of its bases on Turkish soil, diplomatic sources said here today. This is just less than the sum that Turkey got for its oil exports last year.

Prime Minister Suleyman Demirel's Government closed the U.S. bases in retaliation at the congressional embargo on arms to Turkey and also abrogated the Turkish-American defence co-operation agreement. Although the embargo was partially lifted last month, Turkey as still not permitted the Americans to reactivate their bases. These number 26 and include several vital monitoring and electronic listening installations shadowing Soviet missile activity and troop movements.

Negotiations on reopening the bases started a fortnight ago in Ankara. It was then that Turkey demanded the \$1.5bn as "compensation for risks" Turkey runs the risk of a possible nuclear attack against these bases and the Soviet Union.

Washington is considering the request and is expected to reply by the end of next week at the latest. However, diplomatic sources said that Washington found the Turkish demand excessive.

Czechs 'no longer isolated' from West

PRAGUE, Nov. 11.

FOREIGN Minister Bohuslav Choupek told Parliament to-day that Czechoslovakia's relations with Western countries were returning to normal and that its international standing was higher than ever.

In a major foreign policy review the first since 1972—Mr. Choupek did not explicitly mention the 1968 invasion of the country by Warsaw Pact forces, but he clearly suggested that the effects on Czechoslovakia's international standing were now fading. "Never before was the

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OVERSEAS NEWS

Moroccan delegation flies to Madrid for new talks

A HIGH-LEVEL Moroccan delegation flew to Madrid today to resume negotiations on the Spanish Sahara, which Spain said were possible only because Morocco bowed to a Spanish demand to withdraw its civilian army from the region.

Prime Minister Ahmed Osman led the Moroccan delegation, including the Foreign Minister, Ahmed Laraki. The presence of Mohammed Karim Laamrani, director-general of Morocco's phosphate enterprise, indicated the talks would include the phosphate riches which make the Spanish Sahara a prize to whom ever rules it.

Meanwhile in Rabat the opposition newspaper L'Opinion reported that Egyptian President Anwar Sadat would arrive in Marrakesh today to mediate between Morocco and Algeria in the dispute.

Spanish Information Minister Sr. Leon Herrera Esteban disclosed that a Spanish envoy flew to Agadir last week-end to obtain the withdrawal of the march from the territory, an indispensable condition for the re-establishment of the climate of friendship and understanding necessary for the renewal of the talks.

The Information Minister said now that the marchers are pouring back over the frontier into Morocco, Spain was "well disposed toward resumption of the talks."

In its first official reaction to King Hassan recalling his marchers from the Spanish Sahara, the Spanish Government said it "took note with satisfaction" of the King's withdrawal speech.

In Agadir the Moroccan Information Minister, Taib Benhima, sharply denied "there was any secret agreement with Spain to withdraw. When we judged that the purpose of the march was achieved, we of our own initiative decided to apply a new remedy."

Benhima confirmed that the purpose of the march was to remain in Tarfaya during the Madrid negotiations. He denied this could be construed as more pressure on Spain. He and other Government spokesmen left vague whether the marchers would rush back into the Sahara if the negotiations failed.

In the Spanish Sahara, march organisers said it would take another two days to move what they said were 300,000 volunteers camped on Spanish soil.

The Spanish news agency Europa Press reported from the Sahara capital of El Aaiun that 51 Moroccan marchers ignored the King's withdrawal order and tried to sneak past Spanish minelayers at the frontier. They were captured by Spanish soldiers and brought to El Aaiun where they "gave up their food given them."

In Algiers, the official news agency continued to publish statements from semi-official organisations condemning "the expansionist policy of Morocco" and promoting Algeria's wish for a UN-sponsored self-determination plebiscite in the Sahara.

UPI/Reuters

Eritreans undecided on British consul

BY NICOLAS DOWNIE

MARXIST guerrillas in Ethiopia say they are holding Mr. Basil Burwood-Taylor, the British honorary consul in the Eritrean highlands near Asmara—but are still undecided on ransom demands.

Mr. Taylor, 58, is a prisoner of the radical Eritrean guerrilla faction, the Popular Liberation Forces (PLF), and is being moved constantly by his captors to avoid detection by the Ethiopian army.

During the final stages of an 11-week trip through rebel-controlled territory in Eritrea, I talked to the PLF central command chairman Isaias Afewerki, 29, and was told that no final decision had been taken on what should be done with the consul.

During an interview at the main PLF headquarters, he would not say exactly why the kidnapping was carried out. Guerrillas at the camp, however, described the consul as "anti-Eritrean."

Some also claimed that he had not accurately reported the Eritrean situation back to the British Government.

Isaias Afewerki revealed that Mr. Burwood-Taylor was being kept in the Hamaseen region of Eritrea which includes the Eritrean capital Asmara. The rebels have been fighting for the province's independence for the past 14 years.

A PLF central command meeting will be convened "sometime in the future" to take a policy decision on what to do with the honorary consul, the PLF chairman said. This nine-man ruling executive usually meets every three months but emergency sessions can be held for "important decisions."

Mr. Burwood-Taylor was kidnapped from Asmara on October 28—the second time in the past three years he has been snatched by Eritrean guerrillas. The first time he was held for an afternoon and shown rebel positions and weapons.

News that a guerrilla squad had kidnapped the consul was first heard in rebel headquarters on the BBC World Service. It was confirmed a day later—on October 31—when a PLF guerrilla commander told me he had received a field radio report that the consul was in their hands.

Some rebels told me there was little they could demand from the British Government. They said the consul would probably be released shortly without conditions. Other more radical elements suggested, however, demands were certain to be placed.

Soviets suspend Uganda relations

MOSCOW, Nov. 11.

THE SOVIET Union today ordered the Ugandan Ambassador and his nine staff members to leave the country immediately because of "insulting" behaviour by Ugandan President Idi Amin.

The "temporary suspension" of relations—a step down from a full break—followed Amin's demand for the immediate recall of Soviet Ambassador Andrei Zakharov.

Amin accused him of "criminal" meddling in Ugandan and African affairs.

John Worrall reports from Nairobi: The move followed another battle of words over Russia's intervention in Angola.

Mr. Zakharov immediately left Kampala this morning on an East African Airways jet via Nairobi. Diplomatic sources in Kampala said it was not certain whether President Amin had actually broken off diplomatic relations with Russia.

Amin, as chairman of the Organisation of African Unity (OAU), has been incensed by a Soviet note declaring Moscow's support for the Marxist MPLA in Angola. The note was delivered while Amin was holding a meeting with the OAU conciliation committee which was urging agreement between the three liberation movements and the formation of a Government of National Unity.

Anti-MPLA forces advancing, says Unita

BY PAUL ELLMAN

LISBON, Nov. 11.

ANTI-MPLA forces were advancing up the coast towards Luanda, a leading member of the National Union for the Total Independence of Angola (Unita) claimed here today. Sen. Fernando Wilson Santos, a member of the Unita central committee's political bureau, told an Independence Day news conference: "The Lusanda Government is extremely transitory and will soon be overthrown."

His remarks coincided with an announcement that an aircraft carrying Portuguese delegations to attend the independence celebrations in Luanda had been diverted to Kinshasa because a reported bombardment of Luanda airport had made it unsafe to land there.

The Portuguese national airline TAP said a further attempt to land at Luanda would be made later today.

Referring to the formation of a joint Government by Unita and the National Front for the Liberation of Angola (FNLA), Sen. Wilson Santos stressed that its aim was not the total destruction of the MPLA as a movement. He conceded that Unita and the FNLA were not "ideological allies" and claimed that their joint Government was simply a "patriotic alliance" to defend the territorial integrity of Angola.

He said Unita had more in common with the MPLA politically than it had with the FNLA. But the MPLA had severed ties with Unita when the latter refused to join in a campaign against the FNLA.

Questioned on the alleged use of mercenaries by the anti-MPLA forces, he affirmed that Unita "fights alone," but left open the possibility that its FNLA ally was receiving mercenary assistance.

About 30 African countries were ready to recognise the Unita-FNLA Government, compared with only 12 who would ally themselves with the MPLA, he claimed, adding: "We could liberate Angola (FNLA), get two-thirds of the world as the MPLA only one-third."

Indian doctors retaliate

NEW DELHI, Nov. 11.

THE INDIAN Medical Council has decided to withdraw recognition of British post-graduate medical qualifications in the country with effect from March, 1977.

Announcing this at a Press conference today, Dr. B. N. Sinha, president of the Medical Council, said the implications of the decision was "that only such doctors as hold British qualifications obtained prior to this notification will be eligible for registration and practice in India. All British post-graduate qualifications granted after March, 1977, will cease to be recognised in India."

Although Dr. Sinha did not say so, it is thought the British decision to subject Indian doctors to language and other tests about their professional abilities has a lot to do with the decision of the Medical Council.

Describing the decision as "historic in the field of medical education in India," Dr. Sinha said the step had been taken "after very careful consideration and deliberation." It was taken "so that the national dignity of the country and valuation of the medical degrees granted in India have their proper status."

China backs Bangladesh regime

BY DAUD KHAN MAJLIS

DACC, Nov. 11.

CHINA HAS supported the new Government of Bangladesh. In a broadcast last night Peking Radio gave details of the mass and "unprecedented" people's support in favour of the new Government.

In the same broadcast China expressed its "warm" and sincere felicitations to the new President of the country, Justice A. S. M. Sayem.

Meanwhile responsibilities of important Ministries have been entrusted to the three deputy martial law administrators, while the President himself has retained the portfolios of defence and foreign affairs.

Major General Ziaur Rahman, Chief of Army Staff, has been made head of the Ministries of Information, Home Affairs, Finance, Jute, Commerce and Industries, and Education.

France prepares for Djibouti withdrawal

BY RUPERT CORNWELL

PARIS, Nov. 11.

THE FIRST steps will be taken shortly on a path which could lead to the independence of Djibouti, formerly known as the French territory of the Afars and Issas, the desert enclave and French base situated on the southern shore of the mouth of the Red Sea.

Already M. Olivier Stirn, the State Secretary in charge of

Malaysian oil deal agreed

By Wong Sulong

KUALA LUMPUR, Nov. 11.

AN INTERIM agreement has been reached between Exxon and the Malaysian national oil corporation, Petronas, for a resumption of production and exploration activities in Malaysian waters.

Negotiations for a long-term production sharing agreement, which broke down in May, and which led to the suspension of drilling activities by Exxon, are expected to resume soon.

Under the interim agreement, Exxon will be allowed to increase production at its Tembungo field off the East Malaysian state of Sabah from its present 5,000 barrels daily to between 10,000 and 16,000 barrels daily.

Beirut's less-than-exclusive streets

BY IHSAN HIJAZI

BEIRUT, Nov. 11.

WITH THE Beirut combatants off the streets, a new kind of man has taken over: the pavement peddlers who have occupied the Hamra Street shopping centre and today moved in large numbers into the nearby Sanayeh area, which only ten days ago witnessed some of the fiercest fighting.

The peddlers arrived in cars and small lorries to display their merchandise on top of their vehicles or on the pavement—kitchen utensils to fur coats to transistor radios and colour television sets.

Some of the goods were said to have been looted, but most of the merchandise, obviously, belonged to the small merchants whose city centre shops were so recently destroyed.

However, this "invasion" by peddlers has posed a problem for the exclusive shops and boutiques, shops that were worth millions of pounds in goodwill and prestige alone. Hamra Street, a leftist publication, crisis settling down, more attention is being paid to economic problems. Press reports said today that as many as 100,000 workers were threatened with unemployment.

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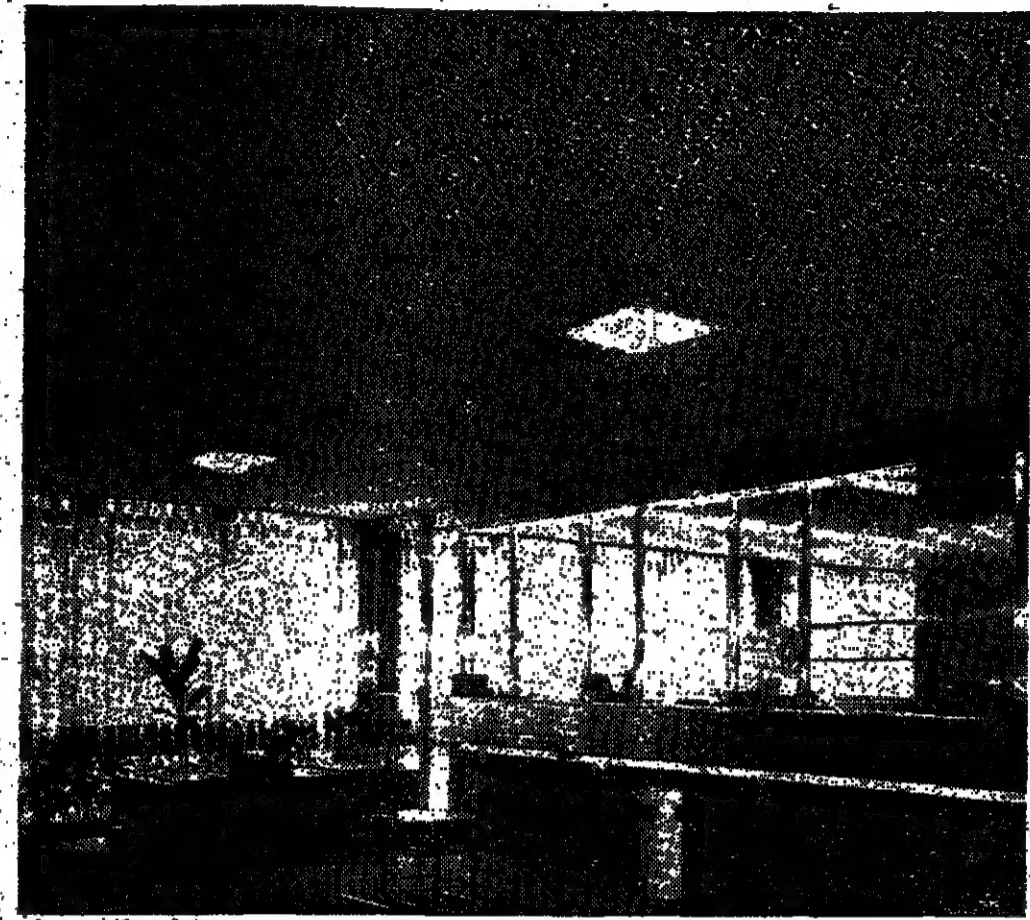
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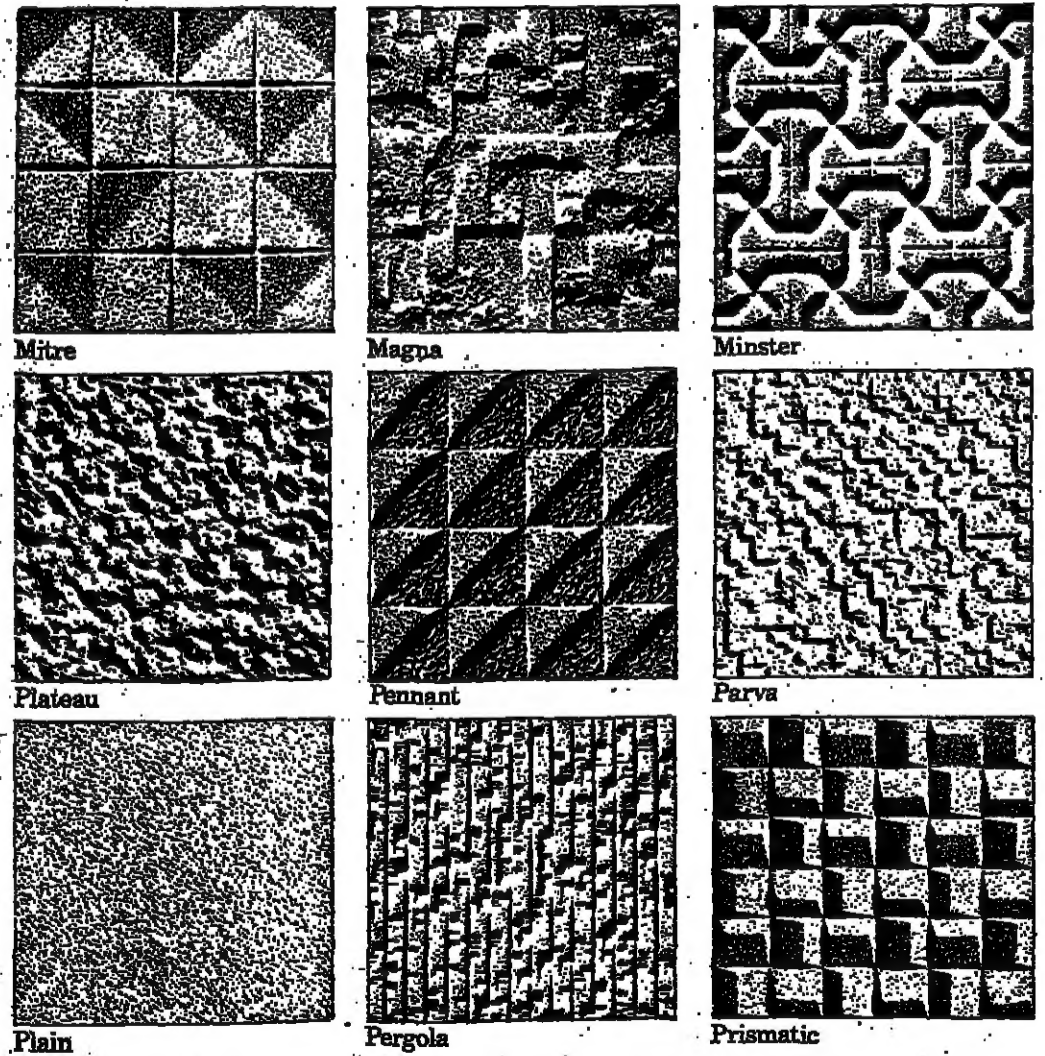


A picture of a safe and sound investment

For many years manufacturers have produced ceiling tiles which merely conformed to the building regulations laid down by official bodies.

Most were content to leave it there.

DANUM is the one ceiling tile which goes further – much further. It is the most thoroughly engineered ceiling tile available today. You know property must be counted as a long term investment. Now there is a suspended ceiling tile which is an equally good long term investment.



DANUM is not just a pretty face

Design in ceilings has been, historically, a question of 'follow my leader.'

There was no good reason why designers and architects should have been inhibited – other than the fact that no-one manufactured a patterned ceiling tile.

DANUM has given the lead: a range of exclusive patterns and designs capable of producing the most striking monolithic appearances.

Design, however, is not our sole consideration. From day one our policy was to produce the definitive ceiling tile.

We argue that there is no advantage in dressing-up an old material in new disguises.

DANUM is a completely original material for use in the construction of suspended ceilings.

It is a thoroughly inert material produced from Perlite (expanded volcanic lava) and inorganic binders. Moulded and baked to a rigid panel it gives many great advantages over more conventional materials.



You can't afford to play with Fire ... or smoke

You don't have to own the 'Towering Inferno' to appreciate that fire kills, or to realise that smoke is a greater killer.

No one can afford to take a chance – particularly with ceilings; indeed the legislative requirements for fire prevention in buildings are severe.

These, and regulations regarding smoke will become much more rigid.

With DANUM ceilings there is no problem – not only does it conform to every building and fire regulation, it is also absolutely zero rated for smoke emission in readiness for future legislation.

THIS CANNOT BE SAID OF ANY OTHER DECORATIVE CEILING TILE.

Water can also cost you a fortune

Whereas regulations demand that a suspended ceiling must be fire resistant, no such legislation exists regarding water.

It is a fact that is not widely broadcast that humidity can cause great damage to most ceiling tiles.

Look at it from our point of view:

The DANUM tile is totally unaffected by humidity or air temperature changes. It won't twist, buckle or warp under any of these conditions.

This has been proved in installations where a decorative suspended ceiling has never gone before: shopping precincts, swimming baths and solariums.

There are other, less obvious advantages. In offices with intermittent usage, or those left vacant for long periods, the fact that DANUM tiles are unaffected by humidity means that expensive heating in order to maintain static air temperature is not required, and in shopfitting final glazing can be left until after the ceiling has been installed.

There are so many other startling and unique facets of the DANUM ceiling tile that it is not possible to list and describe here, and now.

Maybe you, or your Architect, would like to know more.

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You can see Danum ceiling tiles on Stand 184 at Interbuild Exhibition – Grand Hall Olympia November 12th to 21st.

HOME NEWS

Importers and Ford gain from Leyland shortage

BY PETER FOSTER

A SHORTAGE of British Leyland cars, the wake of the company's "Superdeal" campaign contributed to a sharp slump in its sales last month and to a powerful recovery in the importers' share of the U.K. car market.

In addition, it helped Ford to outstrip British Leyland's monthly sales figure for the first time.

As expected, Leyland's marketing incentives in August and September, which led to a 39 per cent. market share in the latter month, served to empty the showrooms of cars and also brought many sales forward. This meant that the company's penetration virtually halved in October to 22.6 per cent.

In all, 85,572 cars were registered last month, a drop of 12.8 per cent. on October 1974. This brought total registrations for the first ten months of the year above the million mark to 1,066, although this was 4.7 per cent. below the same period of 1974.

Ford, whose Escort was the month's most popular car, obtained 24.3 per cent. of the market and also had the second best-selling car with the Cortina—the company's highest market share for more than a year.

Compared with September, Chrysler and Vauxhall performed relatively well. Chrysler in-

U.K. CAR REGISTRATIONS									
	October 1975	%	October 1974	%	10 months ended October 1975	%	10 months ended October 1974	%	%
Leyland	18,915	22.6	29,439	30.8	335,624	31.57	371,294	33.26	
Ford	20,414	24.3	14,734	15.4	220,630	20.74	252,938	22.65	
Vauxhall	7,736	9.2	9,953	10.4	77,390	7.28	82,029	7.35	
Chrysler	5,392	6.4	9,005	9.4	71,630	6.73	102,598	9.18	
Total U.K.	52,726	63.09	63,485	66.43	709,052	66.46	813,878	72.88	
Renault	4,619	5.5	4,544	4.7	50,368	4.74	48,588	4.35	
Datsun	3,632	4.3	6,227	6.5	59,775	5.62	47,456	4.25	
VW-Audi	4,044	4.8	3,863	4.0	43,932	4.13	34,090	3.05	
Fiat	3,120	3.7	3,850	4.0	33,674	3.17	38,760	3.47	
Total imports	30,846	36.91	32,081	33.57	354,676	33.34	302,786	27.12	
Total	83,572		95,566		1,063,728		1,116,664		

creased its penetration by more than a half last month to 6.45 per cent., while Vauxhall's market share was almost doubled to 9.3 per cent. due to the continued success of the new Chevette.

Nevertheless, the adverse publicity surrounding the future of Chrysler following statements from its U.S. parent about a possible pull-out from the U.K. could have an impact on sales this month.

The importers as a whole showed a sharp increase in sales last month, taking 36.9 per cent. of the market against 27.8 per

cent. in September. However, Datsun—the leading Japanese importer—following its declared policy of sales restraint, slipped to third place behind Renault and VW-Audi.

Datsun has promised that it will sell no more than 62,000 cars this year. However, it has already sold almost 60,000.

There were no foreign cars in the top ten last month, and the top-selling import was the VW Golf. Despite Datsun's voluntary restraint, the Sunny and Cherry remained in the top 20, which also contained the two top-selling Renaults, the RS and the R16.

'Different process' for new Flixborough plant

FINANCIAL TIMES REPORTER

CHANGES in the design system of the proposed new caprolactam plant at Flixborough to ensure that there would be no repetition of the mistakes which led to the explosion in June 1974 were promised at a public inquiry in Southampton yesterday.

Mr. John Roch, representing Nypro (U.K.), which wants to build another plant on the same site capable of producing 70,000 tonnes of caprolactam a year, said a different process would be used. Mr. Roch said the Factory Inspectorate had come to the view that the proposals would pose no exceptional risk to the surrounding area.

The inquiry was told that the explosion at the plant, in which 28 people were killed, had put 35,000 jobs at risk in the textile industry which drew some 20 per cent. of the total supplies of caprolactam required in the manufacture of nylon 66 from Flixborough.

The loss in the balance of payments had been around £60m. but if rebuilding was allowed, Britain would save an estimated £20m. a year. Mr. Roch claimed

that although there was a recession in the world textile industry, caprolactam prices were expected to rise and shortages to develop as the industry came out of recession.

The plant, he said, could be rebuilt and in operation at Flixborough within two years of obtaining permission. Another site would probably take 21 to four years, and the capital cost of rebuilding would also be substantially less on the present site.

The Flixborough site had the advantage of being a sufficient distance from housing and other industry—requirements not easy to find in Britain.

Mr. Rudolf Selman, managing director of Nypro U.K., said the plant would be built on a 100-acre site owned by Dutch State Mines and 45 per cent. by the National Coal Board—told the inquiry the company had taken the view that it would be wise to have a more spacious layout at the site.

Although the area will be more than double that taken up by the previous plant, the output would be about the same. He was

familiar with the plant in Holland at which there was an explosion last week but said there would be no similar processes at Flixborough.

The company had consulted fully with the authorities about development plans. It had issued brochures to local councils and residents' associations, and had also held meetings with parishes.

Referenda had been held of all those on the electoral register in each parish. Residents in Burton-on-Stather and Flixborough voted in favour of the proposals, but at Amcotts, where there was a 91 per cent. turnout, the vote was 68 in favour of the proposals and 32 against.

Mrs. Margaret Goulding, from Amcotts, referred to the death blast at a chemical plant in Holland last week, but Mr. Selman replied that in the new Flixborough plant such an explosion would not be possible.

"It is not in the nature of the process, even if it runs totally out of control. Many experts have agreed that our works will be very safe," he said.

Hopes rise for Bank lending rate cut

BY MICHAEL BLANDEN

HOPES of a cut in the Bank of England's minimum lending rate on Friday, leading to a general downward trend in U.K. interest rates, rose yesterday as market rates dropped further.

U.K. Treasury bills were trading at levels which would normally bring a drop in MLR from its present 12 per cent. to 11 per cent. And in the gilt-edged market there was continuing interest in short-dated stocks, which showed signs of up to 1 per cent.

The market has had no clear indication from the Bank of England about its attitude to rates. But the feeling is that the Bank would not resist a drop of 1 per cent. in MLR, though it might react adversely if the level of market rates fell far enough to bring MLR down by a full 1 per cent. this week.

Favourable factors include the recent falls in U.S. rates, with First National City Bank cutting its prime rate on Friday, for the third time in a fortnight, and the news of the U.K.'s approach to the IMF for a loan.

The market also commented that all exporting countries

appeared to have left substantial third-quarter oil receipts in sterling in London, with only Abu Dhabi reported as a moderate seller of sterling recently.

Official reaction, it was felt, could depend on the response of sterling to a drop in London rates, together with the trade figures due on Friday, and next Monday's money supply statistics, which the Bank will know before the end of this week.

The gilt-edged market was heartened by the absence of any news of a new "top" stock issue to replace the Treasury 9 per cent. 1978 "B" stock, which ran out on Monday. This stock, of which £400m. was issued in September, was a rather special issue, designed to mop up surplus liquidity in the banks.

The market felt that a new issue could wait till Friday, after the MLR news and the trade figures. Yesterday the yield on Treasury bills was running at about 11.16 per cent., below the 11 per cent. level, under which a drop in MLR to 11 per cent. would be triggered.

Store planned on Aston Villa car park

Financial Times Reporter

ASDA, the discount store subsidiary of Associated Dairies, hopes to build a 50,000 square foot store close to the "Spaghetti Junction" motorway interchange at Aston, Birmingham.

Plans for the store and a sports centre to be built on part of Aston Villa football club's car park go before Birmingham City Council on December 17 and before West Midlands County Council on December 22. If granted approval ASDA hopes to have the store open by early 1977.

In return for a ground lease on the store ASDA, which has four other Midlands stores, will develop the sports centre for Birmingham Council. The centre will be managed on a non-profit basis by Aston Villa club.

ASDA will also be responsible for resurfacing a car park area for more than 1,000 cars. To avoid traffic congestion, the stores group has agreed not to open when Aston Villa, which returned to the First Division this season, has a home match.

Upturn ahead says General Motors chief



Assurances that General Motors had no intention of pulling out of the U.K. came yesterday from Mr. Elliot Estes, president of GM, pictured left with Mr. Bob Price, chairman and managing director of GM's subsidiary, Vauxhall Motors. Mr. Estes said "We have a big investment here and we expect to make returns."

He believed prospects of an upturn in 1976 looked good, and that next year would see a further modest recovery in car and truck sales. He felt Vauxhall's position in the U.K. car market was far stronger than that of Chrysler U.K. because of its stronger model range and better financial position of the parent company.

City £5m. boost for industrial property

BY QUENTIN GUIDHAM

IN A further example of City confidence in industrial property development, Royal Insurance is granting a £5m. 10-year loan facility to Brixton Estate.

As part of the terms, Royal Insurance, which in 1966 lent Brixton Estate £3m. over 25 years, will be granted options to Brixton shares which, if all the new loan is drawn down, could increase its holding to 10.32 per cent. of the Brixton equity.

The loan may be drawn down over three years and the rate of interest charged will be 1 per cent. less than the gross redemption yield of 12 per cent. Treasury stock 1983, fixed at the date of each drawing.

The present rate on such a drawing would be 11.8 per cent. Brixton Estate said yesterday that the new facility is to enable the company to develop "first-class industrial schemes

which will assist in the modernisation of Britain."

At present, 35 per cent. of the company's £35m. development programme is abroad. Its main current U.K. development is its 100-acre estate at Dunstable, about one third developed so far.

Its present special interest, the company said yesterday, was in acquiring industrial land with planning consents granted before the community land scheme.

White Paper in September 1974. Brixton's estate's funding follows the raising of £10m. earlier this year by Slough Estates, £5m. through a Rights Issue and £5m. in a loan from Finance For Industry.

The other major private sector industrial property developer, Perry Bilton, receives long term finance from the ICI Pension Fund.

See Lex. Back Page

Explain 'profit' to workers, says Joseph

FINANCIAL TIMES REPORTER

A PLEA that companies should spend as much money on convincing their own workforce of the meaning of profit and productivity as they spend on communicating with their customers was made by Sir Keith Joseph, chairman of the Conservative Party's Centre for Policy Studies.

Introducing a paper written for the Foundation for Business Responsibilities, he argued that too much of society was now the victim of three central "myths": "that profits are evil; that wage-increases come from 'them'; and that cooperation with management would be treason."

In addition, new myths were now being created, among them the "myth" that Government can "protect jobs without any cost and that employers were not prepared to invest."

Politicians had been especially responsible for these myths—including himself when in office—through their search for immediate solutions.

Although often with the purest of intentions, their desire for apparent action had been too little restrained by a civil service which, while academically well-trained, was not steeped in the business tradition; and by an academic world which, financed by the State, had virtually no concept of how wealth was created.

It was time that business set about explaining the role of profits in creating jobs and employment and tried to counter the attitude among some unions in regarding the introduction of machinery, techniques and attitudes which could steadily improve real pay while benefiting consumers and savers at the same time, and releasing labour for satisfying unmet needs, commercial and non-commercial.

The paper, presented before an audience in London largely made up of businessmen, received general approval, although a variety of suggestions were made as to how communications would best be achieved.

U.K. energy cost up 50% despite cut in consumption

BY ROY HODSON

THE COST of Britain's energy on fuels for use in the home rose by 50 per cent. last year compared with the year before in spite of a 5 per cent. saving in energy consumption, says the Digest of U.K. Energy Statistics published today.

It reports that as the full effects of the sharp rise in oil prices was absorbed, the total British energy bill for the year rose to £9,500m.—or £170 for every person in the country. A quarter of the spending was

on fuels for use in the home. The remainder was spent by industry, commerce, and the public services, and on transport.

The three-day week between January and early March, 1974, contributed to the 5 per cent. fall in energy consumption. Meanwhile there was a fall of nearly 7 per cent. in petroleum product deliveries as oil prices rose.

Digest of U.K. Energy Statistics, SO, £6.50.

Ombudsman raps Home Office for TV licence muddle

BY JUSTIN LONG

THE OMBUDSMAN strongly criticised the Home Office yesterday for "inefficiency and lack of foresight" in its administration of the increase in TV licence fees earlier this year.

In a report, Sir Alan Marre, Parliamentary Commissioner for Administration, said his investigation into complaints over arrangements for overlapping licences—those taken out at the lower rate before last April—showed they gave the overlappers no unfair substantial advantage over other licence holders.

But he pointed out that there was a failure to issue instructions to Post Offices about withdrawal of advance renewal facilities simultaneously with the announcement of the increases.

More serious still, said the Ombudsman, was the failure to make clear to the public that they would not be able to avoid paying the higher fees by early, actually allowed misleading public discussion of the procedure to continue.

By acting in this way, the Home Office contributed to the confusion and misunderstanding which led to such needless distress and annoyance.

The Home Office, he reported, had given assurances that it was considering ways of avoiding such difficulties in the future, when an increase in fees might be necessary.

ITV row over News at Ten switch plan

By Arthur Sandles

COMMERCIAL TELEVISION is involved in an internal wrangle over whether to move its highly rated News at Ten main news programme from its present time.

Some programme companies want to see it sent out earlier, perhaps in full opposition to the BBC's nine o'clock newscast.

Yesterday one of the leading protagonists in the "move the news" campaign, Mr. Jeremy Isaacs, Thames Television's director of programming, admitted that Independent Television itself was less than enthusiastic about any change.

Explaining his arguments in what he called the "News at Ten" debate he told the Broadcasting Press Guild that the present timing was a "serious obstacle to programme planning."

Because of the placing of the news, and the fact that there is a 9 p.m. embargo on "adult" programming, it was difficult to start any serious adult film or documentary lasting more than an hour before 10.30 p.m.

Superior

Any ITV move away from the 10 p.m. time is likely to provoke considerable opposition. News at Ten is widely accepted as being superior to the BBC main newscast and the arguments in favour of later timing—that it gives more time for preparation and provides a one-hour news-gathering edge over the opposition—are strong.

In discussing other ITV events at the moment, Mr. Isaacs said that the Thames programme, *Love Thy Neighbour* and *Man About the House* would not be continued into new series. There would be other changes, but Mr. Isaacs insisted that although there might be difficult economic times, ITV would prove that it was still possible to produce good programmes.

He said that the flow of revenue over the next few months would be such that when he sought the money for his 1976 programmes Thames would be able to provide it.

Granada's World in Action re-configuration into the CIA has been the gold medal at the International Film and TV Festival of New York. The three-part dossier was shown in Britain in June.

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Tyndale teachers feel 'victims of undue harassment'

BY MICHAEL DIXON, EDUCATION CORRESPONDENT

TEACHERS at the William Tyndale junior school rightly or wrongly felt they were victims of undue harassment, Mr. Don Rice, school inspector for the district, told the public inquiry yesterday.

The inquiry into the dispute between the school's managers and seven of its full-time staff is being held in London before Mr. Robin Auld, Q.C., who will report his findings to the Inner London Education Authority.

The ILEA's sub-committee will then decide what disciplinary action, if any, to take on the report.

During the fifth day of the public hearing, Mrs. Teresa Moorhouse, counsel for the Islington school's managing body, continued her cross-examination of Mr. Rice.

Mr. Rice had already commented on a parents' meeting at the school in July 1974, when five of the teachers walked out saying they had done so because they were being personally attacked by people at the meeting.

Mr. Rice, who was there, disagreed with this explanation, saying that no attack had been made on the teachers who walked out. The only attack had been on Mr. Terry Ellis, the headmaster, who had remained in the meeting.

The walk-out had occurred when a parent inquired whether the school was to continue an experiment allowing pupils to choose their own activities, being run by Mr. Brian Haddock, a senior teacher. Mr. Rice said he thought that this was a perfectly good educational question for a parent to ask.

In the following September the seven teachers involved in the dispute, including Mr. Haddock and Mr. Ellis, had sent a statement to the managers, which again complained of "vicious" personal attacks.

This statement described the Tyndale junior school as one of

special difficulty, in a poor equipped decrepit building, with a preponderance of pupils with social and emotional difficulties.

This was a false description, Mr. Rice said. The school was not designated as one of special difficulty, it had the normal equipment and the building had a lot of money spent on it. There were some pupils with learning difficulties, but certainly no "preponderance" of them.

The teachers' statement was to allege that certain actions, some of whom effectively nominated the Labour Party, were involved in a politically motivated campaign which included interfering with the school's running, approaching parents with unbalanced allegations, and extreme Left-wing sympathies among the teaching staff.

Mr. Rice said that the teachers were concerned about the school's curriculum, based on a "progressive" approach, which the teachers had drawn up, the carrying out of which had not been successful.

His own experience was such an approach must be abandoned skilfully, and taking account of the varying competence of staff, and his parents continuously informed. The inquiry continues tomorrow.

More Home News
Pages 30 & 3

Hayward withdraws 'BBC slant' allegation

BY PHILIP RAWSTORNE

MR. RON HAYWARD, general secretary of the Labour Party, yesterday publicly withdrew his allegation that BBC coverage of the last General Election had been generally slanted against the party.

In a statement from Transport House Mr. Hayward said he accepted a report by Mr. Anthony Barker of Essex University that there had been no overall bias.

But he added: "During the last General Election I saw a number of programmes on BBC television which I considered biased against the Labour Party. I still consider them biased."

Mr. Hayward said he was apparently based on too small a sample. My comment that 'the BBC coverage was generally slanted against the Labour Party' has been proved unfounded."

Mr. Hayward said the party would be co-operating in a new study of television and politics to be undertaken by the C.I.A. for TV Research at University.

He said he hoped the inquiry would consider points made about "a set-up in the media like puppets stage" and that the study help towards a better long relationship between the media and politicians.

Mr. Hayward said he backed the appointment of Barker to make his new study because he knew him to be "a highly political and not an impartial judge of party politics," and saw a small proportion of total TV

He recalled in his statement that in a speech to the conference last year, he had said that the media should be "in our own demagogues" and should not be a set-up in which the media were treated by the media as puppets on a stage.

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LABOUR NEWS

Sanctions will mean no pay, Leyland warns workers

By Roy Rogers, Labour Correspondent

A TOUGH warning that British Leyland workers who join the growing trend of using sanctions to back their demands will no longer be paid, came yesterday from Mr. Geoffrey Whalen, personnel director of the company's car division.

The warning, in the company's newspaper, the British Leyland Mirror, coincided with the news that inspectors at the car assembly plant at Cowley, Oxford, are to relax their ban on week-end overtime imposed a month ago to support demands for a 70-hour week.

Both these sets of key Cowley workers have been warned that their sanctions would soon bring production to a standstill.

Mr. Whalen's forthright tone is further evidence of the com-

pany's attempts to increase both quantity and quality as it strives to meet the improved demand for its vehicles. It follows a series of recent disputes in which Leyland workers have adopted measures to restrict rather than halt car production.

Apart from the two Cowley disputes there have been others involving clerical staff at the Rover plant in Solihull and at Triumph plants in Coventry.

Drivers strike

Mr. Whalen also appealed to workers to process their grievances through the company's agreed dispute procedure rather than walk out whenever "trouble cropped up."

Such a breach of procedure in a series of disputes has halted all Rover saloon car production for the past fortnight and which now threatens Range

Two stage deal for brick unions

By Our Labour Staff

BRICK WORKERS' union negotiators yesterday accepted a wage deal which means that the 56-week pay rise allowed under the Government's wages policy will be paid in two stages over the next four months.

This was agreed as a compromise between the employers, who claimed they could not afford the cost of the total 56 per cent for a full year, and the unions which, in line with TUC policy, were insisting that the 56 per cent was an entitlement and not a maximum.

The result—payment of 56.48 per cent from this week and another 51.60 from the end of February—is intended to help spread the costs for the employers while placating the unions by eventually raising their members' pay rates by the full 56.

Such staging of pay rises is expected to prove popular with other private sector employers.

Brick employers—not including London Brick, which negotiates at another time of year—have already given a 52.50-week interim rise in July, just before the 56 policy was introduced.

As a result of yesterday's agreement, the 56 total will be a supplement on their existing basic rate of £24 a week.

AUEW, shipbuilders pay policy row likely

By Christian Tyler, Labour Staff

A ROW is blowing up between shipbuilding employers and the country's second biggest union, the Amalgamated Union of Engineering Workers, over the application of Government pay policy to individual company negotiations.

At least two shipbuilders have struck local agreements with their unions which by-pass the provisions of their industry's present national wage agreement as far as overtime and shifts rates are concerned.

Faced with the complications of subtracting extra overtime earnings due under the national agreement from the 56 maximum rise allowed under the Government's policy, they have deferred those national improvements for the time being to make their own local negotiations simpler.

The majority of local shipbuilding company negotiations are still to come, and there are two more stages of the national agreement due this month and in February. Against this background the AUEW leadership yesterday launched a protest aimed at protecting the national rises.

Meanwhile, shipbuilding employers have been advised by their Shipbuilders' and Repairers' National Association to ignore the overtime provision of the national agreement and negotiate on a straight 56 basis so long as the Government's policy lasts.

There has been no such quarrel yet in the engineering industry. The Engineering Employers' Federation has told its members to honour the national agreement at all costs—although this could give individual companies administrative problems in working out how much money groups of workers will have left out of the 56 maximum for local pay rises.

Both shipbuilding and engineering national minimum rates are to be raised again by 56 in two weeks' time and by a further 52 in February.

Since most of the workers are on higher rates negotiated at company level, these national rises mainly influence overtime, shift working and holiday pay.

Provision

Mr. Hugh Scanlon, AUEW president, said his executive had decided to tell all its members to report back any cases of employers failing to honour national agreements in full. This applies both to the shipbuilding industry and to a similar national agreement in the engineering industry.

FOUR-YEAR FARE FREEZE ENDS

But fares are to go up in the West Midlands for the first time in almost four years. West Midlands Passenger Transport Executive was granted increases yesterday.

This year's estimated deficit of £1.5m will be cut by £2m, and in a full year, assuming present-day costs, the rise will reduce losses to about 25m.

Public employees' union will fight spending cuts

By Our Labour Staff

A FURTHER warning to the players they should "pursue Government that trade unions in the public sector will stage a determined fight against expenditure cuts was delivered yesterday by the 55,000-strong National Union of Public Employees.

The union's executive said recent statements by Ministers and actions of employing authorities made it necessary to develop "a positive and broadly based campaign to defend the public services against any policies which will result in a reduction in the labour force or a lowering of standards of service."

The statement recalled that the TUC congress in September had opposed cuts in public expenditure as "an intolerable attack on working-class living standards."

The executive told the union's 1,800 branches throughout the country that NUPE members should take action in two areas:

First, using the normal negotiating machinery with em-

ployers to ensure that the union's policy of no redundancy and no reduction in level of services to the public. Second, they should enlist the support of local trades councils and Labour Parties to resist attempts at cutting public expenditure.

At workplace level, NUPE stewards have been instructed to co-operate with other unions in opposing expenditure cuts.

The NUPE executive made it clear that its policy is designed not only for the immediate future. It referred to recent statements by Mr. Denis Healey, Chancellor of the Exchequer, that the Government intended to exercise continuing control over public expenditure as a feature of economic policy. "It is important that the union uses the present situation to develop a campaign which, while opposing current threats to the public services, can be extended to meet whatever threats we may face in the future."

Action spreads against breakaway power union

By Our Labour Staff

ACTION is spreading against Perrybridge Power Station in members of the Electricity Supply Union in the generating industry for not belonging to one of the four TUC-affiliated unions "under-recognised by the employers' dures." Otherwise they would under a closed shop agreement, face dismissal.

A spokesman for the ESU said yesterday:

Six ESU members at Hams Hall Power Station, Sutton Coldfield, and seven in Nottingham had been given until November 13 and November 24 respectively to join one of the four unions.

Mr. Bill Sarvent, general secretary of the ESU, who has already been dismissed from

possession of the minutes of discussions at a joint industrial council in one district, which he refused to name, setting out the procedure for acting against ESU members. This proved "beyond doubt" that the employers and the four large unions were "ganging up" against the ESU.

North to spend over £1m. to create employment

By Our Labour Staff

JOBS FOR nearly 1,000 people at a cost of just over £1m. have been approved by the northern region of the Government's new job creation unit. Some 50 schemes have been sent forward to London for final approval.

The northern region has already taken a lead in job creation, with £381,000 of grant approved for schemes employing 310 people—mainly school-leavers.

Nationally, just over £1m. has already been approved by the Manpower Services Commission for 32 schemes—five of them now under way—employing 885 people. The programme has been allocated a total of £30m.

© Norwich City Council is to consider a scheme for some of the city's 4,000 unemployed under which they would help repair and restore a few of its 90 medieval churches.

Doctors tough line over leaders

By Our Labour Staff

MILITANTS among the country's 19,000 junior hospital doctors are staging increasingly determined attempts to oust some of their leaders in the British Medical Association for allegedly selling out to the Government in the dispute over overtime pay.

According to a spokesman for the junior doctors in the North West, by far the most militant region in the country, BMA leaders are resisting requests for a meeting of the junior doctors' "group council" which can vote members off the 13-strong executive committee.

TSB 'agency shop' pact

THE TRUSTEE Savings Banks Employers Council has agreed in principle with the National Union of Bank Employees for the setting up of an "agency shop" covering the 13,500 or so TSB staff.

This will mean there will be a contractual obligation on branch managers and clerical staff to join NUBE and pay contributions to the union or an equivalent sum to a specified charity.

NUBE had an "agency shop" agreement with the TSBs, but this lapsed when the 1971 Industrial Relations Act was repealed.

Chapple calls for EPTU votes against Left

By Our Labour Staff

MR. FRANK CHAPPLE, general secretary of the Electrical and Plumbing Trades Union, has appealed to his union's 420,000 members to help defend the Labour Government against Left-wing extremists by voting in forthcoming elections for six seats on the union executive.

Writing in the latest edition of Contact, the union's journal, Mr. Chapple said that having failed to win political support, Communists and Trotskyists would try "through the unions



Isn't it time you saw the wood for the trees?

Wherever you look at the moment, everything seems to be costing your company more than it has ever done. So, very obviously you look for ways to make economies.

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The Industrial Training Board for your industry can help you organise your own systematic training tailored to your needs. Either for full-scale training schemes or specific training programmes.

Make use of the bank of experience and understanding which Boards have built up working with their industries.

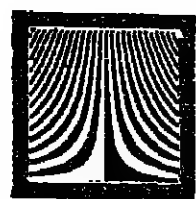
Each Board consists of key employer, trade union and education members of their industry.

Seek the Board's expert advice. They can help you with your problems. Sometimes they can help with grants too.

For your company's sake—think about training.

TRAINING SERVICES AGENCY*

*An executive arm of the Manpower Services Commission.



The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

● AUTOMATION

Non-stop welding of complex parts

ESAB's machine division, which anticipates that sales in the forthcoming year will lie between £35m. and £40m., believes that in its first year of exploiting robot technology in conjunction with ASEA, it will sell as much as £2m. of robot operated welders. This is despite the fact that the sales campaign began in earnest only a few days ago.

The market has been thoroughly tested, at Olympia and the recent offshore event in Aberdeen, with a total of 150 reasonably serious inquiries registered. Firm orders booked so far total ten but there are many more in the pipeline, particularly from Europe.

West Germany is likely to be the major outlet for the advanced Swedish equipment which embodies two years' work at ESAB on fully automated techniques and at least six at ASEA on robots.

Offered at the moment is what some might be tempted to call de luxe equipment since it com-

prises the controller, the robot and a highly accurate positioner. The robot can place the welding electrode with an accuracy of 0.2mm while the positioner, with its 500 kg capacity, can repeat to within 0.1mm. This is a good deal better than needed for most welding applications, but the work which results is of the highest standard.

Tiny controller

Duty cycle achievable with the equipment, which has data feedback from positioner and weld head to the tiny controller in the robot command unit, is between 80 and 95 per cent compared with 30/35 on manual. Fume control is exceptionally good and quality on weld after weld is consistent.

There is a possibility that with more complex problems, two robots could work in conjunction to present to the weld head difficult workpieces which needed to be rotated through difficult arcs to get to the seams which have to be welded.

In the meantime, ESAB is considering the development of a standard package for the smaller workshop where the robot could be trolley-mounted. Further ahead are projects in which the much larger 120 kg capacity ASEA robot just announced would be used.

Whatever may ensue, it is already clear that the ease of programming the ASEA robots, which are taught their jobs simply by taking them step by step through the sequence they will thereafter perform on demand, has impressed ESAB technicians and there will undoubtedly be a cross-fertilisation between the control departments of the two companies. ESAB is supplying eight gigantic automated chain welding machines at £300,000 each to the Soviet Union capable of coping with 16/33mm thickness chain and it would appear that robot technology could play a considerable part in the future development of equipment such as this.

One of the main sections at

ESAB, Laxa, is its custom-building department where a great deal of the manufactured equipment is semi-automatic. Addition of a robot to many of the items from this shop would complete the automation cycle.

Robots are likely to appear in European factories very quickly over the next few years because of the difficulty of getting trained staff for arduous work in conditions of heavy fume, high heat and other discomfort. When it is also realised that the robots can operate as welding equipment and produce quite a complex workpiece in three minutes against 15 minutes by manual methods and go on doing this 24 hours a day if need be, there is good cause for engineering companies to take stock of what they are now doing manually and assess the effects on them of a wholesale adoption of full automation by the competition.

ESAB, Herkulesgatan 72, Box 8850, 402 71, Gothenburg, Sweden.

● HANDLING



Fork lift has long reach

AT GILLETTE Industries' Reading factory, the company is pioneering the use of a British invention which considers a big step forward in the mechanical handling of goods.

Called the Satellite, the machine is the invention of Mr. Dennis Miller. It is being manufactured by Stanmill, Whitechurch, Hants. Basically, it is an attachment to a fork lift truck enabling goods to be moved independently of the truck over a distance of up to 40 feet and with lateral movement within an angle of 15 degrees.

Its primary use is in the loading of container trucks. The Satellite arrives at the back of the lorry with its load, detaches itself from the fork lift truck, takes its pallet to the front of the lorry, stacks the goods and returns to the fork lift truck.

It is manipulated by two hydraulically operated cables mounted on the fork lift truck and guided from the driving seat.

A fork lift truck uses the Satellite, a device for loading goods into vehicles from a distance.

Said Mr. Peter Caine, the Gillette stock control manager: "It used to take us 40 minutes to load a container lorry using a fork lift truck operator and three loaders. With the Satellite a lorry can be loaded by a fork lift truck driver and one assistant in 30 minutes."

Seven prototypes of the Satellite are at present in operation in the U.K.

Automated Container Loading, Environment House, Farraday Way, Orpington, Kent, has been set up to manage the marketing and distribution of the invention.

● COMPUTERS

Engineers' simulator

GENERAL purpose simulation of simple or complex digital systems is being offered on a time-sharing basis by Atkins Computing Services.

TLOGIC is designed to permit simple data entry and input format by all levels of engineering staff.

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of training, an electronics engineer—with no prior knowledge of computing or programming techniques—can make effective use of the service.

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Atkins Computing Services, Woodcote Grove, Ashley Road, Epsom, Surrey, Epsom 24981.

Disc-based micro is available

DIGITAL has introduced the first disc-based version of its PDP-11/03 microcomputer with operating system and higher level languages.

The PDP-11/03 low-end real-time system is built around Digital's recently introduced LSI-11 microcomputer, which uses the 400 item instruction set of the PDP-11/40.

The standard PDP-11/03 controls dual floppy disc drives as a mass storage device and offers users the choice of either keyboard terminal or a video terminal as input-output communication devices. Standard software is the RT11 real-time operating system which allows users the option of using FORTRAN IV or BASIC as a higher level language.

Digital is at King's Road, Reading, Berks. (0734 583588).

Printer has own micro

ENGINEERING division of Exchange Telegraph is to launch a new microprocessor-based, high-reliability, impact-printer terminal, the Extel 300, at the COMPEC '75 Exhibition (West Centre Hotel, London, S.W.6, November 25-27, 1975).

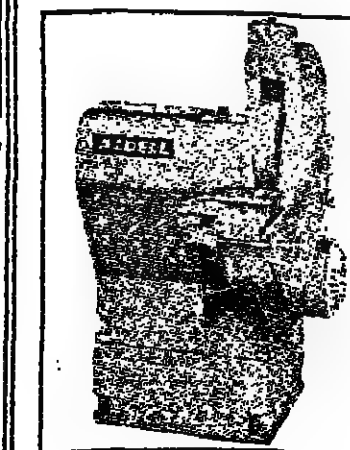
Intended to provide remote computer users with a universal data terminal, the Extel 300 produces variable-width typewriter quality output in a variety of styles. The built-in microprocessor allows adaptation to meet special user requirements and to provide compatibility with most other computer systems.

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● TEXTILES

Yarn twists at extreme speeds

MOST TEXTURED filament synthetic yarns are produced by the filament spinning process. This consists of taking the yarn through a unit where on one side the yarn is twisted in one direction and, after passing through a counter-twist is inserted which is of matching amplitude. If the yarn is set in the first stage then the counter-twisting gives a spring textured yarn.

Normally, yarns are produced by passing them through a pin-twister. In this they are taken over a revolving pin that inserts the twist. The highest commercial speeds in this approach are about 500,000 r.p.m., although a Japanese company is claiming to have reached 1,250,000 r.p.m. To go beyond these limitations machine builders have been

turning to what is known as friction-twisting. In this the yarns are caused to rotate by being held in contact with revolving surfaces made of high-friction materials such as polyurethane rubbers or ceramics. The main problem is that there is a tendency for the twist to slip and so an irregular twist can result in the yarn being made. This is a serious problem and it is particularly critical with heavier dealer yarns such as 18/1 tex, which is widely used in the production of double jersey textured polyester fabrics.

New spindle

A completely new approach to friction twisting is offered in Switzerland by Heberlein Maschinenfabrik AG (British agents Crowther, Silverdale Drive, Thurston, Leicester, tel. 053-723 3311).

Called the TwistMaster, the new spindle is reported to be able to insert a false-twist into a variety of yarns at speeds of up to an equivalent of 4,000,000 r.p.m. on a comparable pin-

twisting system. The spindle comprises two elements. The main section is a polyurethane-coated sphere which rotates at high speed. Around the equator of this sphere is cut a slot and into it is positioned a polyurethane-coated disc which also rotates on its own axis. The yarn is taken over the surface of the sphere by means of guides and is "caught" at the point where the disc is counter-rotating in the slot. In this way there is no point at which the yarn is uncontrolled while in contact with the various friction elements.

Special attention has been paid to minimising the clearances between the slot in the sphere and the friction disc, these being only fractions of a millimetre. By using a sphere rather than, say, a bush or a series of rotating discs, as favoured by a number of other spindle builders, it is argued that the gentle curvature of the sphere when the yarn is entering, and a matching curvature when it is being detwisted, protects the yarn and prevents fila-

ments from possibly being broken and so causing inferior yarn to be produced.

Another advantage claimed for the new concept is that tensions are minimal and are effectively self-balancing should minor variations occur. It is not claimed that no slippage occurs with the new spindle, but the actual amount is extremely small, particularly in the region of the equator where the yarn runs very nearly in the direction of rotation of the sphere and where the twist is "rolled" into the yarn. This arrangement also results in a low output tension.

The TwistMaster is suitable for yarns from 17 up to 280 tex, while knots present no difficulties when passing through the system.

At present the TwistMaster FKE 01 friction-twisting spindle is only being supplied on the Heberlein high-speed, universal draw-texturing machine, but once established within the industry it is probable that it will be made available for use on other types of texturing machines.

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PARLIAMENT

Former TV man for Tory publicity

OPPOSITION leader Mrs. Margaret Thatcher, yesterday announced the appointment of Geoffrey Johnson-Smith, MP for East Grinstead, to a leading role in developing the party's publicity and communications.

Mr. Johnson-Smith, formerly an information officer in the diplomatic service, built up a reputation as a broadcaster and television personality and interviewer before entering Parliament.

Regional grant time limits

FINANCIAL TIMES REPORTER
TIME LIMITS for the acceptance of applications for regional development grants were outlined by Mr. Gregor Mackenzie, Minister of State for Industry, in the Commons yesterday.

He said it was intended that a grant should be made on terms provided before April 1, 1974, unless an application is received by the Department on or before April 1, 1976.

Mr. Mackenzie stated that for the period beginning April 1, 1974, and ending on March 31, 1975, applications should be received by April 1, 1977.

Thereafter, until further notice, applications should be made not later than the end of one year after the end of the quarter during which the asset was provided.

Exceptionally, he added, if the Secretary of State was satisfied that the application was delayed for reasons beyond the control of the applicant, consideration should be given to whether the application might be accepted.

Theatre opens next March

THE NEW National Theatre building is expected to be opened to the public next March, in the words of the Arts Minister, said in the Commons yesterday.

Steady progress was being made on construction, and rehearsals for early productions were already taking place, he added.

PM's searing words

BY PHILIP RAWSTORNE

MR. HAROLD WILSON raised some political heat from the members of the Parliamentary session yesterday—scorching Sir Keith Joseph, the Chrysler management and the Scottish Nationalists in rapid succession.

The Prime Minister had scarcely got to his feet before Mr. John Tomlinson (Lab., Meriden) was inviting him to turn his attention to Sir Keith's interview with the New York Times in which he "chose to indulge in slinging mud at his country."

More in sorrow than in anger, Mr. Wilson agreed that Sir Keith appeared to have followed Mrs. Margaret Thatcher's lead and to have fallen from his usual high standards in besmirching Britain.

"Political bile is one thing for our domestic exchanges," he said. "But it is a singularly unattractive form of export abroad."

Especially stinging, he agreed with Mr. Emlyn Hooson, from someone whose reforms had actively encouraged the growth of bureaucracy, public spending, and public borrowing.

Sir Keith was absent—and apart from a brief counter from Mr. Ian Lloyd (C., Havant), no one exactly sprang to his defence. But other targets were soon being exposed to the Prime Minister's searing tongue.

It would be better if he said nothing about Chrysler, he told MPs—but under

pressure, quickly changed his mind. "The situation which we have been presented with is something which—when all the facts are known—will turn out to be distasteful to MPs in all parts of the House," Mr. Wilson declared.

"It was not until last week we realised there were Luddites on both sides of the situation—management and ownership as well as on the other side." The Government would make a full statement as soon as possible, Mr. Wilson concluded just as he appeared to be starting.

But Scottish Nationalist, Mr. George Reid, maintained the temperature by demanding that the Government should not sacrifice the workers at Chrysler's Linwood plant to ensure employment in Coventry.

That brought protests from both Labour and Tory MPs—and a searing comment from Mr. Wilson about the SNP's "carried crows hoping there will be some pickings for them."

Before the SNP tried to create any more grievances, they should settle their own differences about self-government for Orkney and Shetland, said the Prime Minister. Until they did, there was a danger that they would end up with no authority and no oil.

From the enthusiasm with which both sides of the Commons joined in the taunts, few at Westminster would grieve about such an outcome.

'Political bile' by Sir Keith

SIR KEITH JOSEPH was attacked by the Prime Minister in the Commons yesterday for exporting "political bile."

Sir Keith said in an interview in the New York Times that Britain was slipping into a "socialist slum."

Mr. Wilson replied: "Political bile is one thing for our domestic exchanges, but it is a singularly unattractive form of export abroad."

Mr. Wilson said Sir Keith, who has high standards, following the lead given by his leader and throwing mud against his own country—to use his own words.

Mr. Wilson had been questioned by Mrs. Lynda Chalker (C., Wallasey) on Government policy over the separation of the private sector from the National Health Service.

Mr. Wilson said Mrs. Chalker should ask the Social Services Secretary (Mrs. Castle) about any specific issue she had to raise. The Opposition had been "singularly ineffective" in a recent debate on social services.

Liberal spokesman Mr. Emlyn Hooson said that the "Achilles heel" of the whole health system appeared to be its administrative costs.

Mr. Wilson replied that looking at the public sector borrowing requirement, responsibility for high costs rested with the Tories.

Mr. Ian Lloyd (C., Havant and Waterloo) said that as Mr. Wilson was concerned with political bile, he should consider the attitude of two hospital porters in Portsmouth who were "prepared to carry their politics to discrimination between the dead."

Mr. Wilson said he knew nothing of this case. "I would express the same revulsion against any political act which discriminated against the living or the dead."

Mr. John Sillis, Minister for Planning and Local Government, counter-charged the Tories with finding new ways of delaying the legislation, and as MPs clashed over the provisions for taking development land into public ownership, preparations were made for a late night sitting.

With the Government anxious to have the Bill ready for Royal Assent today, the last day of the present session, Mr. Raison accused Ministers of mis-managing their business.

The Bill had been brought in too late in the session, Mr. Raison maintained. It was badly constructed, badly drafted and contained so much that was objectionable that the Government itself had had to make a vast number of changes.

But in spite of those changes

the Bill remained unacceptable, said the Opposition spokesman, and he reiterated the Tories' firm pledge to repeal it when next in power.

The Government only narrowly warded off defeat when Ministers carried by a majority of five (271-266) rejection of a Lords amendment to remove from the scope of the Bill the building of a single dwelling house.

Mr. Frank Allaun (Lab., Salford E.) was given leave to introduce his Mortgagees (Low Income Earnings) Bill, which would require building societies to lend annually 10 per cent of their advances—at reasonable interest rates—to local authorities. He promised to reintroduce the measure in the new session.

Mr. Allaun said that the Government, as part of its economy cuts, had recently told local authorities to reduce the amount they lent to would-be house-buyers to half of what they lent in the previous financial year, which was £520m.

As a result many councils were having to turn down every application for a mortgage, however desperate a family might be. At the same time, the building societies were "bursting with funds."

The societies had agreed to lend £100m. to families who would not normally be considered, but this was "peanuts" compared with the £4bn. which the societies were now lending.

The societies had agreed to

Referenda refused

NEW DEMANDS by MPs for referenda on the devolution issue were rejected by Mr. Edward Short, Leader of the Commons yesterday.

Mr. Short, the Minister responsible for formulating proposals for Scottish and Welsh assemblies, turned the suggestion down in Commons written replies.

NEW STAMPS BY THE ROLL

ROLLS OF 500 stamps in 6p or 8p denominations will go on sale at most post offices from December 10. The 6p roll will cost £32.50, the 8p roll £42.50. They will also be available from post office philatelic counters and the Philatelic Bureau, Lothian House, 121 Lothian Road, Edinburgh, EH3 9BB. The rolls will be suitable for use with the newer type of stamp affixing machines used by businesses.

Goodman claims Press charter deal agreed—then dropped

THE GOVERNMENT would invoke the Parliament Act to get its "Press freedom" proposals through, Lord Shepherd, Leader of the House, told the Lords yesterday.

His warning followed an overnight bid by Lord Goodman to reach agreement on the Trade Union and Labour Relations (Amendment) Bill.

Lord Goodman, who proposes a legally-backed Press freedom charter said that agreement had been reached with the Government at 2 a.m. but at 9 a.m. the Government had withdrawn from it.

Lord Shepherd, in a final plea to peers not to press their amendments on the charter insisted would be "very grave indeed." This was a time for reconciliation, not confrontation.

"To force a clash between the two Houses of Parliament could place the growing co-operation which has developed between us in the gravest jeopardy," Lord Shepherd added. "We shall take the necessary steps in the next session of Parliament to ensure this Bill's Passage. It would be in its original form

but with certain amendments agreed by both Houses. Describing his late-night talks with the Government, Lord Goodman said that the breakdown of negotiations had stemmed from the Government's refusal to accept the charter should include provisions setting out rights of journalists not to be arbitrarily or unreasonably excluded or expelled from a trade union.

He had also wanted "some form of legal remedy for journalists unreasonably excluded to enforce their rights."

"If the Government decide to make a constitutional issue on this matter, the fault is theirs," he declared.

But Lord Shepherd stressed that the Government had stated that it would act if there was a threat to the independence of the Press. "Such legislation would require most careful consideration."

He suspected it would be more substantial in detail than amendments proposed by Lord Hailsham and Lord Goodman "which are obscure and ill defined."

Lord Shepherd warned: "As

drafted, these amendments could cause grave consequences to the Press and their very presence might cause reactions which, in the interests of the Press, we should seek to avoid."

The freedom of the Press depended on the determination of all within the industry to ensure its independence.

"Owners and editors, if embattled by hostile journalists, even supported by the law, in my view, could not endure it."

He urged peers to accept the Commons proposal that matters relating to the freedom of the Press should include "such matters as the avoidance of improper pressure to distort or suppress news, comment or criticism, the application of union membership agreements to journalists and, in particular, the right of editors to discharge their duties and to commission and publish any article, and the question of access for contributors."

Lord Shepherd said that if the Lords amendments were accepted they would be seen by the trade unions as an editors' and owners' charter. "We would be back exactly in the old Industrial Relations Act situation with all the bitterness and lack of co-operation that would involve."

"I cannot imagine a more certain recipe for further weakening of the Press and the certain loss of more newspapers."

Lord Goodman, who is chairman of the Newspaper Publishers' Association, said that Lord Shepherd had spoken with great sincerity but positively Himalayan irrelevance. He had made every effort to seek a way in which he and the Government could meet but "the Government has not budged an inch, not a millimetre."

After hearing that an approach might be made to him, he had sought out the Government to see if there was any proposal.

"We were negotiating until well into the early hours this morning," he said, "but agreement had been reached on the legal matters."

A suggestion had emanated from the Government which his side had accepted, subject to a



Lord Shepherd "Time for reconciliation"

slight change in wording. "That suggestion, made at 2 a.m., was withdrawn at 9 a.m. It was withdrawn because of the obstinacy of certain individuals or people."

He wanted everyone to vote on his own conscience. If nobody followed him into the lobby he would be glad to go there alone.

Dealing with the "essential safeguards" of a charter Lord Goodman said that the one to which he had particularly drawn attention and on which negotiations had broken down, was the right of journalists not to be unreasonably and arbitrarily excluded or expelled from trade union membership.

Lord Hailsham said that the Government had from first to last taken the stance that the Press Charter should be left entirely to the industry as something which it was their business to decide and nobody else's.

"If we are to have a charter of this kind, the minimal requirements of that charter are something with which the people, and therefore Parliament, are intimately concerned because the freedom of the Press is not a private matter to be debated between the various organs within the industry."

Chrysler story 'distasteful'

THE CHRYSLER situation would turn out to be distasteful to MPs in all parts of the House when the facts were known, Mr. Harold Wilson, the Prime Minister told the Commons yesterday.

In a biting phrase he referred to "Luddites on both sides"—management and ownership as well as the other side.

Questioned by MPs on the emergency facing the company, he told them: "I would have hoped it might be possible to say something before the prorogation. I do not think it will be."

But he promised: "The Government will make a statement at the earliest possible moment. The situation we have been presented with is something which will turn out to be distasteful to MPs in all parts of the House."

Mr. Douglas Hurd (C., Mid. Oxon) claimed it was becoming clear that no-one within the CBI or abroad would take the Government's new industrial strategy seriously "if the first action is to prop up a failure like Chrysler."

Defending the new strategy, Mr. Wilson admitted there were differences between the TUC, CBI and the Government in the Chequers talks. But the objectives were accepted and the proposals had been greatly welcomed.

He told Mr. Patrick Duffy (Lab., Attercliffe) that when world trade picked up, Britain would be in a stronger position than for many years to take advantage of increased opportunities abroad.

Mr. George Reid (SNP, Clackmannan and East Stirling) said where the rights and jobs of Chrysler workers at the Linwood plant should not be sacrificed

to ensure continuity of employment in Coventry.

This drew an angry response from Mr. Norman Buchan (Lab., Renfrewshire W.) who said that the shop stewards at Linwood would "strongly depreciate" that kind of political remark.

Mr. Buchan told the Prime Minister that the shop stewards "are not too keen that money should necessarily be wasted in propping up that Corporation. They would much prefer it was used to take it over."

Mr. Malcolm Rifkind (C., Penlands), said that Scottish people were getting fed up with the "spurious attempts" of the SNP to create alleged grievances between them and people elsewhere. He demanded that the policies adopted for Chrysler should be fair to all the people in the U.K.

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C. J. Kay, Director; Peter E. Booth, Managing Director; K. Munford, Director.



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The Executive's World

EDITED BY JAMES ENSOR

Robert Sarnoff, chief of America's troubled electronics giant, resigned last week. Jay Palmer reports:

RCA's 'brilliant gambler' makes his last throw

INTERVIEWED BY AN American business magazine last year, Robert Sarnoff, the chairman of RCA, declared that "the function of a chief executive is the management of management. My own basic philosophy," he added, "is to seek to avoid surprises." Last week, however, Mr. Sarnoff got what must have been the surprise of his career.

Returning from a four-week overseas business trip, Mr. Sarnoff went into last Wednesday's regularly scheduled RCA board meeting as chief executive of the huge communications conglomerate. When he left 5½ hours later, the directors issued an unexpected and astonishingly blunt statement announcing his imminent resignation "for personal reasons."

Although RCA has drawn a veil of secrecy over the events of that meeting (and none of the directors are talking), all the available evidence suggests that Mr. Sarnoff's departure was less than voluntary. Only a week before he went abroad, he presided over a top level management reshuffle which appeared to increase his authority and, at 57, he remains well below the statutory retirement age of 65.

Talk of a "palace coup" and a "bitter board room struggle" is supported by the untypical baldness of RCA's resignation statement. It was brief and to the point, containing none of the complimentary language or regrets which might have been expected for the son of the late General David Sarnoff, who headed RCA for 40 years.

By way of contrast, when the General himself resigned at the age of 77 in 1970, the company could hardly have been more effusive in its public praises. The official release spoke of his "visionary leadership," his "unique abilities" and "our sincere regard and affection... for loyal and devoted service."

In a sense it is only fair that Robert Sarnoff's going should be compared unfavourably with that of his father. During his own early days at an RCA subsidiary in the 1940s and 1950s, Robert himself used to compare his struggle to achieve a personal autonomy with that of Tom Watson Jr. of IBM. Certainly, since he took over as chief executive, critics have attributed many of his most important changes and his biggest blunders to his drive to rival his father's brilliant and highly profitable business gambles.

Indeed, to many such critics, the only surprising factor in Robert's abrupt resignation last week is that it did not happen four years ago in the autumn of 1971. It was then, of course, that Mr. Sarnoff had to admit publicly that his personal dream of securing a new spurt of corporate growth from computers had turned into a hideously expensive mistake.

Computers

RCA had drifted casually into computers as a natural extension of its technology under General Sarnoff in the early 1960s as number six or seven in a field of no more than eight companies. But the division never really added up to much until Robert reached the conclusion in 1968 that RCA needed new, fast growing and profitable business to pick up the slack.

He decided that the best prospects lay in multiple acquisitions outside traditional areas and a simultaneous head-on market battle for computer market share with IBM. As far as computers were concerned, the analogy was clear—like his father's crowning business gamble with colour TV, computers carried all the glamour of high technology, high investment and potential (if distant) large rewards.

Convinced that improved marketing was the single most important key to success (a view



RCA's great hope for the future is the videodisc. But will it prove yet another unprofitable Sarnoff venture?

that was to influence his actions elsewhere in the company), Sarnoff's plunge into computers took the form of recruiting IBM staff to train his triple sales force. The impact was immediate—despite generally falling industry sales, RCA's returns jumped more than 35 per cent over the two years to 1970 while, at the same time, losses remained well below expectations.

Despite this promising start, the basic weakness of the operation surfaced in 1970 when IBM brought out its new generation of machines. RCA just did not have the technology to match this effort so, as a top level decision, it was decided simply to spruce up the company's existing series with larger memories and repainted bodies. It was about this time that Sarnoff, still optimistic about the future, forecast that computers would break even in 1971 and show an annual profit of more than \$50m. before 1975.

By mid-summer of 1971 a top-secret internal forecast had put the division's 1971 projected loss at over \$70m. with little or no hope of breaking even before 1978 and only doing so then if more than \$700m. was spent on new development. To a company already labouring under heavy debt brought on by outside acquisitions, this was the final straw.

In September 1971, RCA made the obvious decision and, like Xerox earlier this year, closed down its computer business before later selling it. In the process RCA took on its then annual net profit of only \$128m—a huge write-off of \$490m. before tax benefits. It was at the time the single biggest write-off recorded in business history and, as one director commented, "it was an expensive education for top management."

Others were far less charitable. One of the most bitter comments of all came from within RCA's own ranks. Martin Seretean, an RCA director from one of its acquisitions, was quoted as saying "I find it highly unusual that a management can write off \$490m. and no one seems to question whether the same people ought to be running the company today." Mr. Seretean has since resigned from the company.

Although rumours of a power struggle continued at RCA for more than 24 months before dying down, Mr. Sarnoff survived his computer debacle by four years. While it is both understandable and indeed fair that he is remembered for his one massive error of judgment, it must also be noted that Sarnoff also directed RCA through one of its most decisive turning points and there are those who claim that the company would now be worse off but for his drive.

Certainly, on the surface, the technology-based and domestically-orientated company which he took over from his father bears little relation to the gigantic international conglomerate of today. Overcoming the General's objections, Robert started RCA's diversification in 1967 with the purchase of Hertz, the world's largest car and lorry rental group. Since that beginning, RCA has bought its way into conveniences foods, property management, household furnishing (whence came Mr. Seretean) and publishing.

Completely reversing RCA's earlier strategy of limiting diversification to traditional areas of existing know-how, Robert Sarnoff held the view common to most conglomerates of the 1960s that fast growth could be best achieved from a wide base and through protection from cyclical trading patterns. Resisting violently the tag "conglomerate," he also closed down more than 15 different loss-making operations and simultaneously switched the company's driving emphasis from high technology to marketing and product research for specific sales items to fill particular needs.

Between 1968 and 1972, Mr. Sarnoff pulled RCA out of marine radios (its first ever business), 16-mm. film projectors, electron microscopes, medical electronics and automation equipment. Most recently of all, in 1974, he phased out the company's unprofitable home audio business of radios, stereos and tape recorders. The "post-computer years" —

RCA'S PROFITS SLIDE						
	1973		1974		1975	
Division	Net Profit \$m.	Sales \$m.	Net Profit \$m.	Sales \$m.	Net Profit \$m.	Sales \$m.
Consumer Electronics	48.0	1,149	11.1	1,130	5.7	1,145
Commercial Electronics	25.8	444	(7.4)	471	(12.6)	430
Broadcasting	47.7	684	48.3	725	52.5	710
Vehicle Rental	19.3	677	33.3	722	25.4	770
Communications	18.2	165	25.7	195	28.4	220
Government Business	3.3	381	3.7	356	3.7	365
Other Products and Services	21.4	581	8.7	828	8.5	850
Total Profits	183.7		113.3		109.8	
Total Sales		4,281		4,627		4,750

1975 figures are Wall Street estimates.

1975 figures are Wall Street estimates.

as Mr. Sarnoff himself described them—were initially very good for the slimmed down RCA. Net profits and sales both shot ahead in 1972 and 1973 with really only the company's Government business division losing ground. But the 1973 peak proved a watershed—the next year profits tumbled lower in a decline that is only now ending. Last month RCA reported the first increase in quarterly earnings seen since the start of 1974.

RCA, as usual, is playing its problems very close to its chest but, from figures filed with the American Securities Agencies, it is clear that the 1974 downturn stemmed from a sharp drop in profits in consumer electronics and an equally sharp turn-around from profit to loss in commercial electronics. By contrast, returns from broadcasting and vehicle rental (the company's two other significant profit centres) rose during that year.

Setback

The downturn in consumer electronics was partly a reflection of the losses being made in the home audio division. But this was really only a minor factor—the real setback came in that year's 16 per cent decline in sales of colour TV sets at a time when costs were rapidly rising. RCA, with over 20 per cent of the market, was especially vulnerable to a recession which by the middle of 1975 had driven five large U.S. producers out of business.

Its problems were not attributable to less demand and more Japanese competition. Outsiders criticise the company for trying to run the Mid-West division from New York and there is certainly a strong case to suggest that RCA's marketing department so dominated decision making as to snarl manufacturing and production costs.

The commercial division's sudden loss also followed the colour TV slump. Its sales of picture tubes and solid state circuitry were badly hit by the recession which simultaneously drove already high fixed costs still higher. An added factor was the company's high start-up costs of a new operation to make telecommunications equipment.

To-day, RCA is coming out of this slump and Wall Street analysts looking ahead to 1976 predict renewed growth. Certainly, there are grounds for optimism—colour TV sales are again moving ahead while the company's NBC TV and radio broadcasting operation is running neck and neck with CBS for the prime time ratings leadership figures which are so important to advertising revenue. At the same time, Hertz has instituted its sharp cut-backs in Europe and North America and is forecasting further growth.

Hardly surprisingly given this profits dip, there seems an identifiable mood of caution running through RCA's outlook. Despite this, the company under Mr. Sarnoff was still making its business gambles—investing huge sums in a domestic satellite project and racing to be first out with a viable videodisc player for TVs. Combined, the company sees these two projects to add up to \$1bn. a year markets by the 1980s.

But both the rewards and indeed the risks will still be there now that Mr. Sarnoff himself has departed. The major difference is that RCA has lost one of the main reasons for its lower image. It was always said after 1971 that RCA's share price would jump 30 per cent on Sarnoff's resignation. In fact the immediate response was somewhat less being a gain from \$18 to just under \$20 but even that is a significant indication of the prevailing view.

BUSINESS PROBLEMS

BY OUR LEGAL STAFF

Currency premium surrender

I hold 250 Hudsons Bay acquired 1957. I have been told that if these shares are sold 25 per cent of the proceeds will be withheld as "investment premium." Will you please tell me if this is so? And if so, is there any way of avoiding the deduction? It seems such an unreasonable deduction as the company was a British firm registered in London when I bought.

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VAT on postage and packing

Could you advise me whether or not VAT would be payable by the seller in respect of a separate charge made for "postage and packing"? If such an item is taxable how could the tax be assessed in the case of two articles attracting different rates of tax and sold at a price inclusive of postage and packing? Broadly speaking, a specific charge for the service of despatch by post attracts standard rate VAT, regardless of the goods despatched.

Where no charge is made for the service, VAT is levied solely on the price of the goods (at standard, higher or zero rate, as the case may be), regardless of the fact that the price might have been lower if the goods had been supplied over the counter. The courts have shown themselves prepared to analyse a single charge for a composite supply, however, albeit generally to the purchaser's advantage, and so a post-free price might fall to be dissected in certain circumstances.

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Between 1968 and 1972, Mr. Sarnoff pulled RCA out of marine radios (its first ever business), 16-mm. film projectors, electron microscopes, medical electronics and automation equipment. Most recently of all, in 1974, he phased out the company's unprofitable home audio business of radios, stereos and tape recorders. The "post-computer years" —

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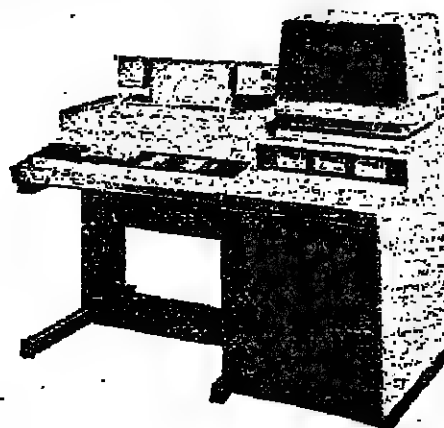
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FINANCIAL TIMES SURVEY

Wednesday, November 12, 1975

JAPANESE INTERNATIONAL COMPANIES

Japan's export successes have made it the world's third largest trading country, but direct investment abroad has built up materially only over the past five years. In part this reflects peculiarities in Japan's economic structure, and in part the delicate balance of its international relationships.

MOST PEOPLE in Europe now think of Japan in terms of cars and colour TV sets rather than in terms of geisha girls and Mount Fuji. They are, of course, absolutely right. Japan is now the world's largest exporter of both these products and of many other reasonably priced and high-quality goods which please consumers and upset businessmen in other developed countries.

As an index of its success as an exporter of manufactured goods Japan can now claim to be the world's third biggest trading nation (after the U.S. and West Germany). It has come up from sixth place in this particular league table during the past ten years and it may move higher, overtaking West Germany during the coming decade, if current official projections of the country's prospective trade growth are accurate.

Yet Japan's success as a trading nation remains unmatched by any equivalent prominence as an overseas investor. The value of Japan's overseas investment at the end of 1974 was less than that of Britain or West Germany both in total and (still more strikingly) as a percentage of its trade of gross national product. Japanese companies have, in fact, only begun to go abroad to any significant extent in the past five years and are still inexperienced in many of the techniques required to operate successfully outside their own country, which are familiar to their competitors in Europe and the U.S. The purpose of this survey is to examine the reasons for Japan's swift but belated emergence as a foreign

investor, and to discuss the impact of the growing Japanese "presence" in other parts of the world.

Japanese companies began to venture outside their own country in the late 'sixties for three contrasting but equally pressing reasons. First was the lack of space in Japan itself. Japan is about one and a-half times the size of the U.K. but its land area is 80 per cent. mountainous and most of the available flat space for industrial development has been covered by the industrial sprawl of the past 20 years (with increasingly powerful environmental lobbies opposing the industrialisation of what remains).

Overcrowded

The shortage of labour and the pollution of Japan's air and water generated additional pressure on Japanese business to seek breathing space outside Japan. But it was not only the overcrowding of the Japanese islands which made the move out of Japan inevitable. Japanese manufacturers felt they needed to secure manufacturing bases in at least some of their main overseas markets in order to be on the safe side of any import barriers which might be raised against their products. Meanwhile, in the opposite direction, Japan's phenomenally heavy dependence on imported raw materials began to prompt increasing participation by Japanese interests in overseas mining, crop raising or energy projects.

These three factors, coupled with the positive need to spend money abroad as a result of a

massive trade surplus, started the rush to invest abroad by Japanese companies around 1969 and kept the process going at full speed until less than two years ago.

By 1973 the Ministry of Finance had approved investment applications for over \$10bn. worth of projects. In the same year straight line projections were indicating that, by 1985, Japan would own \$370bn. worth of foreign investments, or more than any other country including the U.S.

The 1973 oil crisis, with its stunning impact on both Japan's domestic economy and its ex-

ternal balance of payments, question, on the financing of a U.S. investment project. Both Japanese investment, seems to be that a great deal of the necessary money will have to be borrowed. Now that Japan's spectacular balance of payments surpluses have disappeared in the wake of the oil crisis and there is no sign that the country is about to emerge as one of the world's great capital producing centres.

It remains relevant, therefore, to consider how Japan's financial relations with the rest of the world are going to be affected by its emergence as a big foreign investor, what other countries are likely to feel about the growing Japanese presence on their territories, Ireland or the recent achievement of Sony in gaining double-A rating from American securities analyst in connection with the financing of

the answer to the first

when Japanese economic activity picks up early next year.

Japanese companies with foreign projects to finance have already begun to show ingenuity and sophistication in the tapping of foreign capital sources. As examples one could cite the success of Asahi Chemicals in raising money in Britain under an ECGD guarantee for an investment project in the Republic of Ireland or the recent achievement of Sony in gaining double-A rating from American securities analyst in connection with the financing of

the answer to the first

(now totalling just over 100 branches, including 40 belonging to the specialist Bank of Tokyo, but likely to grow by another 100 or so by the mid 1980s).

Another major development could be the emergence of the yen as a reserve currency. The Ministry of Finance, which for years tried to restrict the yen to the status of a purely domestic currency, now admits to having reversed its position in this issue and seems to be actually encouraging some South East Asian and Middle Eastern countries to build up yen holdings as part of their reserves.

South Korea and Indonesia as it is to-day, but in a variety of other medium or large developing countries which could include Brazil, Venezuela (if U.S. investment retreats in the wake of the oil industry takeover), Malaysia and Thailand, and perhaps some Middle Eastern countries.

The Japanese have not scored particularly high marks up to now for making their presence acceptable in countries where they are active in business. The disastrous reception given to former Premier Kakuei Tanaka on his South-East Asian tour in January 1974 reflected resentments in Indonesia and Thailand at the prominence and alleged insensitivity of Japanese investors. The lesson was taken to heart by the bureaucrats in Tokyo. As a result, there has been a successful rearguard action in patching up relations with Indonesia which is about to benefit from another massive infusion of Japanese money and know-how (into the \$600m. Asahan aluminium project).

The fact that the Government is aware of the risks involved in Japan's becoming visibly dominant in the economies of developing countries is no guarantee, however, that Japanese business will be able to behave acceptably. Japanese companies, to a greater extent than those of Europe and the U.S., have experienced difficulty in becoming multinational in the sense of decentralising their operations from the home office and giving responsibility to outsiders. They will have to surmount this hurdle sooner or later if Japan is to be the biggest foreign investor, not just in

nese investment is to be smoothly integrated in the outside world.

When Japanese companies first embarked on light industrial investment in South East Asia they skirted the problem of decentralisation by leaning heavily on local partners. Until two years ago about two-thirds of such ventures involved a minority shareholding by the Japanese company in contrast with, for example, American investments in South East Asia where the emphasis is on wholly-owned or majority-controlled enterprises. Japanese investment in South East Asia and elsewhere, however, is tending to move from small scale assembly or finishing operations into more integrated ventures where reliance on local capital or management may be impracticable. The control of big overseas ventures by Tokyo-based companies with highly centralised decision making processes and no real tradition of delegating responsibility presents problems that have yet to be seriously tackled.

Surveillance

It is a problem in which, as in other issues related to foreign investment, the giant Japanese trading companies are setting the pace. Major companies such as *Mitsui* and *Mitsubishi* have now progressed some distance towards setting their U.S. subsidiaries free of home office surveillance—a step which seems only natural in *Mitsui's* case considering that the U.S. subsidiary is actually

CONTINUED ON PAGE 4

Emerging role as investor

By Charles Smith, Far East Editor

ternal balance of payments, question, on the financing of a U.S. investment project. Both Japanese investment, seems to be that a great deal of the necessary money will have to be borrowed. Now that Japan's spectacular balance of payments surpluses have disappeared in the wake of the oil crisis and there is no sign that the country is about to emerge as one of the world's great capital producing centres.

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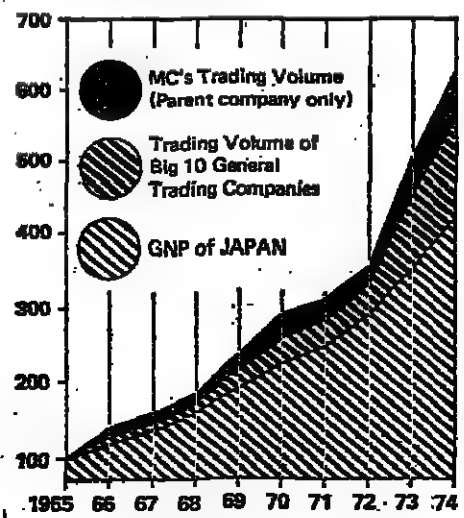
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How we become multinational by being multi-capable.

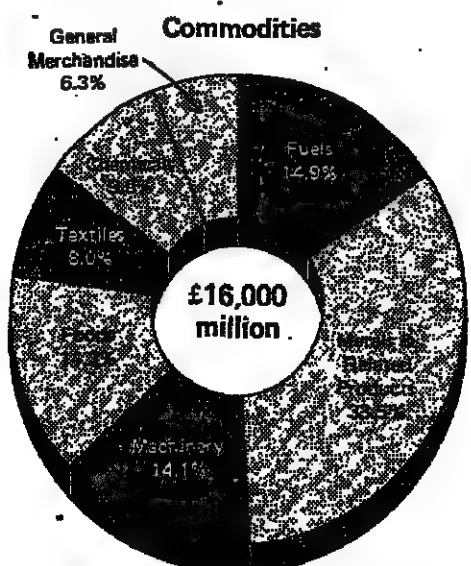
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tion system to draw up a sales program for each distribution channel. As needs dictate, we can even establish a distribution center or processing center.

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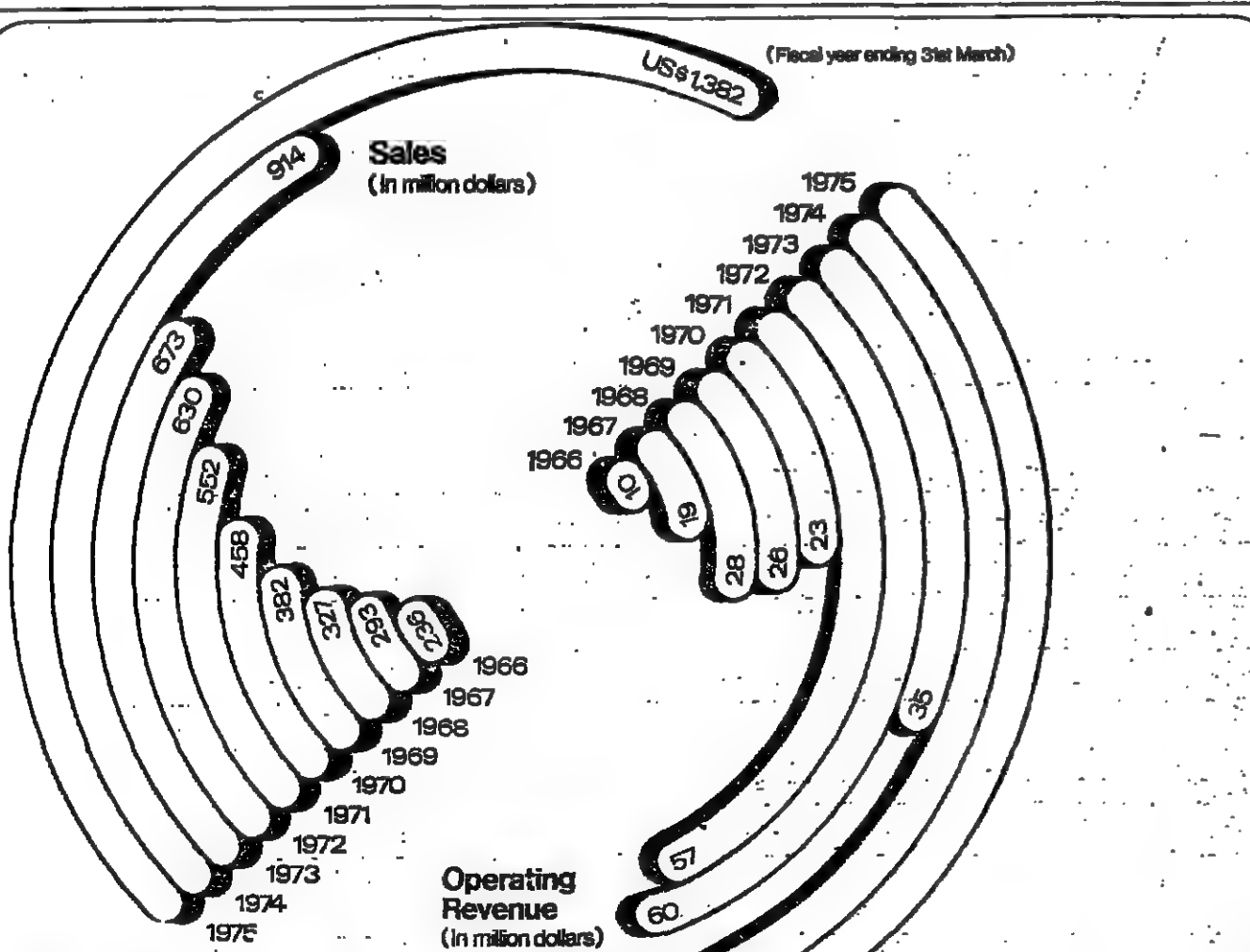
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JAPANESE INTERNATIONAL COMPANIES II

Tokyo's shadow over multinationals

SOME PEOPLE say there is no such thing as a multinational corporation, meaning that, despite all appearances of international management and worldwide networks of offices or even subsidiary companies, the crucial corporate decisions are invariably made in Detroit or New York or wherever the head office happens to be.

Other people (who may not be disposed to argue about the foregoing) say that the essential feature of a multinational has little to do with where decisions are taken, so much as the fact that they can be taken without regard for the wishes of governments in general. For instance, profits can be made to appear in a Caribbean tax haven rather than in countries where they would be heavily taxed, export strategies may run counter to those of national governments, and so on. By this definition "multinational" is really a non-emotive word for the "supranational" corporation.

By almost any definition, however, there are no Japanese multinationals. Japanese-owned companies comfort themselves as Japanese companies, with nearly all that this implies in terms of subservience to some higher authority in Tokyo, no matter where it is they happen to be operating.

In all probability this will continue to be the situation for a long time to come. That is to say, it may have little to do with the lack of offshore experience of most Japanese companies, and really be a consequence of the way Japanese business is organized. There are two distinct aspects which count: relations between companies and Government; and relations between companies and their own management employees at all levels of seniority.

Up to the present, anyway, these relationships have only too clearly exerted a strong pull, so that, as much as Japanese industry and commerce have spread their activities, the centre of gravity of the operations has remained firmly and indisputably in Japan.

One of the peculiarities of Japanese capitalism is that, while it undoubtedly allows for some elements of competition, it is in other respects highly regulated. Within Japan, both management and the bureaucracy have long accepted that the bureaucrats—variously represented by the Ministry of International Trade and Industry, the Ministry of Finance, the Bank of Japan and other agencies—have the duties of traffic police. By this it is meant that they are entitled to redirect competition in various ways, which on occasion means preventing flows of investment in certain directions and can also involve opening up new routes by which companies are guided—into previously unexplored spheres of enterprise.

It works on the whole without formal sanctions, and mainly because most managements are compliant. This means that when there is a roving elephant which pays no attention to the traffic signals, it is immediately noticed and marked down for subsequent redistribution. This becomes a cooperative effort in which the bureaucracy is aided and abetted by the companies which have observed the unwritten rules, which often means their bankers as well.

In Japan the bureaucracy never forgets. A company which has flouted authority may sometimes prosper, but it dare not fall on hard times and come begging for help. If it does, that help may not be forthcoming, as some of the more spectacular casualties of the present recession testify.

While all this may be an exaggeration, it is not a seriously misleading one. And what applies at home, is very largely also true of corporate activities abroad—activities which for the most part take place well beyond the reach of Japanese law, as such.

No Japanese securities company or bank would think of opening a representative office, let alone a branch, in a foreign city without the full knowledge and prior approval of the Ministry of Finance in Tokyo. In fact the Finance Ministry strictly controls the number of such establishments and ensures that all contenders get a fair share of the action it is prepared to allow.

It goes much further than that. Once an offshore bank has been established, the authorities remain interested and active. In 1974 they even set quotas for offshore Euro-dollar lending by Japanese banks abroad—a feat which no other major monetary authority would so much as attempt.

What is true of banking applies in some degree to all kinds of foreign investment. Manufacturers also have to apply for permission to launch overseas projects (this is given by the Finance Ministry) and

may frequently find a proposed course of action either encouraged or discouraged (usually by MITI).

Basically, this seems work for exactly the same reason that the domestic system does. Companies which seek to play their own game abroad are liable to find this will count against them at home. Moreover, the system feeds on itself.

Propensity

Japanese executives tend to say they need the Government's traffic control to save them from themselves and each other. By this they mean that they would all rush into the same places with the same services if somebody did not stop them. Some sociologists say this is a peculiarly Japanese propensity. Whether or not that is so, it is obvious that once the traffic officers have shown themselves to be competent, managements are relieved of the need to make some hard decisions. They can safely go for all they are worth, confident that the route will not be gummed up and that others will be heading in different directions.

In fact it is probably fair to say that businessmen go running to MITI with their problems, and with stories about what competitors are up to. It can be argued quite convincingly that if and when come snooping for information

or seeking to check out complaints. Thus, MITI is liable to know almost as much about what is happening in Peru as in Yokohama: there is no reason at all why its flow of information should be cut off at the national frontier.

However the picture is not complete. Important as it is that head offices and the bureaucracy are welded together, still the system might not work on a world scale were it not for the nature of the relationship between each head office and its expatriate management.

Generally the overseas managers are Japanese who are in a hurry to get back to Japan (see box) and who in fact usually do come back after postings of not more than three or four years. Such men, who typically have an eye on the promotion race, are not promising material for multinational purposes. Because they intend coming back to Japan and may be presumed to have their own as well as the company's best interests at heart, they are as plugged in to the system (and are receiving MITI's messages as loud and as clear) as if they were occupying offices in Tokyo.

This is the second, if complementary, reason why there are no Japanese multinationals. It can be argued quite convincingly that if and when Japanese companies begin to

recent managers abroad, and/or a lifetime of overseas service becomes an acceptable career for talented Japanese, then finally the power of the bureaucracy will be broken.

However, it will not happen soon, if it ever does. It is supposed to be approved policy for Japanese firms to promote local employees, but there have been at least one disastrous experience in the past year in which Sharp was fined \$A100,000 for contravening Australia's trade practice legislation, because of Australian personnel. It is said so there is no great enthusiasm for the practice.

There is also no easy way to convince a Japanese executive that he is well off abroad, when all his preferences and instincts tell him that he and his family are at a disadvantage.

Fortunately, perhaps, it is from clear that absence of Japanese multinationals is had thing. The fact is that Japanese Government is accountable for the activities of Mitsubishi, Mitsu and other huge companies with vast resources and international activities, in a way that the U.S. cannot be made for General Motors or ITT. This could be said to be in the interests of governments at large and the general public as a whole.

Peter Dumin
Tokyo Correspondent

MT. FUJI STAFF COLLEGE

Among more permanent monuments to Mr. Eisaku Sato, the former Prime Minister and Nobel Peace Prize winner who died last June, is a cluster of buildings on the slopes of Mount Fuji known as the Institute for International Studies and Training. Mr. Sato took office under the banner of "self-sustaining peace diplomacy" in November, 1964, and immediately appointed a brains trust to think up suitable initiatives, and the institute is a direct result.

The early planners probably had no clear idea what they were doing. But political push, ready money and the Ministry of International Trade and Industry were bound to produce something. It turned out to be a graduate college, the main purpose of which is to put 120 young men through a ten-month course every year, preparatory to overseas postings some time in the future. Companies which know what is good for them (if nothing else, keeping in with MITI) nominate young managers and pay the £1,500-plus fee. After that the trainees move into residence and start learning English, how to endure cocktail parties, and other useful things that emerge from international case studies and learning about particular regions or countries.

While all this is obviously progressive

and may some day contribute in peace to Japan's co-prosperity sphere in a way that Mr. Sato possibly never dreamed of, the institute has a peculiarly Japanese pall hanging over it. Its students are not noticeably pleased to be there, still less to be earmarked for future work abroad.

Trainees say the reason they do not look forward to the tour of duty overseas is "education problems." By this typically Japanese understatement, they mean they fear their children will miss some runs on the ladder in Japanese-style success.

The other snag is that every young manager fully expects to lose out in the corporate rat race, if he spends only two or three years abroad at a crucial stage of his career when abilities are liable to be noticed by superiors and long-range promotion patterns set.

The school seems to recognise this, and that it can do nothing about it. Says Mr. Eme Yamasita, the former MITI vice-minister who has done more than anyone to nurse the institute through its formative years (the present is the sixth crop of trainees): "We aim to make our men effective abroad, not to like the idea of going there if they don't already."

The great trading companies of Japan have been under attack—from the bombs of Left-wingers, and from anti-monopoly investigators. They have however emerged stronger than ever.

Trading companies

AT THE TOP of the steps leading up into the headquarters of Mitsui and Co. in Tokyo stands a young man in dark grey-blue corporate denims and company cap to match. Behind him and just inside the vestibule by a kind of driftwood sculpture stand a row of older men by a registration desk: sheafs of visitors' entry forms lie open in front of them. Every one of the thousands of daily arrivals must duly sign in, stating the purpose of his visit, the department he is going to, his own company, rank and name, etc.

None of these precautions was taken until last year, when a bomb exploded in an upper floor of the Mitsui HQ; nor had the company felt it necessary to station a regulation karate man outside its doors until then. Since October 1974, however, Mitsui men have been on the alert for a second Left-wing eruption. Martial vibrations have been set off within the world's second largest trading organisation—as at Mitsubishi Corp. (the No. 1 Marubeni effect) cornering markets in the midst of Japan's worst inflation in 20 years; and had not the trading companies been under investigation by the anti-trust body, the Fair Trade Commission (FTC), for a period of two years now.

The FTC summed up its provisional findings in a document published on January 21, 1974. In recent years, stated the captions on these pictures, referring to the day the bomb went off. In the corridors, too, you are liable to be suddenly stopped—if you are Japanese—and asked to account for your presence in the building; spot

checks on strangers are the order of the day. There are hidden TV cameras, in-company systems for keeping tabs on all staff known ever to have had contacts with Left-wing student organisations, regular liaison with the Tokyo police, security double-checks on the houses of top executives. There are men on the roof with spyglasses ensuring that no obvious threats to the corporate entity are emerging from the skies above. In other words, if you really want to make your mark at Mitsui try walking in the front door with an oblong parcel under your arm.

The extreme sensitivity of the corporation to revolution springs from a plain motive—the desire not to be done in the eye. But Mitsui and its fellows in the corporate trading world might not be quite so concerned had they not been under sustained assault in Parliament from all Opposition parties: had not their presidents been obliged to make their way to the Diet in early 1974 and offer an abject and well-telvised apology to the public for (in Corp. C. Itoh & Co., Sumitomo effect) cornering markets in the midst of Japan's worst inflation in 20 years; and had not the trading companies been under investigation by the anti-trust body, the Fair Trade Commission (FTC), for a period of two years now.

The FTC summed up its provisional findings in a document published on January 21, 1974. In recent years, stated the captions on these pictures, referring to the day the bomb went off. In the corridors, too, you are liable to be suddenly stopped—if you are Japanese—and asked to account for your presence in the building; spot

tags of their diverse functions as trading companies and the huge capital. They had vigorously extended their control over enterprises which they have business dealings with, vertically organising the entire process of import raw materials and marketing manufactured products; brought together the int related entrepreneurs, a become the propelling force behind mammoth projects in the development of resource etc.

The FTC went on to press charge which it regards as more serious: that the trading companies were taking a role in consolidating the position of the giant industrial commercial groups of the nation "presently in the process of being organised." The trust body thus credits trading firms with part-responsibility for creation of the formidable business entities in this country, the so-called organised former zaibatsu money-groups, at pre-War II days.

The accusation is a testament to the determination of the FTC to take action after many years of idleness against the rapid growing trading firms and the industrial allies—notably with the Mitsui, Sumitomo and Sanwa groups. It has taken the FTC a long time to walk up to the challenge but following the almost unprecedented inflation of 1973-74, which created exceptional opportunities for making profits, the anti-trust body finally moved. Not that the FTC is likely to have any real impact on the trading groups at the present time.

CONTINUED ON NEXT PAGE

مركز الأبحاث

JAPANESE INTERNATIONAL COMPANIES III

As employers of labour abroad Japanese companies are rapidly gaining experience. Good working relationships have been formulated in a number of countries.

Foreign labour

ONE OF the Japanese managers at the Sony television factory at Bridgend in South Wales has become a godfather to the baby of one of his 330 employees. The company is delighted to have achieved such social rapport with its Welsh workforce, and other Japanese companies see the event as a happy augury for their own future operations in Britain.

Sony is the largest of the five Japanese manufacturing subsidiaries in the U.K., the others being the Terasaki 50-50 joint venture making fuseless circuit-breakers in Glasgow, the Nittan fire alarm factory at Woking, the Takiron Chemical corrugated PVC sheeting plant at Caerphilly and the YKK zip-fastener factory at Runcorn.

Between them these Japanese firms employ fewer than 700 British workers, so they are hardly significant even among foreign employers in the U.K. At Runcorn this policy, reinforced by frequent visits to Japan where the British workers are lionised, has allowed the management to encourage the works committee to spurn the approaches of local union organisers.

This increased the fears of the British union movement lest the Japanese would try to impose their notoriously militant house unions on their British employees. Such fears were not mollified by the National Union of Bank Employees' experience with the Japanese banks in London, which with one honourable exception have been in the words of Miss Sheila Rothwell, a NUBE organiser, "wary of trade union recognition."

The Bank of Tokyo, which is the most experienced of all the Japanese banks in foreign operations, has an agreement with NUBE which the union regards as highly satisfactory. But another Japanese bank was taken to the industrial relations court and involved in High Court action over the question of union recognition, and the union finds that pressure is put on local staff not to join.

Japanese managers are in spite of the recession and under-utilisation of capacity, miles away, this can lead to

nessmen have never had any reflecting the Japanese sense of mutual loyalty between staff and employer. Because of all this there is the greater sense of democracy on the shop floor which Professor R. P. Dore detected and analysed in his recent comparative study *British Factory—Japanese Factory*.

Sony is possibly a little exceptional in being more cosmopolitan than other Japanese firms. Almost half of its equity is in fact foreign-owned, for one thing, and it was the first Japanese corporation to appoint an American as head of its U.S. operations. Bridgend's boss, Mr. Hiroshi Okachi, came from the Sony San Diego factory.

It likes to think that its name better than a more exclusively Japanese corporation to a point perhaps suggestive that the Matsushita plant nearby will be known as National Panasonic rather than by its Japanese name.

Once the initial shock of the accidental-oriental encounter in a work situation has worn off, the collective verdict of the British workers seems to be that they like working for Japanese employers. The Japanese managers work hard, do not put on a lordly air and pay well. If they are more exacting in their expectations than their typical British counterpart, this can often awaken a response from the British shop-floor which seems to go back to a pre-welfare puritan work ethic.

Indeed, some observers of these historic experiments in cross-cultural industrial investment believe that the real difficulty will lie not in labour relations as such but rather in relations between Japanese and British managerial staff. The latter tend to be more individualistic and less communicative, and they thrive on independence. Japanese tradition requires managers to be more deferential to head office and to spend more time discussing their work before they actually go out and do it.

The staff are being kept on in spite of the recession and under-utilisation of capacity, miles away, this can lead to

tension and frustration between aspiring British executives who feel they know what the local market or production situation needs, and their immediate Japanese superiors who are more cautious (and who are likely to return to Tokyo after a short spell if they are ambitious to climb up to the top of their corporation).

One interesting development is the birth of specialist institutions and services to give Japanese managers specialist training in European industry. In London, Dr. W. Barry's Euro-Japanese Exchange Foundation is one of these, and another is about to start outside Paris.

And Dr. Keith Thurler of the London School of Economics is conducting a survey of Japanese labour relations in U.K. subsidiaries, with the help of two Japanese—one seconded by MITI, the other by Hitachi.

Dick Wilson



Matsushita Electric manager at the National Centro-americana plant in Costa Rica talking to local employees.

developments, little matter whether they be earth-shaking (thus Mitsubishi was duly informed of a foreign correspondent's visit to Mitsui and vice-versa within two hours of the event).

The odds are that the trading companies have, if anything, reinforced their important position in the Japanese economy as a result of the FTC investigation. In the eyes of the general public their status has definitely not improved. But in real terms they have not been even mildly dented.

Well-being

Business itself is on the increase, and the trading companies' contribution to national well-being—in the form of increasing exports—can scarcely be doubted, as the latest figures from Mitsui suggest. In the six months to end-March 1975 net sales of the company were \$15,857m, as against \$12,159m. in the comparable period of the previous year. Domestic sales went down from 57 per cent. to 46 per cent. of turnover, while exports rose from 14 per cent. to 23 per cent. of turnover (imports declined marginally).

The Japanese managed to increase exports by 60 per cent. in the space of a year, thus paying the quadrupled oil bill. And in this matter the success of the trading firms was crucial. For the time being they are under sustained pressure within Japan: public feeling against them could well mount again in future—much depending on the course of international events and the rate of recovery from the deepest recession since the World War II. However, in the longer run public opinion is likely to swing back towards an appreciation of the role played by the trading companies in underwriting economic stability in Japan, so they should be guaranteed the home base necessary to their continued advance overseas.

For the record, accumulated foreign investment by the Six had risen as follows by the end of March 1975: Mitsui and Co. \$820m., Mitsubishi Corporation \$406m., Marubeni Corporation \$303m., C. Itoh and Co. \$270m., Nishio-Iwai \$120m., and Sumitomo Shoji \$66m. Given the shortage of land in Japan and the strength of the "environment lobby" the rate of Japanese direct investment overseas, all mostly steered and financed by the trading companies, is likely to remain high. The Six are clearly all multi-nationals of the future.

Henry Scott Stokes

Trading

CONTINUED FROM PREVIOUS PAGE

ent rate of going. The situation of the latter in the key area of interest to the FTC—capital investment in affiliated companies—is as follows:

Capital Investment (Ym.):

Mitsubishi Cpn. 14,271 (110)
Mitsui & Co. 33,289 (145)
Marubeni Cpn. 14,316 (154)
C. Itoh & Co. 19,870 (107)
Sumitomo Shoji 3,891 (55)
Nishio-Iwai 5,864 (90)

These figures, it may be noted, cover affiliated companies in which the trading companies' capital share is 30 per cent. or more (the rest are excluded); figures in brackets show the number of affiliated companies. Mitsubishi is shown at the top as it was superior to others in turnover in the past full year to September 30, 1974, though Mitsui has since come up to number one on some counts.

Why are these affiliations of no progress, so far as can be seen. Much of 1974 and 1975. Because, in its own words, was taken up with a long and confused battle over legislation belonging to the Six have Monopoly Law. One of the most important provisions of the new law, as drafted by the FTC, was to the old zaibatsu. . . . If the three groups belonging to the old zaibatsu tighten their unity a step further and lead the other three groups to consolidate and expand their groupings, the competitive order in a very important field of our national economy will be damaged. There is also the danger that the development of a free and democratic economy (will be hampered)."

The FTC accordingly took the view, in early 1974, that "it will become necessary to place some restrictions on the acquisition of stocks by the trading companies."

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JAPANESE INTERNATIONAL COMPANIES IV

The Japanese businessman has had great success in selling to the Middle East, particularly since the oil crisis, despite a certain cultural gulf.

Middle East

IN THE oil-rich markets of the Gulf, Japanese businessmen have been the most evident in the last few years—not the least because of the size of the packs in which they hunt. Their frenetic and persistent activity has been rewarded. Of all the leading industrialised countries, Japan has made the most rapid strides since the Middle East market as a whole first began to take on a new allure with the increase in the price of petroleum. As the consuming State with the biggest import requirement, it has also had a very big incentive to maximise its sales to the region.

The Economic Research Institute for the Middle East of Tokyo recently completed a comparative study covering the imports of 22 countries of the Middle East and North Africa (including Israel and Turkey) in recent years. It indicated that Japan's share of this market had increased from 5.9 per cent. in 1970 to 10.3 per cent. in 1974, a period during which Britain's fell from 10.2 per cent. to 8.1 per cent.

Challenge

It was the price rises of 1974 which gave the real challenge to Japan's response to the increased burden last year was better than that of any other leading industrialised country except West Germany. According to OECD data, Japanese exports to the Arab world and Iran rose by 118 per cent. to \$3.7bn. which put it fourth in this league behind the U.S. at \$7.06bn. (a 74 per cent. increase), West Germany at \$5.22bn. (146 per cent.), and France at \$4.06bn. (60 per cent.). Even more impressively, during the first quarter of 1975 they were running at a rate 157 per cent. over the same period of 1974.

In the markets of the main oil producing states the dominance of Japanese electronic consumer goods in shop windows and the growing penetration by its motor manufacturers has long been the most visible manifestation of competitive success. Overall a breakdown of its exports to the main Middle East markets in 1973 shows that machinery and mechanical equipment accounted for 37.5 per cent. of total exports, metals and metal products 28.8 per cent. and light industrial products 22.7 per cent. It is the strength of Japan across a broad range of engineering and manufacturing industries which makes it such a formidable

competitor. For Iran and the Arab countries, including non-producers, the growth area is inevitably for capital goods, and here performance in future will depend to a large extent on the share of major contracts won. From this point of view the prospects for Japan look particularly promising, especially with its involvement in the petrochemical and steel industries of the producing states. Iran, accounting for rather more than \$1bn. of Japanese exports in 1974, is a particular focus of attention for petrochemicals. C. Itoh's negotiations with the Government on a project for liquefaction and export of natural gas fell through several years ago, but Nishio Iwai has 15 per cent. in the Kalingas group which has come close to finalising agreement on an LNG joint venture. The scheme, which is estimated to cost over \$4bn., would involve the production of over 700m. c.f.d. of gas rising to 1.2bn. c.f.d. with the upper limit yielding something like 700m. tons of LNG.

An investment of well over \$1bn. is envisaged in the present 1973-8 5th plan period for the petrochemical complex of the Iran-Japan Chemical Company in which a half share is held by Mitsui, Toyo Soda, and Japan Synthetic Rubber. The project is being carried out—contracts awarded earlier this year to Toyo Engineering, Mitsui Shipbuilding and Engineering, Chiyoda Chemical Engineering and Construction, Hitachi Shipbuilding and Engineering and Ishikawajima-Harima Heavy Industries. Well under way is the \$60m. project designed to produce intermediates for plastic in which Nishio Iwai and Mitsui have a 50 per cent. share. A further \$80m.-plus expansion is being contemplated.

At the same time Ishikawajima-Harima Heavy Industries and Hitachi Shipbuilding and Engineering are building VLCCs for the National Iranian Tanker Company. The Iranians have earmarked the expansion and improvement of the country's railway system in the south for the Japanese. Members of the consortium formed to carry out the project are Obayashi-Gumi, Tohatsu Construction, Fudo Construction Company, Mitsui and Iran-Japan Engineering and Construction.

With imports approaching \$700m. last year, Saudi Arabia constituted Japan's second largest market in the region. There should be a steady expansion of sales in the context

of the agreement on economic and technical collaboration signed in March of this year under which the Kingdom intends to purchase Japanese advanced technology. Specifically, the accord calls for collaboration in the fields of petrochemicals and agriculture. In the former sector Mitsubishi is one of seven partners chosen for joint-venture projects and will be responsible for an ethylene plant producing at the rate of 500,000 tons a year and may be involved in an investment of \$3bn. or more. The company is also in the running to build an oil refinery in the Eastern province. The Japanese also have a stake on Saudi plans for steel through Nippon Kokan and Nippon Steel's 25 per cent. holding in the group led by Marcona of the U.S. which is entering into a joint venture with Petromin to be located at Jubail. Last year these were two of eight Japanese companies which won a \$150m. contract to supply 230,000 tons of steel pipes for the Arabian American Oil Company.

In the private sector Sumitomo Metal and Sumitomo Shoji have joined forces with the Alireza group to form Chiyoda Petrostar which plans to undertake the construction, management, operation and maintenance of petroleum, petrochemical, mining and power generation plant. Particularly rapid expansion of sales to Iraq, to which 1974 exports amounted to \$470m., could be seen as a reflection of the long-term agreement on economic and technological collaboration signed in August of last year. Under it Japan lent Iraq \$1bn. to help with the implementation of a number of development projects and all the indications are that its involvement will be heavier in this country than in Saudi Arabia. Mitsubishi is constructing the \$37m. chemical fertilizer plant at Khor al Zubair. Plans for the \$2.4bn. petrochemical complex to be built at the same place have been submitted by a consortium of seven companies including Ishikawajima-Harima Heavy Industries and Chiyoda. They have also been negotiating a \$1bn. LPG project together with Nippon Kokan and Mitsubishi which have the \$90m. contract for the steel pipeline from South Rumaila to Khor al Zubair. Kobe Steel is providing technical assistance and plant for an integrated steel mill and

related rolling facilities while Penta-Ocean Construction is working on port improvements at Umm Qasr and Maqal.

The same company and Tokyo Boeki are constructing a steel plant for Qatar, with a capacity of 300,000 tons a year, in which they will have a 30 per cent. stake. In the United Arab Emirates, Mitsui and Bridge-stone are participants in the Abu Dhabi Gas Liquefaction Company set up to own and run the \$1.5bn.-plus LPG plant on Das Island whose sole customer under a 20-year contract will be the Tokyo Electric Power Company. Other Japanese interests have a 49 per cent. in the Liquefied Gas Shipping Company which will be responsible for transportation. Mitsubishi and the Abu Dhabi Japan Oil Company have submitted proposals for using on-shore gas to fire a nitrogen complex and steel plant. More recently C. Itoh have submitted proposals for LNG exploitation in land.

In partnership with Sunningdale Oils, the same company is constructing the export-oriented LPG plant in Dubai. Ishikawajima-Harima Heavy Industries are responsible for cement plants in Abu Dhabi and Ras al Khaimah. Japanese interest in Algeria has become particularly marked recently. Nippon Koei has formed a joint venture with SNS, the Algerian State steel corporation to exploit the country's iron-ore reserves. Hitachi, Hitachi Shipbuilding and Engineering, and C. Itoh are expanding Algeria's existing steel capacity. While Kawasaki Heavy Industries are carrying out a \$90m. contract to build a cement plant, C. Itoh and the Japanese Gasoline Company are converting and extending the bitumen units at the Arzew Refinery. Under a protocol agreement signed in the summer Mitsubishi and Nippon Electric Company will set up a telecommunications system based on a satellite station at Lakhadaria. Toyota Motor Com-

pany was awarded the turnkey project to build a plant to produce Landcrusers. Inevitably, Japanese companies have also focused their attention on Egypt, which expects to be the recipient of a large volume of Arab oil funds. The Penta-Ocean Construction Company was awarded the contract last year for the widening and deepening of the southern part of the Suez Canal and other Japanese concerns are expected to tender for subsequent phases of the operation. The Tasei Construction Company has been seriously negotiating a hotel construction programme. Artificial fibres, textiles and motor manufacture have been other areas of investment and technological collaboration under discussion.

Even given the quality of their technology and the attraction of their consumer goods, the Japanese have had to work harder for their successes than anyone. The fact is that on a personal and cultural level they find it difficult to understand and deal with the Arabs, although they appear to find it easier to achieve a degree of rapport with the more devout Persians. It says much for their compelling corporate discipline and drive that they have made such big in-roads into the heavier, developmental side of the Middle East market which is what really counts now.

Richard Johns

Latin America accounts for some 25 per cent. of all Japanese overseas investment and this share is growing strongly. From a position of strength in Brazil, new growth areas are Venezuela, Ecuador and Mexico.

Latin America

Latin America is now the scene of Japan's most intensive overseas investment activities. It accounts for a least 25 per cent. of Japan's total foreign investment and this share is growing annually. Strong in Brazil, Japan is diversifying more and more into new territories, especially Venezuela, Ecuador, Peru and Mexico. It has taken only about five years for Japan to overtake Britain's investment in Brazil during the past 50 years and there are well over 150 Japanese groups established in a larger number of subsidiary and joint venture businesses in every branch of commerce and industry. Because of Brazil's valuable and growing domestic market, the pattern of Japanese investment there differs from that in other regions. In addition to the participation in schemes to ensure supplies of raw materials for Japan itself, Japanese money and manage-

ment expertise are helping Brazil to supply its own market with cement, telecommunications equipment, ships, cotton and woollen goods, automobile parts, diesel engines, petrochemicals and colour TV sets.

At the same time, there are outstanding examples in Brazil of the classical function of the giant Japanese international trading companies. These companies always bear two simple objectives in mind when putting together even the most complex multi-market, multi-product project. They aim primarily at creating materials and goods that they can channel into their buying and selling networks and they safeguard, far into the future, the vital supplies of raw materials that Japanese industry requires for survival and expansion. Japanese international companies are unusual in that they measure their success year by year not by profit per transac-

tion but by the growth of their turnover and the increased volume of goods being handled around the world. The assumption is that if trade is generated, then a huge trading concern must eventually profit.

Minority

This approach is especially welcome in Latin America. It means that Japanese companies are more content than their European or American competitors to take on investment projects that cannot promise profits until the distant future. They are also more content to engage in joint ventures with a minority holding.

In Venezuela, for example, a new company, Venalum, has been set up as a partnership in which CVG (the autonomous development agency for the Guayana province) has 80 per cent., while five Japanese com-

panies, Showa Denko, Marubeni, Kobe Steel, Mitsubishi and Sumitomo, share 20 per cent. Venalum is scheduled to be producing 300,000 tons of aluminium per annum from 1978 onwards, all of which is destined to be imported into Japan.

Japan has forecast a shortage of pulp and paper supplies for its printing and packaging industries by the mid-1980s. The trading company C. Itoh has accordingly formed a joint venture with Cia Valle de Rio Doce in Brazil to develop thousands of square miles of new eucalyptus plantations, which can be reduced in about seven years to wood chips. It is also planned to construct a pulp mill on the estates to convert some of the timber. At the Japanese end, the trading company has helped to form a consortium of 14 Japanese paper mills to purchase the whole of the wood chip and pulp output.

A trading company can provide finance in advance to enable small farmers in Latin America to plant cotton or rear silkworms, as in Paraguay, on a large scale, guaranteeing to purchase all the resulting fibre. This is shipped by the same company to Japanese spinning and weaving mills. The cloth is bought back and then sold to garment makers, and the garments are then purchased and sold on the Japanese or export markets. The trading company can afford to make a loss on the growing and rearing in order to profit from the sequence of later transactions.

Latin American and Japanese needs dovetail, therefore, very efficiently. Latin America can offer oil, minerals, metals, labour and agricultural produce in return for technical know-how, capital equipment, management skills, finance and, very importantly, foreign market outlets. The immense global spread of Japanese international companies makes it possible for them to guarantee rewards and capital. Panama is bristling with Japanese companies that are using bonded warehouse facilities in the free port. Subsidiary companies are used there to re-invoice imports and exports for operations throughout Central and South America. Panama is also a convenient spot for raising capital. Earlier this year, Mitsubishi set a new pattern for the Japanese international companies when its Panama subsidiary raised a loan of \$64m., managed by Chase Manhattan in the U.S. and Lloyds Bank International in London. As many as 34 banks contributed to the syndicated loan, which was guaranteed, not by the Tokyo headquarters of Mitsubishi, but by Mitsubishi International Corporation of New York. The loan was required to finance shipments of steel to the Argentinian State gas corporation for the construction of a pipeline to carry natural gas

from Patagonia to the major Argentinian cities. To integrate itself closely in Japanese investment activity in South America, Lloyds Bank International posted an executive to Tokyo for two years to learn fluent Japanese and study the international companies' methods of doing business. He was then stationed in Sao Paulo. This move is a measure of the Japanese companies' failure to become multi-national. Second-generation, Brazilian-born Japanese who speak fluent Portuguese are to be found in Japan companies in Brazil, but these people are rarely more than liaison officers, while real management power is in the hands of Japanese who not speak the local language, who, with computerised systems and frequent personal visits to Tokyo, are under the sway of parent firms. There are over 500,000 Nippon or Japanese Brazilians, mainly in the states of Sao Paulo and Parana, but they are least integrated of all Brazilian immigration waves.

History

The Japanese, however, have not yet created a resentment against themselves in Latin America, of course, with the history of colonial repression that is remembered in Latin America was not loved in the Pacific War. Furthermore, investment from Japan are a welcome relief, in the eyes of the populations, from U.S. impositions. The Americans are "ugly" and, in comparison, Japanese faces are still attractive. Many Latin American countries are still dependent on U.S. for as much as 70 per cent. of their foreign trade and are keen to diversify to other nations.

In contrast to the N. Americans, the Japanese are an incredibly low profile, attempting to impress the population with either wealth or their charity. They keep to their own clubs, restaurants and are, through the continent, regarded as the best people to have as tenants of rented accommodation, same Japanese who might with arrogance towards the local population in other foreign and treats all Latin American with great respect.

It is also relevant that the largest country on the southern continent and the making the most progress, itself as the equivalent economic miracle to Japan itself, admires Japanese methods. Brazil has recently become a Brazilian company to acquire multi-product international organisations, each more than 20m. cruzeiros in sum capital. Imitation is sincerest form of flattery.

Sydney Paul

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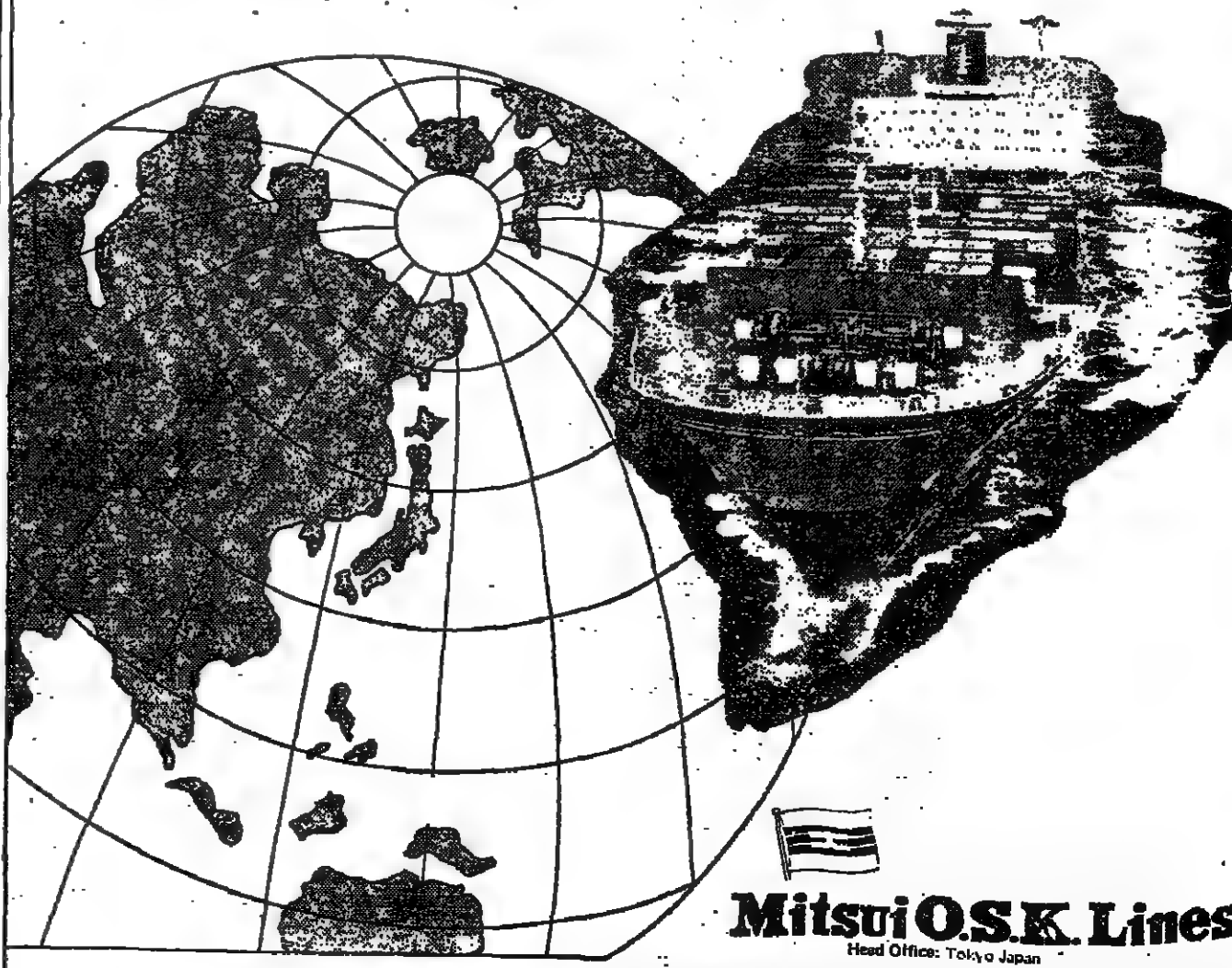
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هاتف الادب

JAPANESE INTERNATIONAL COMPANIES V

So important and thrusting have the Japanese become in South East Asia that they have earned the label "the ugly Japanese". Since the riots against visiting Premier Tanaka in Bangkok and Jakarta, they have tried to improve on this unpopular image.

South East Asia

WHOEVER YOU are, whatever you do, wherever you are in South East Asia, it is impossible to escape the Japanese. In the airports their tourists mill about in flocks most often looking like lost sheep; on the roads into town their buses, cars and loud Hondas and Yamahas and Suzuki mopeds are the cause of many a diversion; in city centres their advertisements flash out the message that South East Asia, once proudly ruled by the British or the French or the Dutch is firmly within the Japanese orbit today.

So important have the Japanese become in South East Asia and so thrusting their presence that they have won a reputation as the "ugly Japanese". There can be no doubt of the growing importance of Japan to South East Asia, especially of Tokyo's major banks and trading and business houses. Trade is important and growing: South East Asia's dependence is such that more than a third of its exports go to Japan and more than a third of its imports come from Japan; the percentages of trade with the U.S., for example, are much smaller, a quarter for South East Asia's exports and a fifth for its imports. Japan is in a much freer position and exports more to the U.S. than to the whole of Asia, a reversal of the position in 1955; Japan also imports more from the developed countries than from the underdeveloped ones and the U.S. supplies about twice as much of Japan's imports as South East Asia.

Investment

Japanese private investment in South East Asia has also grown rapidly, especially since the mid-1960s. The pattern of Japanese investment in Asia differs markedly from investment elsewhere and there is a predominance of manufacturing projects. According to official figures, at the end of the 1971 fiscal year (March 1972) more than 57 per cent. by value of Japanese investment in Asia went to manufacturing or construction projects.

There is no doubt that the Japanese have moved in a big way into South East Asia, but many of them are puzzled about why they should have such a bad name. One Japanese, Professor Ryokichi Hirori of Seikei University, Tokyo, gave some comparative figures last year: in Indonesia Japan accounts for 17 per cent. of total foreign investment against 34 per cent. by the U.S.; in Malaysia Japan's share is 11 per cent.; in the Philippines Japan provides 24 per cent. of foreign investment, the U.S. 32 per cent.; in Singapore Japan has 5 per cent., the U.S. 44 per

cent.; only in Thailand, Japan 33 per cent., the U.S. 18 per cent., is Japan's share of foreign investment greater than America's.

At a conference organised by the Institute of South East Asian Studies in Singapore last year another Japanese professor of economics, Mr. Kunio Yoshihara, provided at least the start of the answer to Japanese unpopularity. He said "basically Japanese investment has served to strengthen the existing pattern of Japan's trade with South East Asia, via its exports of industrial goods and its imports of raw materials from the region. Investments which took the form of loans (indirect investment) were either to promote Japanese exports or to secure the steady supply of raw materials. Japanese direct investment is generally resource oriented or in import substitution industries. The resource oriented type of direct investment has essentially the same role as indirect investment—in increasing output and the export of minerals to Japan.

"The import substitution type of direct investment is a means of getting round import barriers in the host countries, thus helping to preserve those markets for Japanese products." Professor Yoshihara also pointed out that the newest type of Japanese direct investment, in export oriented industry, such as has recently been undertaken in Singapore notably, was mainly inspired because production costs, land prices, and pollution problems had increased in Japan.

Whether Japan is any more guilty of protecting and pushing its own interests against those of the host country, judged in comparison with other international investors, may be doubted. Nevertheless, the Japanese in South East Asia do appear to have attracted particular disfavour.

Among the welter of major complaints, South East Asians have claimed: That the Japanese have run their businesses from Tokyo in the interests of the Tokyo parent with little delegation to local managers and often against the interests of South East Asia; that there is tight Japanese interlock with the biggest Japanese businesses carving up the market between them to ensure that competition is not too strong, and then insisting on getting Japanese imports for their businesses using Japanese shipping and insurance; That Japanese investment with its great resources has often killed off local private enterprise, for example, in textiles; That the Japanese have exploited loopholes and have made use of corrupt or greedy politicians and civil servants to enhance their control, often in the interests of a

small elite and against those of the masses of the country.

Less involved observers may question whether it is fair to single out Japanese investors for being particularly self-interested. After all the British from at least the time of Clive in India attracted criticism for plundering the economies of Asia and Africa, and the "ugly" tag was first applied to the Americans. Some commentators suggest that the Japanese are merely more vulnerable to criticism because they are yellow-skinned like many South East Asians, but with the behaviour patterns and practices of the typical rich white foreign businessman. Alternatively, it may be that many South East Asians are still sensitive to the Japanese excesses of World War II and react in a more prickly way than they would for example to the behaviour of the Americans or British.

Clannish

Local extreme sensitivity does go some way towards explaining the Japanese reputation—but not the whole way and the Japanese themselves must take a good deal of the blame. They have shown themselves to be clannish and with a first regard for themselves; they have put on the united front of "Japan Incorporated" in which Government is at least a sleeping partner. As one Hong Kong banker told me: "When the Japanese have come out of their huddle and decided on a particular policy they just plough on determined to get their way. Can you be surprised how the local people react to this 'snow job'?" The Japanese hardly ever attempted to sugar their words or actions. Moreover, much more than the British or Americans the Japanese have tended to refer decisions back to the Tokyo head office rather than leave minor matters to local, if Japanese, initiative. In addition, the Japanese,

more heavily capitalised than its Tokyo parent. The same companies have begun the delicate move towards employing foreigners in responsible overseas management positions. The language ability which is required from trading company employees and the long tradition (by Japanese standards) of overseas operation has made it relatively easy for the trading companies to decentralise.

The top three trading companies now have over 100 overseas offices apiece and, for each of the top five, non-Japanese employees outnumber Japanese by a ratio of nearly three to one. The claim of the trading companies to be forerunners of the Japanese multinational has another basis—the fact that all of them are branching out into offshore international trade between countries other than Japan. But if the trading companies are leading the way they still do not match the internationalism of a handful of leading European trading concerns. For the rest of Japanese industry all forms of overseas activity remain firmly subordinated to the interests and control of the home office.

There is some evidence that the Japanese system of labour relations, with its heavy stress of job security and a paternalistic treatment of employees can be successfully reproduced in countries which are accustomed to a very different style of labour relations. Japanese management methods, on the other hand, with their emphasis on "togetherness" and the gradual achievement of consensus seem less suited for transplanting. Japan still has to develop the attitudes and skills which will enable the rest of the world to accept and absorb the growing presence of Japanese business.

Kevin Rafferty
Asia Correspondent

Investor

CONTINUED FROM PAGE 1

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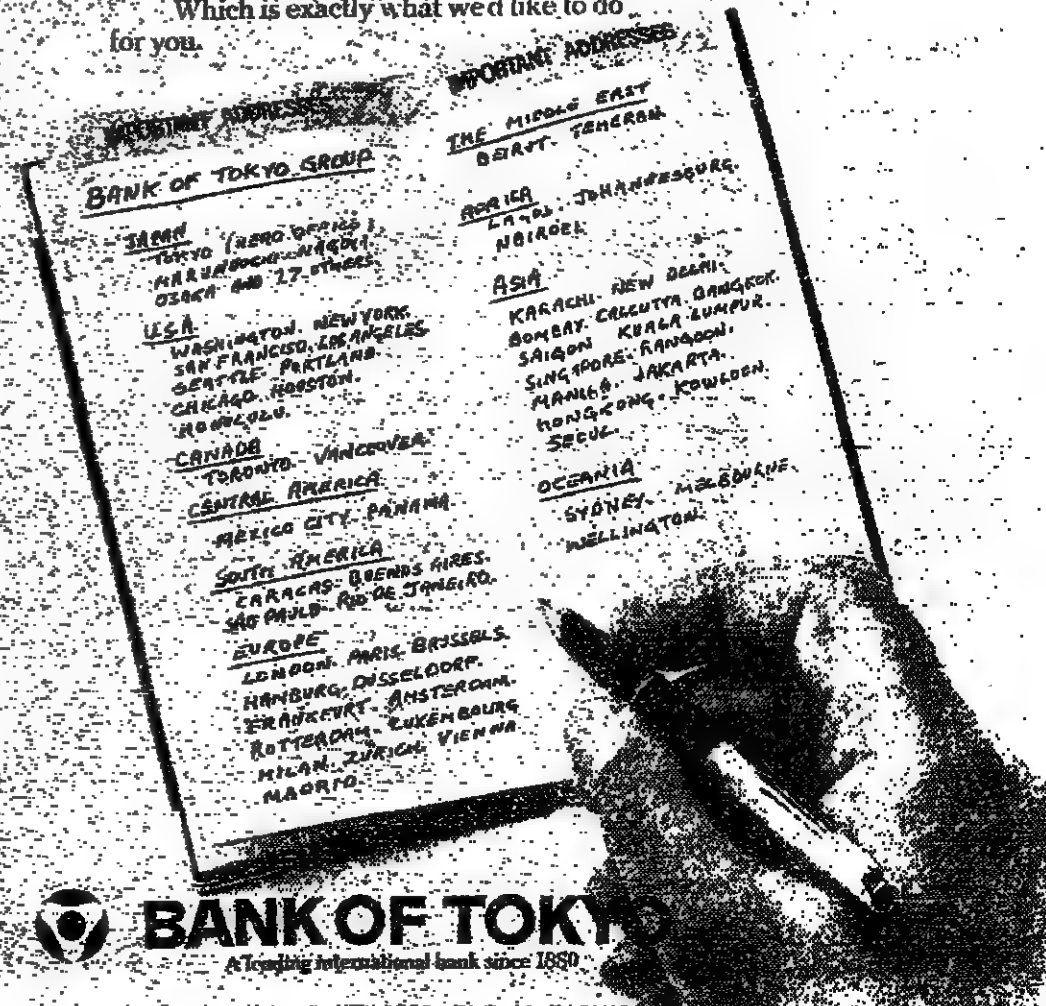
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JAPANESE INTERNATIONAL COMPANIES VI

As a logical progression in its overseas trade activities Japan is becoming increasingly involved in third-country deals. These operations provide fresh scope for the undoubted skills of its aggressive export sector.

Third countries

AFTER 30 YEARS of more or three X-ray energy spectroscopy, less steady and often extraordinary economic growth based largely upon expansion of their international trade, the Soviet Machinery Export and Japanese to-day are among the Import Corporation in Moscow world's most active in pursuing through the Marubeni Corporation's offices in the Russian capital. Although the amount of money involved (\$120,000) was not really significant, Marubeni executives in the U.S. expect to sell the Soviet Union large volumes of American analytical equipment of a highly sophisticated nature in the future.

Indeed, two recent cases can be cited to illustrate the type of such business operations that are becoming common and which do not directly relate to Japan:

● Marubeni American Corporation, a subsidiary of Marubeni Corporation, this summer sold

note that in both cases, regardless of the amount of funds involved, the concerns handling the deals are big trading corporations.

Japan's leading trading corporations (sogo shosha) claim their interest in business between third countries has been stimulated in recent years by their own nation's prolonged economic recession and the amount of third-country trade handled by the country's 10 biggest trading houses increasing from a mere 5 per cent. in 1971 to a full 10 per cent. at the present time.

Currently, according to Government statistics, these same major traders' business consists of 45.5 per cent. domestic operations, 21.9 per cent. exports and 21.6 per cent. imports. Another effect which doubt-

less will continue is the insistence of management in the parent corporation that the overseas operations pay their own way. Some of the subsidiaries abroad, for example, are capitalised at levels exceeding that of the parent company.

Others even now are being held responsible for providing as much as 15 to 20 per cent. of the company's overall profits. And with Japan's trading houses worried about the likelihood that the domestic economy will no longer be in a position to expand at yearly rates topping 10 per cent., a growing number of executive board rooms are looking to their operations abroad to do even more than merely take up the slack.

It was only a matter of months ago that the big Japanese trading companies achieved their largest profits by doing business on the domestic market. Obviously this situation depended upon extremely fast annual increases in economic growth at home, a situation that is no longer to be expected.

In every Japanese trading corporation of any size it is now clearly understood that such enterprises cannot expand in the future if they depend solely upon operations on the domestic market. Many prominent executives take this realisation a

step further: a prerequisite for stabilised company management is steady growth of overseas operations—with emphasis upon third-country transactions. Under the ambitious "world strategy" of Japan's largest trading companies, it is expected that hundreds of new branches and subsidiaries will be opened around the globe in the next five years. Since it will prove impossible to greatly boost the numbers of Japanese staff members, this will mean considerable increases in employment of local executives.

Bureaucrats

Even so, the Japanese have a long way to go in meeting their goal of at least \$10bn. per year in third-country trade. Authorities of the Ministry of International Trade and Industry (MITI), a group of powerful bureaucrats who strongly encourage intermediary trading, claim that such business totalled no more than \$5bn. in value in 1972, accounting for approximately 10 per cent. of Japan's trade that year.

MITI believes third-nation trading increases invisible trade income while at the same time assisting the developing countries in their drives to accumulate foreign exchange. This, in

turn, then permits the poorer States to purchase Japanese manufactured products.

According to MITI statistics, products which Japanese firms tend to purchase in one country and then sell to a third range from light and heavy machinery, electrical appliances, textiles and sundries, to soybeans and cereals as well as other agricultural goods.

Commented one top-ranking executive of a major Tokyo trading corporation: "Such operations assist the developing countries and even the industrialised States with a lack of strong trading systems. Nonetheless, we wouldn't be in a position to do the job if it were not for our extensive operations and our information networks which tend to tell us who wants what, where and when."

Although his statement, as far as it goes, is accurate, he failed to mention another ingredient—financing. Recent trends toward handling of such international commodities as petroleum, rubber, sugar, wool, cotton and chemicals have required the large Japanese trading houses to turn to overseas bankers for necessary funding.

Japanese trading corporations which now routinely engage in large-scale business with third countries are discovering the need for stepped up fund raising abroad and increased use of offshore financing through their traditional and often not-so-traditional banking sources.

Despite the tendency of the Japanese trading companies to turn to their own allied banks either at home or through branches abroad, the expand-

ingly ambitious operations overseas—coming at a time when tight controls on financing are only beginning to be gradually relaxed—have forced them to look elsewhere.

Underlining this development, the trading houses currently are floating foreign bonds, selling commercial paper abroad and making considerable use of non-Japanese fund channels. This latter source, of course, is important for the financing of third-country trade and becoming more so month by month.

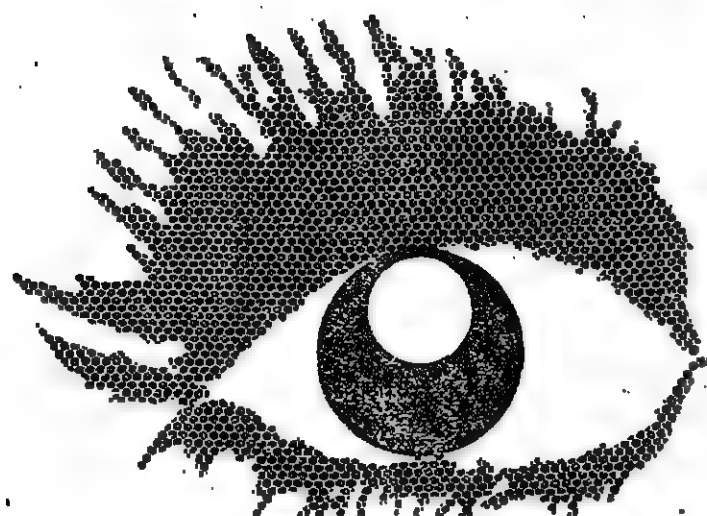
As can be imagined, the powerful subsidiaries of the trading firms in those countries where the funds are to be found play a key role. In many cases, it has been found, such a situation is imperative to the problem. This is especially true where petrodollars currently are playing an important part.

Although most major Japanese banks are providing financing to the trading houses in their third-country trade, often through their branches abroad, they are missing out a much of the business.

Whatever the attitude a Japan's own banking institutions, however, the expected turn in the world's economy next year should allow the overseas branches to obtain a massive piece of the financial action. In the opinion of the finance departments of Japan's big traders, third-nation business will expand so much in the years to come that there will be more than sufficient opportunities for every bank interested in the business.

A. E. Culliso

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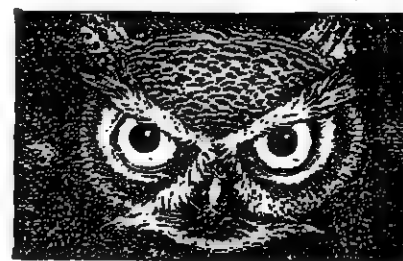
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مركز الاستثمار

JAPANESE INTERNATIONAL COMPANIES VII

Despite its very considerable export trade and growing overseas investment Japan still does not fully commit its national currency to international exchanges. There are some signs, however, of growing interest in greater liberalisation.

NE BY ONE little trial balloons are being sent up by bankers and by Government officials to see whether the domestic currency, namely, the yen, might not be further liberalised for external transactions, notably for trade finance. Liberalisation of the yen has been a perennial topic since the late 1950s, when it first became apparent that Japan was going to make the "convertible" (like European currencies). But it is not until the closing of the old window in August, 1971, the "Nixon shock" as the Japanese call it—that use of the yen for trade finance was shored up on any scale.

Until then the effective non-convertibility of the yen (or a very partial convertibility at a rate) was enforced, especially times of stress, by controls imposed on the "free yen" accounts established after 60, and this had helped to ensure that the use of the yen overseas was limited. And still day only 15 per cent. of exports and a negligible proportion of imports are financed in yen. The latest trial balloons, however, suggest that after a period of years these figures are going to be a good deal higher.

In August a senior Finance Ministry official writing in Money and Finance, a Japanese language periodical, edited that "a yen market for trade finance may be opened Japan in the future." Mr. Taro Fujio, who is head of International Finance Bureau in the Ministry, argued in his article, by way of a preliminary to this one substantive point, that there was little pan could hope to do about monetary disorders of the yen. The efforts of the U.S. and Japan to come to agreement on monetary matters were independent of anything Japan might do; there was a good deal of instability.

The Finance Ministry is particularly concerned about petrodollars. Since the rise in oil prices Japanese borrowing in the international money market has increased to the total of \$300m., of which one-third comes from the Euro-dollar market and one-third direct from the U.S. At one point in the summer of 1974, however, it appeared to have reached

EXPORTS					
	1971	1972	1973	1974	1980
Japan	1,188	1,360	1,932	2,143	4,715
U.S.	521	615	759	750	1,575
U.K.	490	449	603	457	630
Total	4,375	4,896	6,214	6,906	12,845

IMPORTS					
	1971	1972	1973	1974	1980
Japan	574	629	739	1,085	3,944
U.S.	1,042	873	860	1,348	2,188
U.K.	887	826	768	846	273
Total	4,160	4,008	4,131	6,084	10,523

the absolute limit of its borrowing in international markets—this was just after the Herstatt collapse and the "Japan rate" in the Euromarkets was at a record level too—and the country still needed some \$4bn. This was raised, not without difficulty, by borrowing directly in the Middle East. Mr. Fujio, who is credited with having lifted \$1bn. on a swift trip to Saudi Arabia. An embarrassing situation.

Rigidity

As Mr. Fujio describes the official attitude to the incident. "Things are fairly quiet now. But we must not forget the fact we got ourselves into, nor must we ever repeat such a mess." One way, according to him, of ensuring that sudden visits to Riyadh be not called for again, would be to cut back on dollar finance of foreign trade, gradually, and to substitute the yen; thus the \$300m. monster—Japan's reserves stand at less than half that figure which is probably understated anyway—might be tamed. A prime requirement, however, is that domestic interest rates fall to international levels; and such is the rigidity of the Japanese capital market that change cannot be anticipated in the near future.

The same topic was taken up by a Bank of Tokyo official, a former head of the Research Department of the bank, in an article contributed to an English-language newspaper in September. Writing in the Mainichi Daily News of September 30 Mr. Ichiro Takeuchi addressed himself directly to the topic of lower domestic interest rates: "As long as an interest rate is made in a direction of summer of 1974, however, that permits interest rates to fluctuate freely there will be a

dimming of the need to restrict free yen accounts and to obstruct the inflow and outflow of capital." Mr. Takeuchi's case is this: Japan is very much the seat of "financial protectionism" but the "general trend" should be towards liberalisation; meanwhile the long-term growth rate is falling here and this means that the pressures on the domestic capital market should change in character. "When the economy enters a period of lower stabilised growth, an artificial low interest policy giving priority to industries will not only cease to be necessary but will even hinder the operation of the economy."

The point is that at long last the established policy of treating industry as the prime target of growth should be abandoned; in future there should be two principal financing requirements: "In the factors leading to economic growth emphasis will be shifted from private plant and equipment investment to public investment. This will result in shifting the emphasis of the financial policy from industrial financing to the assurance of public funds."

Thus it will become necessary, in this Bank of Tokyo man's view, to "entrust the distribution of capital to the adjustment by the free movement of interest rates in the market"; for a long time, it may be noted, the capital market in Japan has really been frozen with the authorities—directly, the Bank of Japan—dictating interest rates to the banks and, indeed, allowing them to fluctuate little. In future, if Mr. Takeuchi is right, there will be something closer to the American or British degree of capital market freedom, making trade finance,

among other things, feasible at last.

A question raised by Mr. Takeuchi, meanwhile, is whether Japan might not succeed in creating some kind of "yen bloc." An obvious candidate for inclusion in such a currency area would be Australia: in this connection the Bank of Tokyo Research Department has produced a provocative study of the internationalisation of the yen the main point of which is indeed that Australia should be economically incorporated within Japan—much as the Japanese feel themselves to be incorporated in the U.S. at present given their overwhelming dependence on the dollar (and on America at large in both economic and military terms). This research study was completed early in 1975 and includes the trade projections for exports and imports indicated in the accompanying table.

Australia

A prime assumption here is the lack of dynamism of British exporters, effectively leading to a reduction in their share of the Australian import market from 13.9 per cent. still in 1974 to just 2.7 per cent. six years later. But a further, more significant notion is that Australia will increasingly fall within the Japan trade—and currency—orbit.

How likely is this? Very likely, one would say, but the deeper underlying assumption French, have a tradition of — that the world will divide into trading and currency blocs one of which will be a night-for all that the long-run bloc — may be questioned. term trend appears at present The first notion could prove to be in favour of liberalisation justified, following the break-down of the Bretton Woods system, in the Japanese view

at least, there is a danger of increasing instability and protectionism, which would be part and parcel of a fragmenting of the "Free World" into smaller alliances.

On the other hand (this is the official view, certainly that of the Bank of Japan and to only a slightly lesser degree the Finance Ministry) Japan is very likely to stay under the wing of the dollar. In his article Mr. Takeuchi questions whether "to dislike assuming burdens and to continue dependence on the dollar is (not) akin to a child who, upon reaching maturity and independence, continues to sponge on his parents." But he does not seem to appreciate that Japan remains, not least in military terms, quite dependent on the U.S. — and the yen-dollar relationship is thus to a great extent a reflection of political reality.

Or should one regard the trial balloons of to-day as intended for the 1990s? Possibly this is the right context. In other words use of the yen in international transactions might not be expected to develop too rapidly in the near future; free yen accounts will not grow all that quickly either (though there has been a bump up this year); nor will the Tokyo foreign exchange market be permitted to expand (or become a real market) in the near future. The Japanese, like the deeper underlying assumption French, have a tradition of — that the world will divide into trading and currency blocs one of which will be a night-for all that the long-run bloc — may be questioned. term trend appears at present The first notion could prove to be in favour of liberalisation justified, following the break-down of the Bretton Woods system, in the Japanese view

Henry Scott Stokes

JAPAN INTERNATIONAL BANK LIMITED



Network

CONTINUED FROM PREVIOUS PAGE

rest of Japanese industry of its European and Latin American regional offices (in London, New York, and Sao Paulo). Since the rise in oil prices Japanese borrowing in the international money market has increased to the total of \$300m., of which one-third comes from the Euro-dollar market and one-third direct from the U.S. At one point in the summer of 1974, however, it appeared to have reached

Dependence

The purpose of such moves is to reduce the dependence of overseas regional headquarters upon the home office, to strengthen the company's capacity for fund-raising in overseas capital markets and to provide a stronger base for undertaking third-country business. The last two functions are placing increasing demands on the trading companies' store of financial and commodity market expertise. Mitsubishi now employs 70 residents to assist the specialists in overseas capital markets. In the field of commodities some companies are opening branch offices at the main auction centres for key

products. They are also steadily accumulating their store of knowledge on the political, economic, weather, and population factors governing commodity prices.

A recent form of information gathering is the "overseas machinery information centre." Such centres have now been established by Matsui and Co. (Mitsubishi Corporation) and C. Itoh in Europe and the U.S., with the purpose of compiling information on the availability of foreign machinery including prices, specification, delivery dates and delivery reliability. The aim of such centres is to assist Japanese companies competing for international plant or construction contracts to obtain equipment from the cheapest or most convenient sources, which may nowadays not necessarily be Japanese.

Trading companies are themselves ambitious promoters and co-ordinators of overseas projects often initiating such projects after discussion with foreign governments and "then providing the information back-up needed to secure contracts for their client companies." Trading company staff abroad may work for years on major overseas projects without getting a chance to see them through to the stage of final implementation. In the course of such work trading companies accumulate data on the political, economic financial situation of countries in which their client companies are seeking business as well as on more specialised subjects such as the labour market.

The weakness of the system is that such information tends to become the property of the department within a trading company handling the project concerned instead of being made available for general use by all sections of the company. Trading companies are attempting to centralise their information systems so as to overcome the drawback of excessive compartmentalisation. Mitsubishi Corporation, for example, recently took a step in this direction with the establishment of a centralised information filing system called "project information team." The success of the Mitsubishi project and others like it in co-ordinating the trading companies' vast stores of information will help to determine their future success in launching and carrying through overseas projects.

Yoko Shibata



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JAPANESE INTERNATIONAL COMPANIES VII



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Foreign companies have achieved little in the way of establishing a physical presence in the Japanese economy. This is partly because land is scarce and labour expensive, but more importantly because the way to direct investment is strewn with obstacles, bureaucratic, legal and institutional. Progress towards liberalisation.

Foreigners' stake

IF IT IS broadly true that "foreign capital ventures" Japanese companies have been slow to move outside their own country it is also true that the foreign companies have not established a big physical presence in Japan. The reason for this, however, is not so much reluctance or lack of interest among foreign companies in gaining a stake in what is now one of the world's largest markets as the sheer difficulty of setting up shop (or factory) in Japan.

From the end of the post-war occupation period until 1967 direct foreign investment projects in Japan required "case by case" approval from the Ministry of International Trade and Industry and MITI approval was normally given only when it was clear that an incoming foreign venture would not represent a threat to established Japanese companies. From 1967 onwards the Government embarked on a policy of investment liberalisation, which culminated in summer 1973 when all but a short list of specially sensitive industries were opened for 100 per cent investment by foreigners.

The 1973 round of liberalisation means in theory that a foreign company can now establish a wholly-owned subsidiary in Japan to make anything from a routine clearance of its application with the Japanese Government. Foreigners may also, according to the law, gain up to 100 per cent control of established Japanese companies (provided the companies concerned agree to be taken over). But in practice there has been no flood of direct investment into Japan since 1973 nor of takeover bids for Japanese companies.

Within this total 50-50 joint venture companies, or companies with only a minority foreign capital stake, formed the largest group, although 100 per cent owned subsidiaries have tended to become more numerous since the 1973 liberalisation.

Obstacles

There appear to be three main reasons why foreign companies have not come rushing into Japan since the barriers were removed. The first is that most Japanese industries are now so strong that foreign companies would find it hard to compete with them on their home ground. The second reason is that lack of space and many other resources makes Japan a costly place to invest even allowing for the size of its domestic market. The third reason, which has been highlighted by the recent case of Dow Chemical Company's Hokkaido caustic soda project, is that obstacles can still, on occasion, be erected by the Japanese authorities.

The Dow Chemical proposal was formally placed before the Japanese Government last July but has aroused strong opposition from Japan's domestic caustic soda industry which feels threatened by Dow's reputedly superior technology. The domestic industry is in a position to exercise considerable leverage on the Ministry of International Trade and Industry through bureaucratic and administrative obstacles, but there are, of course, instances of diffi-

culties with the partner. Some foreign investors have found their venture being used as a convenient parking place for executives who for one reason or another need to be shifted from their posts in the new parent company.

The resident vice president of a foreign company involved in joint venture may find it going to keep his end up relations with his numerous Japanese opponents. He can find it particularly hard if the Japanese partner is not itself determined to make a success of the venture operation. Disputes of companies which their technology available to find the Japanese partner shortly afterwards launch suspiciously similar products of its own are not unknown. Faced with these similar problems many Japanese companies prefer to avoid involvement in a joint venture altogether. The alternative licence technology to a Japanese company, which brings in money rather than the dividend yielded by an actual investment but cuts many of the heads

Bastion

One of the last bastions in Japan (as far as May of this year) was retailing industry. Retail was one of the handful of industries to be liberalised in the 1973 liberalisation measures, being subjected to special ruling which allowed foreign involvement to a limited extent in a maximum of 10 per cent share in retail outlets. When investors were finally allowed to build as many retail outlets in Japan as they liked (in theory) it became possible to bypass the co and costly Japanese distribution system which has often been regarded as a barrier to imports. The realities of retail investment, however, differ from what is in the regulations as in other branches of investment.

One complicating factor that Japan's domestic retail industry is governed by complex legislation (which practice is almost as strict as the old controls on investment). The other factor which prevents companies flooding Japan retail outlets specifically licensed to sell their products of land. The liberalisation of retailing investment helped to prove the point: Japan is not and will not become a paradise for direct investment, no matter what the regulations say.

make
scrutable
table.

The "Big Four" Japanese securities houses—Daiwa, Nikko, Nomura and Yamaichi—enjoy a broader scope of operations abroad away from the control on their domestic activities. New directions for their expansion abroad.

Securities houses

FOR THE SAKE of simplicity, the table incorporated in this article simply shows where the "Big Four" Japanese securities houses are represented in the financial capitals of the world. What those offices are doing, and where, varies greatly—depending on the judgement of the particular securities house, the Japanese Ministry of Finance, the authorities and laws (chauvinistic or otherwise) of the countries concerned and, sometimes, where there might be money to burn.

Starting from source, in Japan, the securities companies are joint stock corporations licensed by the Minister of Finance to engage in four types of business—entrusted purchases and sales, purchases and sales on their own account, flotation and underwriting, and invitation of sale and public sale of securities—under the Securities Transaction Law.

Overseas, the scope can be much broader. Take Amsterdam, where as Daiwa's London managing director and general manager Mr. Koichi Kimura puts it, "banking licences can be obtained, there is relative freedom in foreign exchange transactions and there are tax advantages as well". for Amsterdam, Nomura's detailed list

	INTERNATIONAL OFFICES															
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NOMURA	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*
NIKKO	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*
DAIWA	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*
YAMAICHI	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*

of activities includes: extending medium and long-term loans; managing and participating in syndicated loans; accepting Eurocurrency deposits; engaging in foreign exchange transactions; carrying on investment banking; and acting as broker, dealer underwriter, distributor and investment adviser for all kinds of securities.

As principals, the securities houses seem to have relative freedom in centres like Amsterdam, Frankfurt and Hong Kong

CONTINUED ON NEXT PAGE

مركز الامم

JAPANESE INTERNATIONAL COMPANIES IX

While the pace of Japanese investment abroad has slackened since the energy crisis at the end of 1973, the amount of the country's corporate activity in the world is nevertheless still remarkable.

Investment abroad

It is an astonishing fact that more than 80 per cent of Japan's capital exports for direct investment purposes (that is, in business activities which are deemed to ultimately come under Japanese control), have taken place since the beginning of 1973.

There is very little doubt that for the energy scare at the end of 1973, this trend would now have swept into a geometric progression. As it is, many managements are at present deep in thought, agonising over whether the conditions which wrought the change in the early 1970s will reappear before long.

There were, of course, pressing reasons for the exodus of capital at the time: so dramatic an implosion of funds into foreign bricks and mortar (\$5.9bn. in officially approved loans and \$4bn. in actual capital

movements in two years alone) is not easily triggered off.

It could not have been done by macro-economic and political conditions alone, those these must have helped both positively and negatively. For instance Japan's large payments surplus was highly conducive to capital outflows of all descriptions; and absence of wars and revolutions in most of the world made it look as though foreign investments could be productive and profitable.

What really counted in the sphere of direct investments, however, were harsh commercial pressures on corporate managements. Several of these are readily identified. Some managements felt driven out of Japan by soaring wage costs—thus textile manufacturers looked to low wage countries for sites for plant expansion, and in some cases probably with an eye to gradual transfer of the most labour-intensive departments of their businesses.

(which is much more capital-intensive) in some semi-processed form. The influence operating here included the fact that Japan was becoming a progressively larger buyer (especially in comparison with other buyers) of most industrial materials, which therefore made for an increased need to invest in procurement projects relative to other suppliers of capital (the alternative was to be increasingly exposed to market fluctuations, and perhaps to court future supply bottlenecks).

The choice of semi-processed products, where made, no doubt reflected the concern with problems already mentioned—such as air or sea pollution—but some other factors operated as well. One was the fact that many supplier countries actively sought such beneficence, to assist their own economic development. Also, though more recently, when electric power derived from oil became expensive, there was an added incentive to look elsewhere for cheap sources of energy (the prime example is the manufacture of aluminium).

Still other investment was clearly aimed at securing markets, for instance for consumer durables in the EEC.

Lastly, and much the most discussed factor in Japan during the past 18 months, it has been widely felt that oil suppliers (and possibly the possessors of some other scarce materials) are able to command a wide range of investments on their soil, some of these not directly related to the commodities that Japan wants to buy from the countries concerned. One example is the steel mill being built at Qatar, using a natural gas process.

A large number of management decisions have no doubt been influenced by more than one of these considerations. The net result appears in the tables, though with the exception of most of the much-cavassed proposals to set up factories in the Middle East (many of which will count as direct investments, if and when they materialise).

Among the features, it is clear that while Japanese investments are very widely spread both geographically and by type, there has nevertheless been a distinct preference for some countries and some varieties since March, 1973 (though it should be noted that these figures relate to applications approved by the Ministry of Finance and there is no

JAPAN'S DIRECT INVESTMENTS ABROAD (\$m.)

	Approved*	Actual†
1951-64	790	n.a.
1965	159	n.a.
1966	227	n.a.
1967	275	n.a.
1968	557	n.a.
1969	665	n.a.
1970	904	n.a.
1971	858	n.a.
1972	4,435	1,851
1973	2,328	723
1974	3,497	1,972
1975	2,396	2,012

*Fiscal year, ending March following calendar year-end.
†Calendar year, IMF definitions adopted.

JAPAN'S OVERSEAS STAKE (\$m.)

	Apr. 1975, 1969 to 1975	Mar. 1975
U.S.	1,298	2,271
U.K.*	100	1,507
Brazil	685	1,233
Indonesia	717	1,190
Middle East	174	780
Australia	218	524
Korea	288	495
Peru	360	445
Canada	165	440
Bermuda	272	301
Hong Kong	174	374
Malaysia	174	250
Singapore	135	226
Thailand	65	194
Philippines	102	190
Taiwan	67	174
Germany	81	137
France	51	135
Others	767	1,580

*Includes investments made elsewhere through intermediaries in London.

guarantee that all the investments will actually be proceeded with).

It appears that ten countries experienced a more-than-doubling of their Japanese investment (promised) in the two years ended March, 1975: the U.S., Indonesia, Brazil, Korea, Bermuda, Hong Kong, Malaysia, Singapore, the Philippines and Germany.

At the same time, intended investments were increasingly concentrated in manufacturing—especially of textiles, chemicals, metals, electrical goods and food products—and mining.

Peter Duminy

Securities

CONTINUED FROM PREVIOUS PAGE

and Sanwa/Baring, however, seem (to date) only interested in overlapping into the underwriting business—and underwriting straight bonds, since the banks do not have the securities houses' familiarity with convertible, or equity, issues expressed in terms of depositary receipts.

In fact, the securities houses are also quick to point out that, being relatively new to banking, they would have to climb a long learning curve before they were any real threat to the commercial banks' operations—the corollary being that the banks have their own curve to climb in equities. Just the same, it is possible to detect a glint in the securities house man's eye, when you ask him if the strict barriers in the Japanese financial market are never going to be breached.

Research

But the most interesting feature of the "Big Four" must still be the importance they attach to their investment research operations—described highly glowingly (to the Westerner) as "Institutes" by Nomura and Yamaichi, as a "Center" (under separate cover) by Nikko, with only Daiwa descending to the "department" level.

Recent years, and bear markets, have seen a lot of trimming in U.K. and U.S. investment research departments—some top men opting for a dealing role as they found their research failing to interest the client, and others simply being chopped as the economics of stockbroking dictated massive cuts in costs. The Japanese houses, if anything, have strengthened their research efforts in recent years;

the reasons include the relative strength of the Japanese economy, and the relative ability of the securities houses to provide funds (and morale) for their research operations.

The two-way traffic in which the securities houses should excel—selling Japanese securities to overseas investors, and overseas equities to the home institutions—was boosted in February 1970, when the Japanese Government first approved the acquisition of foreign securities by Japanese investment trusts, followed by approval for insurance companies in January 1971 and private investors in July of that year.

There was an hiatus with the oil crisis and the capital outflow occasioned by it, which led to voluntary restrictions of the private placement of foreign securities with Japanese investors. This restriction was lifted at the beginning of this year, but it was not followed by the same boost that the securities houses saw in 1971-72, due to the delicate state of some overseas markets, and the revaluation of the Yen—which gave the Japanese investor some pause where overseas investments were concerned.

However, the "Big Four," and their research efforts, are protected by their specialised approach to broking and banking affairs. Their swift disclaimer, when asked about recommending U.K. stocks for U.K. holders—or German stocks for the Arabs, for that matter—is evidence, enough that they are reasonably satisfied with a growing economy which produces growing investment potential per capita, and growing interest among overseas fund managers.

William Cochrane



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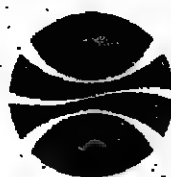
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JAPANESE INTERNATIONAL COMPANIES X

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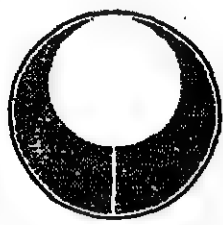
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Once the world economy begins moving forward again, the textile industry is expected to enter into further overseas investment, particularly in the U.S. and Europe.

"THE SITUATION was forecast in 1971 during the Japan-U.S. textile negotiations," said Ichiro Kawagoe, a spokesman for Teijin, one of Japan's leading textile and staple fibre manufacturers. "Our industry leaders claim that to-day's America is to-morrow's Japan."

To-morrow's Japan is expected now to have much of its manufactured apparel goods imported from nations in Europe and South East Asia. These two areas accounted for 78.5 per cent. of all imports of textile materials by Japan last year. In the first seven months of this year, they accounted for 74.9 per cent. of these imports.

This imported textile material, unfortunately, is not coming from output by subsidiaries of Japanese fibre and textile manufacturers. Nearly all manufacturing abroad by subsidiaries centres on the production of fibres, or weaving and spinning for sale to local manufacturers, or for export to third countries.

For instance, of just over 220 manufacturing subsidiaries established abroad by the Japanese, 140 were for the output of fibres or spinning and weaving only, with only 15 of the total involved in the manufacture of finished goods.

Essentially, overseas investments by textile firms have centred on plants built to satisfy local markets for the most part. In the case of Thailand, where 28 Japanese manufacturing facilities are located, in Taiwan with 21, Indonesia with 20 and Hong Kong with 27, all are engaged in selling mostly to the local markets.

The peculiarity of Japanese textile investments abroad first involves ownership. In the case of Kanebo, only three of its 21 subsidiaries are 100 per cent. owned by the home management, the remainder being joint ventures with local interests. In the case of Toray Industry, with 52 subsidiaries abroad, almost all of them are shared with local interests. In

the case of the five subsidiaries abroad of Asahi Chemical Industry, only one is 100 per cent. owned by the parent firm. Another peculiarity is that a total of 220 subsidiaries abroad, few if any will be involved in garment manufacturing. For instance, of Teijin's 25 subsidiaries, only two are engaged in apparel manufacturing, and all of their output is exported to the U.S.

Another peculiarity is that overseas subsidiaries are not limited to the 105 in Southeast Asia. There are at least 22 in the U.S. for manufacturing purposes, 28 in Brazil, six in Australia, two in Italy and four in West Germany.

Adding to the situation is the sale of licensed technology on Japanese textile manufacturing. Of a total of 106 licences outstanding last year, 21.6 per cent. were in the hands of Americans, 10.3 per cent. in the hands of Italians and 5.6 per cent. in the hands of Swiss manufacturers. The remainder were spread thinly in various countries. All of them involve textiles in some form or other. In addition, manufacturers have at least 43 non-textile related subsidiaries abroad, spread around the world.

Of 135 subsidiaries abroad in the textile field, 8 are in wool spinning, 8 in silk spinning, 21 handle purely cotton spinning, 68 handle synthetic textiles including blended products, there are 13 spinning and weaving facilities, six for nylon and one for worsted yarns. The others are involved in a variety of textile related production.

With only eight subsidiaries in Western Europe, it can be expected that the Japanese will establish more, Teijin's Kawagoe said. The Asahi Chemical Industry-Toray Industrial Development Authority joint venture in Ireland is one of the latest. Asahi has 45 per cent. interest in the venture, Toray and IIDA 10 per cent. each; the remainder held by local interests. The venture is for the production of

acrylics, where Japanese textile sources say "There's room for a couple of more guys in there without upsetting the market structure." This is the first time in textile history that two competitors have joined forces in a market as Asahi and Toray have done. Simply put, the Japanese are finding that establishing production facilities within the boundaries of a market proves to be a better deal than shipping the same products to the market from Japan or even a subsidiary in South East Asia.

A clear example of this is Kanebo's 21 subsidiaries and the reasons for their having been established in a particular country. One was for sales purposes, three were for non-textile related diversification, seven were for taking advantage of the local labour force, while 10 were for expansion of the local market and for exports to third countries.

In the case of Teijin, it recently announced agreement with Fibroquímica SA, a leading Spanish group in plastics, real estate and housing and textiles, for a joint venture to produce polyester fibres in Barbastru, Spain. It is Teijin's first joint venture in Europe. This will serve as Teijin's entrée to the expanding EEC. More subsidiaries can be expected as the textile trade attempts to enter Europe. Since last year there was a slight imbalance in Japanese textile trade with Europe of \$4.5m. with Japan at the short end.

However, because of the recession, Japanese management is finding that an abundant supply of labour is emerging at home. For the time being, then, labour is not a prime reason for establishing a textile plant abroad particularly in South East Asia, where they have been established since the early 1950s. At that time, the advance southward was for the cheap labour. But now, since early in this decade, the decision to establish abroad has

The top 11 Japanese electrical appliance producers have over 100 manufacturing facilities abroad and almost all are aiming at further expansion.

Electronics

"SONY HAS a bigger image than we have and we sometimes are disappointed, but our company name, Sony, means three oceans and that's our philosophy," says Takashi Takeshita of Sanyo Electric, a medium-ranking electrical appliance manufacturer.

Sanyo may be relatively unknown but, statistic for statistic, it has more manufacturing ventures, more joint ventures and more licensing agreements than Sony—but about half the number of sales offices abroad.

Sanyo operates in over 20 countries but it has worldwide production facilities. And management is continuing expansion, disregarding the current recession. As with most Japanese manufacturers, such places as Ireland and Spain offer what are believed to be excellent opportunities for getting into the Common Market in due time: build now, for a better to-morrow, regardless of the present economic climate.

Is Sanyo alone among the Japanese? By no means among electrical manufacturers. Almost all express great interest in continued expansion abroad, mostly in the form of joint ventures, but still increasing their capability to meet new challenges and create greater profit opportunities.

For instance, Mitsubishi Electric's Jiro Sasaki said that his company still "has too few facilities abroad." The company has 20 foreign manufacturing operations in nearly as many countries plus nine sales offices, one off-shore procurement office, one consultant's office and one facility not related to electrical equipment manufacturing.

The top 11 electrical appliance manufacturers in Japan have over 100 manufacturing facilities abroad, all joint ventures in some form or other. They are sited in 45 countries, most of them in the northern hemisphere, including the East for a 1-2 horsepower air conditioner for food markets, a third is for manufacturing ferrettes and a fourth is for production of a closed compressor.

To the U.S., the mix is different. For instance, the computer manufacturer Fujitsu has extended a licence to Texas. A prime example is Hitachi. Instruments for a semi-conductor element containing

integrated circuitry and testing equipment in a cross licence deal. Hitachi has extended technology to Picker Corp. for X-ray equipment.

In the U.K., Hitachi in 1966 extended technology on manufacturing a ladle crane for a converter to Wellman Machines Co. Kokusai Electric extended a licence to Plessey (U.K.) in 1964 for the right to use technology on a mechanical filter for telecommunications equipment. This is valid until 1977, with a royalty of 3-5 per cent. of sales. Murata manufacturing has extended licensing valid until 1981 to G.U. Overseas for technology on an electronic circuit switch.

To some extent, Japanese electronics manufacturers have contented themselves with home production for their prime products, such as tape recorders, radios, colour TV sets, etc. like for export. But here again, the mood is changing. Sony's purchase of West Germany's Vega operation was solely for the purpose of producing within the market concerned. Its Wales venture is on the same order. It plans to establish a manufacturing facility for TV sets in Brazil.

Its American plant is for TV production. None of these are export facilities. Eventually, Sony will be producing some 40 per cent. of its colour TV sets through subsidiaries in other countries, with the output destined for the local market in which the subsidiary is located.

To some extent, the Japanese consider the continent of Europe as being one market. The Wales, Spain and Ireland manufacturing establishments are a foothold to that market.

But consider the point that in West Germany, the Japanese have already established 18 sales offices, nearly all of them for electrical appliances, with only three manufacturing facilities. Even in recent months electrical appliance makers have ventured forth with trepidation but determination to establish their own factories on unfamiliar territory in Europe. The U.S. has its share of electrical appliance manufacturers from Japan, now it appears that Europe is in for its share.

Sam Jones

Textiles

been made more on the basis of potential profits within a particular market.

In a recent survey by the Ministry of International Trade and Industry, covering 1,295 companies with investments abroad in the textile industry, the reply to the reason for investment was least strongly towards a "search for cheap labour." But that survey covered only up to 1973. Since the recession deepened and with the release of so much part-time labour and the shortage of jobs for younger workers, that reason is no longer valid, industry sources say. The motive for new investments abroad now is figured strictly from the profit incentive, they add.

Textile investments last year totalled \$174m., 7.4 per cent. of total foreign investment by the Japanese last year. In 1973 the investments were \$326m., or in 47th place. By sales, Teijin

is fifth in the top 50 with production of \$163m. last year by its subsidiaries and fifth in sales by its Sunkyo Clothing Co. venture in South Korea. This venture had sales last year of \$55.6m. The company is involved only in polymerisation and fibre manufacturing and no in apparel manufacturing.

Teijin's second best, Hualor Teijin Corp. in Taiwan, covers from polymerisation to weaving and knitting and had sales of \$30.6m. last year to rank 10th on the list of top 50 sales ventures abroad. In contrast Toray Industry, with 52 subsidiaries abroad and ranking eighth in the top fifty, was down the list in terms of production last year at \$88m. Top companies in sales was Han Synthetic Fiber Industry / South Korea, 20th on the sales list, with \$30m.

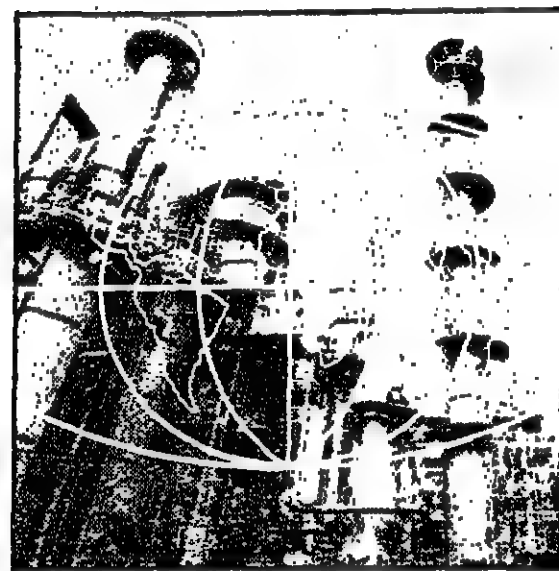
Of Japan's top fifty foreign investors, the textile industry ranks relatively high with seven on the list with over \$30m. in investments. Toray Industry ranks eighth, Teijin 12th, Toyobo 22nd, Asahi Chemical 31st and so on down the list. The lowest is Mitsubishi Rayon investments were \$326m., or in 47th place. By sales, Teijin

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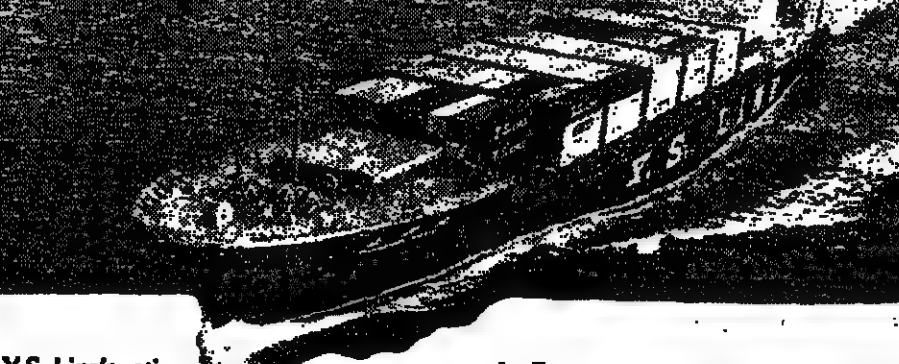
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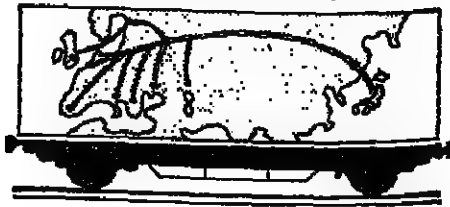
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هاتف الادب

JAPANESE INTERNATIONAL COMPANIES XI

After years of anonymity Japan's steel industry is showing a public face befitting the world's third largest producer and biggest exporter. Names like Sumitomo and Kawasaki are appearing in overseas stock exchanges and bond issue lists.

The steel industry

JAPAN'S FIVE integrated steel mills and even some of the smaller fry, are appearing on the world stage in a variety of capacities. There are many reasons for this. All five companies have floated bonds on international markets in the past year, while in addition Kawasaki obtained a listing on the Frankfurt Stock Exchange in April and Sumitomo is quoted in both Frankfurt and Düsseldorf.

Steelmen explain this in terms of a capital hunger that is already formidable and has been projected to grow at a rate which will be beyond the capacity of domestic markets. They had particular reason to feel this in 1974. Nippon Steel, the world's biggest producer (with a peak output of more than 40m. tons of crude steel in 1973) was busy spending \$900m. on capital projects, more than twice the total of a year before.

The industry as a whole had increased its capital expenditure (on a cash disbursement basis) from \$1.86bn. in 1973-74 to \$2.7bn. in 1974-75 and was planning to spend \$3.8bn. this year. It had drawings on the Eurodollar market, so-called impact loans of \$250m. last year after \$100m. in 1974. Some of this may have changed now that world steel markets are depressed, and an increasing amount of steel-making capacity (including the world's largest plate mill, recently completed by Kawasaki) is idle. Steelmakers must be asking themselves if all their expansion plans are justified. What has not changed, however, is that the steel industry appears to be inefficiently financed, in comparison both with its overseas competitors and with some other industries in Japan.

Recent calculations by the Economic Planning Agency show that, as a percentage of gross value added, finance costs are 19 per cent. in Japan's steel industry, compared with 8.6 per cent. in the U.S. and 5.3 per cent. in the German industry (figures derived from 1970 annual reports). This reflects the large debt to equity ratio of Japanese steelmakers.

Machinery

This 19 per cent. compares unfavourably with such Japanese industries as motor-manufacturers (10.2 per cent.) and the machinery makers (14.6 per cent.).

Another EPA study suggests that the steelmakers were paying more for their money than other domestic industries last year. The average cost of borrowed money was 11.06 per cent. compared with 10.38 per cent. for manufacturing industry as a whole and as little as 7.7 per cent. in the case of the chemical industry.

Also, when finance costs were expressed as a percentage of sales, the steel industry again came out with 6.1 per cent. against 4.39 per cent. for 1972 of 4.5 per cent. of the U.S. industry and as little as 2.39 per cent. for motor-car manufacturers.

All these figures appear to effect the demands on capital 10m. kilolitres of oil in 1973, the financial year, but in early 1974 the financial year, the high cost of borrowing money for the Japanese Government (in Japan) was reduced for Japan when borrowing more from the sharply increased its participation.

Thus, the attempt to diversify sources of capital can be expected to continue, space, national oil industry, were (either or not the steelmakers badly-shocked by their setback at back significantly on their in Abu Dhabi and have been expansion plans. It will no more cautious since about be doubt, include more equity coming involved in exploration ventures in Japan (Kawasaki) or production ventures where raised \$100m. by this method the participation of host Gov. a June). It will also mean, erments, threatens to be a resorting to foreign markets problem.

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where conditions are favourable. Capital is also moving in the opposite direction, from steel companies outwards, these days. There has been a gradual change in arrangements in recent years. The situation used to be that trading companies secured supplies of raw materials, acting as agents for the steel industry. This if investments were made in mining projects, they were invariably made by trading companies and were usually at a low level (such as the 10 per cent. stake jointly held by Mitsui and C. Itoh in the Mount Newman iron ore mine in Western Australia).

Pattern

It is not completely clear why the steel companies are beginning to take a direct interest in these affairs. However, and while they seem to be in no hurry to take up the Brazilian invitation (until it becomes clear who is expected to provide the infrastructure in addition to the \$30m. commissioning costs), there seems no doubt that is the future pattern.

The much more spectacular development, meanwhile, is that the steel industry is beginning to manufacture abroad: semi-processed and crude steel which will be an integral part of their fully integrated operations. Thus, Kawasaki will commission a 3m. tons a year sintering plant in the Philippines in January, 1977. Work is well advanced on the \$230m. project, which will give Kawasaki 600 Filipino employees. Work has also begun on a \$200m. billet bar mill in Qatar in which Kobe steel has a 20 per cent. stake (and Tokyo Bueki another 10 per cent.). It is intended that the annual production of 300,000 tons will be shipped to Japan.

Several other schemes are under consideration. They include a joint venture involving Nippon Kokan in British Columbia, a project in Saudi Arabia in which Nippon Steel is involved, and one in Western Australia in which the consortium would include all five Japanese mills.

There is also Kawasaki's cliff-hanger at Tubarao, Brazil. But at the present stage it does not look as if many of these projects will materialise. The commercial logic has to be overwhelmingly to compensate for the convenience—and security—of domestic expansion.

The commercial logic of going abroad does not look so strong at the moment, with the steel industry in recession, with Japanese inflation well below the average elsewhere, and (perhaps above all) with a dropping off of local community resistance to expansion plans in general (no doubt another symptom of the recession).

However, all this could change rather suddenly when prosperity returns. Meanwhile there is no doubt that the pioneering has been done.

Peter Duminy

Since the Arab oil embargo and the subsequent sharp rise in oil prices, Japan has redoubled its efforts to secure a share overseas in the search for and production of the oil it lacks at home:

Hunger for oil

JAPAN FIRST began to grow uneasy about its dependence on the international oil majors for energy supplies as long ago as the late 1950s. It was at that time that Arabian Oil Company, the country's first and most successful venture in overseas oil extraction, began drilling on concessions in the Forties Zone between Saudi Arabia and Kuwait. Arabian Oil (whose shareholders include the government of Kuwait and Saudi Arabia as well as a group of major Japanese energy consuming companies) now produces about 14m. kilolitres of oil a year or some 5 per cent. of Japan's total annual crude oil consumption.

An ambitious but in the end disappointing venture involving an established Middle East field called the steel industry again came out with 6.1 per cent. against 4.39 per cent. for 1972 of 4.5 per cent. of the U.S. industry and as little as 2.39 per cent. for motor-car manufacturers. All these figures appear to effect the demands on capital 10m. kilolitres of oil in 1973, the financial year, but in early 1974 the financial year, the high cost of borrowing money for the Japanese Government (in Japan) was reduced for Japan when borrowing more from the sharply increased its participation.

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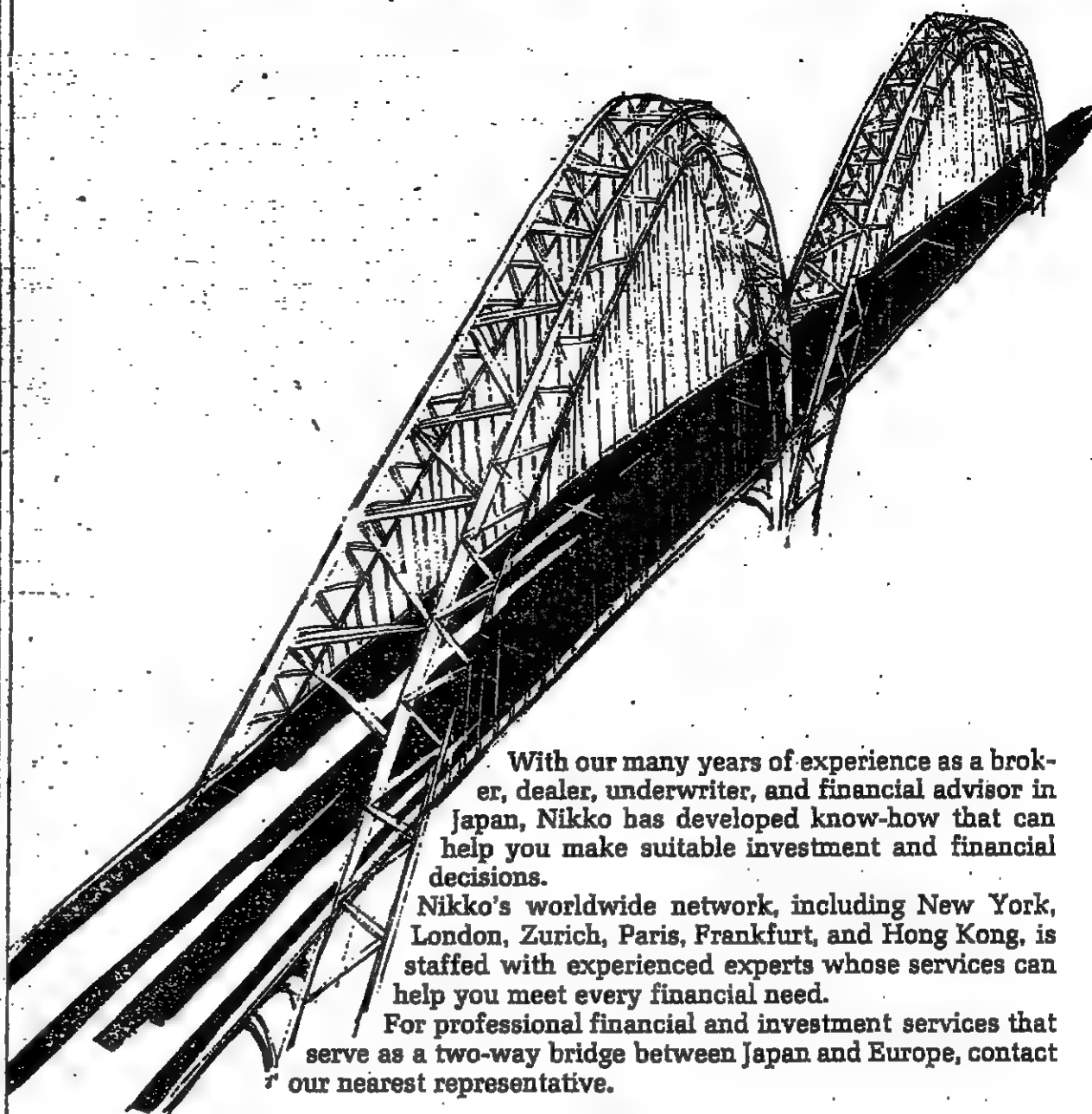
Exploration

In each of these ventures as well as in 15 other areas where Japanese interests are searching for oil, the State-owned Japan Petroleum Development Corporation has a 50 per cent. share in the Japanese stake. Another seven exploration ventures are being undertaken by private Japanese interests without JPDC backing.

The Japanese interests involved in overseas oil exploration include exploration companies set up by each of the major Japanese industrial, financial and commercial conglomerates. Thus the Mitsubishi, Sumitomo and Sanwa groups each have their own exploration company and similar companies have been set up by the less widely known Japanese groups such as those headed by the Fuyo Bank (usually known as the Fuyo Group) or the Sanwa Bank. Total investment by these and other private Japanese investors as well as the back-up investment by JPDC is now estimated to have reached about ¥500bn. (roughly \$800m.). The JPDC claims that the success ratio of Japanese companies in drilling for oil is much the same as the international average (about 19 per cent.). But in terms of actual oil received Japan's investment in overseas production and exploration has yielded very modest results. The total flow

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Charles Smith

JAPANESE INTERNATIONAL COMPANIES XI

Japanese companies are among the most active borrowers in the international capital markets this year. They are thought to have raised about \$1.15bn. between January and October on the bond markets alone.

Heavy borrowers

THE BACKGROUND to the heavy overseas borrowing by Japanese companies is of course the country's continuing current account and balance of payments deficit. Although the trade balance continues well in surplus, the overall balance of payments deficit during the Japanese fiscal year 1975-76 is expected to be in the region of \$4bn.

In addition to this, there is still a vast overhang of net borrowing by Japanese banks on inter-bank markets overseas. Their net borrowings from the London market in fact increased from \$4.2bn. to \$5.4bn. between the end of 1974 and last June 30 (the latest date for which figures are available).

As in previous periods of balance of payments deficit, the Japanese authorities have given every encouragement to Japanese companies to borrow abroad: and, although a large proportion of the proceeds are designed for eventual use outside Japan, they have probably all been repatriated so far. There is no prospect at this stage of a cut in the extent to which these borrowings continue, while there is some evidence that the Ministry of Finance is looking more favourably than in the past on borrowing which takes the form of medium term bank credits.

The intensity of the Ministry of Finance's support for Japanese corporations' foreign fund raising operations can perhaps best be judged from the way they have continued to allow companies arranging loans in the Middle East to jump the borrowing queue. The rationale behind their policy of allowing issues by Japanese companies which were managed by Arab houses to occur simultaneously (or almost simultaneously) with issues elsewhere was that the so-called "Arab issues" would be placed entirely in that part of the world. In fact this tended not to occur, for even if a large proportion of the primary placing was restricted to the Middle East, a large number of bonds certainly found their way back through the secondary market onto the European scene in the immediate aftermath of the issue.

The geographical spread of Japanese corporate borrowings, according to the Ministry of Finance, has been through Europe to New York. After a couple of unfortunate experiences in the dollar sector evidence that the Ministry of Finance is looking more favourably than in the past on borrowing which takes the form of medium term bank credits.

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Monopolised

Convertible issues have been made possible by the continued adequate performance of Japanese stock market this year combined with Japanese companies' willingness to a issues at what is perhaps the most favourable time themselves. In effect they almost monopolised such interest in equities as was in the international markets.

There have been too instances even of Japanese equity issues overseas—the issue by Pioneer—but of the equity-linked fund has been in the form of convertibles. The maturities on convertibles traditionally run fifteen years but convertible most bonds takes place in the first few years of the date.

Apart from the longer maturities possible, the attractive convertibles from the Japanese corporations' point of view quite simply the expansion their equity capital while still notoriously low by western standards. A further attraction is the reduction in their cost of funding. The saving on a convertible issue as against a straight bond issue is between two and three percentage points per annum.

Interestingly, the trouble some Japanese companies which have been reported internationally, not caused Japanese companies to stop making equity issues overseas. Asahi Chemical is reportedly planning a convertible issue on the European market later this month.

Mary Camp



Workers at a Japanese electrical factory in Brazil being led in morning exercises.

Japanese companies list their stocks on overseas stock exchanges mainly to boost their image and increase their chances of borrowing foreign funds. Listing also helps to publicise names and products.

Overseas listing

ON OCTOBER 1, 1974, a total of 53 Japanese companies had their shares listed in 14 overseas stock exchanges, according to a survey made by the Tokyo Stock Exchange.

Except in Paris, where listing of stocks issued in Japan is required, most of the stocks are listed in the form of ADR (American Depositary Receipt), IDR (International Depositary Receipt), EDR (European Depositary Receipt), BDR (Bearer Depositary Receipt), HKDR (Hong Kong Depositary Receipt), CDR (Caracas Depositary Receipt), GBC (German Bearer Certificate) and GBC (Global Depositary Certificate).

One of them Honda Motor Company, said it was planning to issue new shares at the time and the new rules of the London Stock Exchange required the holding of a general meeting of shareholders to approve the issue, whereas under the Japanese commercial code only approval of the Board of Directors was necessary. Honda discontinued the listing of its stocks in London because it did not want to bear the additional cost of calling a shareholders' meeting.

Since the last survey of the Tokyo Stock Exchange was made 11 more companies have listed their stocks, mainly in Amsterdam, Frankfurt, Düsseldorf, Brussels and Antwerp. Sony Corporation, however, has listed its stocks (in the form of ADRs) on the Vancouver, Toronto, Montreal and Midwest (Chicago) stock exchanges. Its stocks are now listed on 14 overseas exchanges.

When Sony announced the listing of its stocks in Chicago in October last the company said it took the measure because trading in the stock there had increased sufficiently to rank it among the 10 most active shares. The company said listing would benefit investors and dealers there, as it would mean more company information for them.

The company also said listing of its stocks overseas would improve its image among both investors and consumers and better. Omron Tateishi Electronics Company said it listed its stocks in the Far and Kanto Stock Exchange because it had manufacturing plants in Malaysia and Singapore.

Other companies with listed overseas include: Takeda Chemical Industries, Toray Industries, Komatsu and Sony—were listed in the London Stock Exchange. Four companies had their stocks delisted in London in the period between May, 1973, and February, 1974, following the tightening of the rules of the Exchange.

A large part of overseas listing of Japanese stocks took place or was planned in the 1972-74 period, when Japan had an economic boom at home and plenty of dollars overseas. The earliest was the listing of five stocks in London and Luxembourg in 1964. Two more were listed in Luxembourg in that year. Mitsumi Electric Company was listed in Frankfurt in 1968. This did not prove a great success, as the company's business deteriorated subsequently; it has since improved again. Eight more Japanese companies were listed in Luxembourg and Amsterdam in the same year and 13 in the same two exchanges in the following year.

Sony's shares were listed in the New York Stock Exchange in September, 1970, one year ahead of Matsushita Electric Industrial Company. Manufacturers of electric appliances such as colour TV sets are foremost among Japanese companies whose shares are being traded in overseas stock exchanges. This is both because they had good business during the past boom periods and because their names were already known to some extent in export markets; they wanted them to be known better. Omron Tateishi Electronics Company said it listed its stocks in the Far and Kanto Stock Exchange because it had manufacturing plants in Malaysia and Singapore.

The Kawasaki Kisen Kaisha Company, which had its shares listed in Antwerp, Brussels and Frankfurt in June this year, it had no more plans to list shares on other overseas exchanges, mainly because its business was in recession. Other companies are believed to be taking the same line.

At the same time, however, Japanese companies are not raising more loans in overseas markets to diversify sources of borrowings. This is evidenced by a rush of applications for issuing external loans and debentures by Japanese companies after the Japanese Government lifted its ban on their flotation late last year in view of an improvement in Japan's balance of payments. Flotation of external loans and debentures increases need for more listing of Japanese stocks overseas. The early listing of Japanese stocks derived from the issue of convertible debentures. More recently, Komatsu issued a \$50m. convertible debenture in the U.S. in July this year. Its stocks in the American Exchange and in Luxembourg in the same month.

Saburo Matsuki

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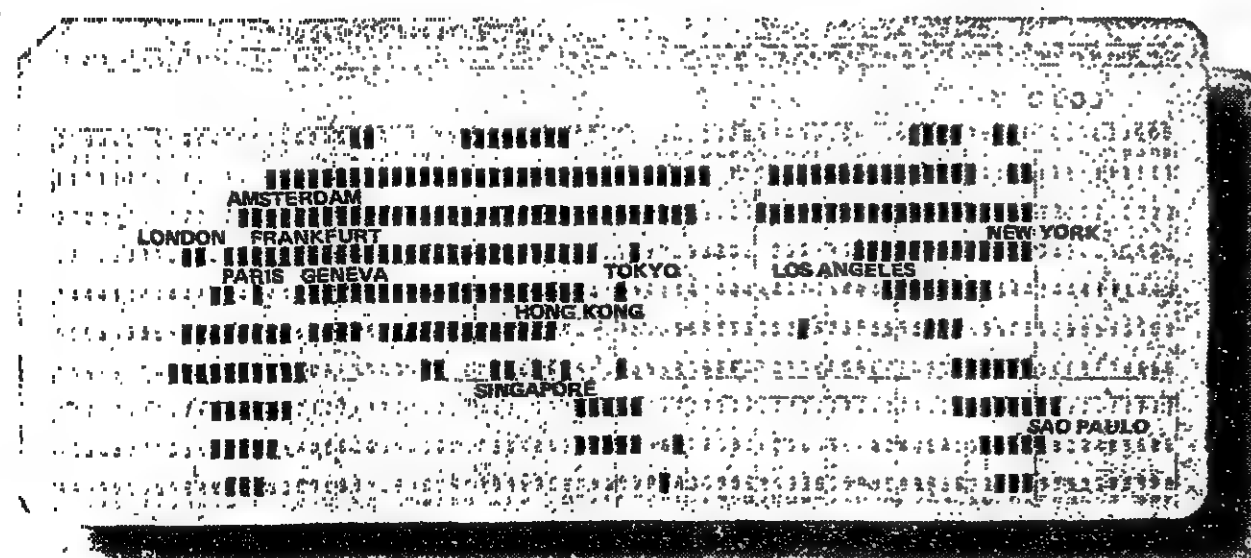
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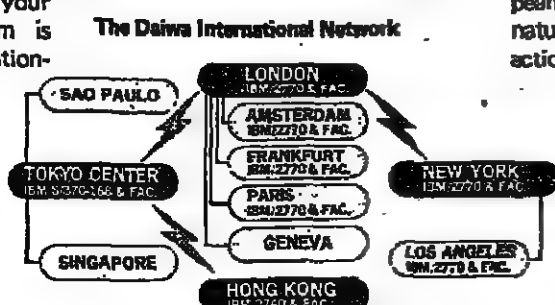
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هاتف الادبي

Australia: build-up to a showdown

From KENNETH RANDALL, Canberra, November 11

THE CONVENTIONS of West-year process of Parliamentary minister-style Government were evolution. Conversely, of course, the turned on their ear in Australia to-day, as they have been so persistently in the past two years. But where the previous examples were the work of politicians, to-day's was the work of the Governor-General, Sir John Kerr, precisely the result they had the Governor-General, sacked the elected Government in the name of the Queen and in defence, he insisted, of the Australian constitution.

Blend

Only once before in Australia has the monarch's representative dismissed a Government. That was in 1932 when Sir Phillip Game, as Governor of New South Wales, sacked the depression-era Labor Government of Mr. Jack Lang, then of Western Australia, largely local legalism for 75 years, because of its decision to repudiate foreign debts. The scars of that conflict have never faded but they have been a deterrent to Sir John Kerr.

"This is a matter," he declared to-day, "on which my own mind is quite clear, and I am acting in accordance with my own clear view of the principles laid down by the constitution and of the nature, powers and responsibility of my office." The Australian constitution is a technical legal document—an Act of the British Parliament, and Sir John Kerr is an eminent jurist. History will have to judge the appropriateness of his juridical pronouncement to-day.

On every issue of substance in the affair, the Governor-General's view was directly at odds with the Prime Minister's. That in itself will be a central issue of the forthcoming election campaign. In the view of Mr. Gough Whitlam and the Labor Party, Sir John Kerr's legalism is a reversal of a 300-Governor-General's



In Sydney (left) demonstrators took to the streets yesterday to protest at the removal of the Prime Minister while in Canberra the ousted Mr. Gough Whitlam (right) addressed crowds outside the Parliament building.

there is not the slightest legal doubt of it. But, until last year, the essential conventions to go with such a system were carefully observed, and even updated where necessary. When proportional representation was introduced for Senate elections in 1949, for example, it was quickly established that casual vacancies (filled by state Parliament appointments) should maintain the pre-existing party balance.

The conventions were eroded, ironically, by excessive stability—23 years up to 1972 without a change of government. When the change did come, perspectives on both sides were distorted as a result of their having been formed only in Government, or only in Opposition. In April last year, the Opposition, under Mr. Billy Snedden, took the unprecedented action in the Senate of refusing sup-

ply to the Government unless it agreed to general elections. Mr. Whitlam accepted the convention for prime ministers without funds and advised the Governor-General to call the election.

Essentially, what is now in question is the convention that the Governor-General does not make political judgments. The decisions have been made. Sir John Kerr said to-day, "I was made after I was satisfied that Mr. Whitlam could not obtain supply." He satisfied himself by discussions with the party leaders and by "having regard to (their) public statements."

must be general elections to resolve the situation, Sir John says frankly in to-day's statement that he would have rejected any other advice, even though it meant withdrawing Mr. Whitlam's commission as Prime Minister so that "he would not be Prime Minister and not able to give or persist with such advice."

Now, the 29th Australian Parliament is dissolved on the constitutional grounds that it was deadlocked. In the end, it was not the withholding of supply but the Senate's failure to pass 21 other Bills which constituted the basis for dissolution.

Mr. Bob Hawke, the President of both the Labor Party and the Australian Council of Trade Unions, warned solemnly to-night that "Australia is on the edge of something quite terrible. We don't want violence in the streets and anarchy to replace the democratic process. There has never been a greater proclamation of the industrial labour movement in this country but we have a responsibility to show that we can win by going to the people on the facts and the issues."

Immediate reaction to the Government's dismissal offers little hope that the coming election campaign will be without violence. Even before the shock of Sir John Kerr's actions, the Opposition's challenge through the Senate had produced a polarization comparable with that of the Vietnam elections of the 1960s. In the present atmosphere, neither side's definition of "the facts and the issues" is likely to tone down the bitterness.

Even with a further "fair go" reaction in their favour, Labor's chances of winning the election remain remote. The milling, emotionally pro-Labor crowds which besieged Parliament

House in Canberra to-day launched the Labor campaign on a euphoric note which must, nevertheless, have alarmed some of the watching Liberal MPs. But the Liberals, already better equipped and far better financed on the organisational side, have won a highly significant bonus in depriving Labor of office for the duration of the campaign.

So short

If they have a serious problem, it may be that the election campaign is so short that the emotion of the moment may tend to swamp the appeal of a claim based, as Mr. Fraser put it to-day, on "three years of the grossly incompetent and damaging economic mismanagement."

If the election confirms Mr. Fraser as Prime Minister, however, he faces a reaction from the industrial labour movement which makes nonsense of the general business and stock exchange reaction to-day. Apart from the fact that it will be three to four months before an effective government can begin operating again, Mr. Fraser would need time for economic recovery just as much as a Labor Government.

His most recent estimate, even given the advantage of starting with his own budget, was that there could be little significant improvement in less than three years. The fate of such fragile, but vital, initiatives as wage indexation—an essential part of the recovery calculations—must also be uncertain.

Mr. Fraser is pledged to abolish the Prices Justification Tribunal, which is regarded by the trade unions as the vital trade-off for their support of wage restraint policies and compulsory arbitration. It seems improbable, however, that specific issues will play much

part in the struggle for the electorate over the next four weeks. With two supreme egotists contending for the prime ministership, there will be no flinching from the personality clash. Mr. Whitlam and Mr. Fraser have already made that clear over the past month. And despite yet another convention, there can be little doubt, either, that the institution of the Vice-Regency will be played as never before in a political contest.

Mr. Whitlam has expressed the view that public reaction will at least ensure that an action like Sir John Kerr's to-day can never be repeated. But his shock and animosity at the Governor-General's intervention was undisputed.

It is less than 18 months since Mr. Whitlam proposed Sir John Kerr's name to the Queen as his choice of Governor-General to replace Sir Paul Hasluck. Sir John's appointment in July last year was well received in practically all quarters.

Born the son of a boilermaker in Balmain, a working-class suburb of Sydney, John Robert Kerr had carved out a brilliant career at the Bar, capped with his appointment as Chief Justice of New South Wales. Sir John's political connections were all on the Labor side of the spectrum, but markedly on the Right—so much so, that even last year he was regarded with suspicion by the Left. They dubbed him a "trouper"—a term reserved for the anti-Communist industrial group supporters of the 1950s who eventually broke away from the Party to form the Democratic Labor Party.

There are few more dis-paraging terms in the Labor lexicon to-day. There may be more after the next few weeks.

Corporation tax must go

From Mr. B. Cole

One of the considerations in discussions of Sandilands and of taxation accounting is the calculation of profit for tax purposes. The current stock appreciation relief is a crude and very unscientific attempt to avoid taxing corporate profits. Whether or not a Royal Commission is set up, it is clear that in the next few years a great deal of thought and debate will be devoted to refining the measurement of taxable corporate profits.

I would like to suggest that his effort could be better applied to a quite different direction, namely in a complete rationalisation of the tax system in a way which would abolish all taxation of corporate profits. It is generally agreed that our tax system is too complicated, and that we have too many civil servants. The inland Revenue in particular is overworked and understaffed. A simplification of the system would improve this situation, produce more open government and contribute to greater efficiency in the whole economy.

Company tax system

From The Chairman, Trevor Sharpe

The case for the abolition of corporation tax seems irrefutable. Company profits are not comparable with personal income and it is only dividends that need to be taxed. Retained profits are investments, and it is irrefutable madness to tax investments in our present situation. What is more, the investment tax is those made by efficient companies, those who make profits, inefficient companies which take losses and have to borrow to rely on Government grants for their survival or investments, will be subject to this tax. In economic terms this represents a transfer of resources from

Letters to the Editor

those who can make good use of them (in the national interest as well as the interests of shareholders and employees), to those who can only misuse them.

It will not be easy to achieve this change. There are many class attitudes involved, much ignorance and mistrust, as well as the practical problems of breaking new ground in national taxation policy. Many of these problems are likely to be faced in the process of applying Sandilands to taxation; let us not waste time on this process, which is in itself a waste of time and effort. Let us use the time and effort instead to make the fundamental change to an economically sound society.

Help for small firms

From The Chairman, Brian Woodhead and Co.

Sir—Mr. C. M. J. Richardson's letter (November 4) will no doubt, arouse considerable discussion: may I contribute a different view? I believe there could be serious drawbacks if Government were to pay 50 per cent. of all consultancy fees for smaller organisations (as opposed to special public interest "rescue" operations). The attitude of the client is crucial to any consultancy project. Only if he can be persuaded to employ consultants on their reputation for giving value for money is he likely to have the right attitude. It will not help if he perhaps reluctantly, accepts Government participation in what may be a delicate operation on the heart of his business or sees consultancy as just a Government hand out.

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Consultancy assistance

From Mr. F. Davidson

Sir—It is not surprising that the call for subsidised consultancy assistance should come from the beleaguered citadels of consultancy (Mr. Richardson, November 4), rather than from the owners and managers of small businesses, who are notoriously sceptical of the benefits of using consultancy services. The pilot schemes in Bristol and Glasgow some years ago attracted many inquiries, but it is to be doubted whether there were many which generated assignments resulting in a significant increase in the gross national product.

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Workers as owners

From Mr. T. Simons

Sir—One of the main points made by Sir Bernard Miller in his Ernest Rader Common ownership lecture (reported on November 8) is easy to accept—that is that worker ownership will do much to disperse the centralisation which is now so destructive to our industrial efficiency.

Company tax system

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To-day's Events

- European Parliament meets, Luxembourg.
- Mr. Peter Shore, Trade Secretary, begins visit to Cuba.
- Mr. Anthony Wedgwood Benn, Energy Secretary, gives evidence on energy conservation to Energy Resources Sub-Committee of Select Committee on Science and Technology, House of Commons.
- Mrs. Barbara Castle, Social Services Secretary, visits EEC Commission, Brussels.
- Mr. Karl Butz, U.S. Secretary for Agriculture, visits EEC Commission, Brussels.
- National Federation of Self-Employed and Small Businesses holds near rally, Central Hall, Westminster. Speakers include Mr. Peter Walker MP, and Mr. Cyril Smith MP.
- Renegotiation of Canada-West Indies trade agreement starts, Ottawa.
- Offshore Financial Centres, a two-day trade conference, examines Financial Times and the Banker, ends in Nassau.
- Arts Council annual report published.
- Machine Tool Trades Association annual dinner, Grosvenor House, W.1.
- House of Commons: Consideration of a Lords amendment received. Debate on Welsh affairs.
- House of Lords: Community Land Bill, consideration of Commons message. Debate on Government direct grant policy.
- Parliament will then prorogue until opening of new session on November 19.
- COMPANY RESULTS: General Accident Fire and Life Assurance Corp. (third quarter); J. Sainsbury (half-year); Unilever (third quarter).
- COMPANY MEETINGS: London and Strathclyde Trust, 2, St. Mary Axe, E.C. 11; Min. Masters, 10, Belgrave Square, S.W. 11; Trafford Park Estates, Manchester, 12.

EXHIBITIONS

- International Building and Construction Exhibition opens, Olympia.
- International Caravan and Camping Show continues, Olympia.
- Scottish Motor Show continues, Kelvin Hall, Glasgow.
- American Printing Equipment and Graphic Arts Exhibition continues, U.S. Trade Centre, 4-5, Langham Place, W.1.
- Automated Production and Electrical Engineering Exhibitions continue, Belle Vue, Manchester.
- Traffic Engineering and Road Safety Exhibition continues, Metropolitan Centre, Brighton.
- Home Improvements and Leisure-time Exhibition continues, City Hall, Manchester.

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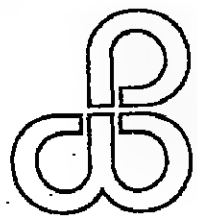
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Code of conduct launched for car repairers

BY ELINOR GOODMAN

A NEW CODE of conduct for the car repair trade has been launched by the Vehicle Builders and Repairers' Association, which called on the Government yesterday to introduce a licensing system for garages dealing in accident repair work.

The association, which claims to represent 70 per cent of the accident repairers in this country, wants the Government to start licensing vehicle repairers in the same way as it licenses employment agencies.

Only by doing this, the association says, will ill-equipped "rogue" garages be prevented from handling repair work.

The VBRA's new code, which was welcomed by the Office of Fair Trading, formalises the terms of practice already offered by many of the association's members. Even so, by com-

parison with the rest of the motor trade, it is a big step forward.

The code provides for a written estimate of the cost of repairs to be submitted to customers. If the estimate proves too low, the garage must get the customer's permission for the extra work. Similarly, repairers will have to provide customers with invoices, separating the cost of labour from the cost of materials.

VBRA will also accept responsibility for vehicles in their charge and will guarantee all work and materials for at least six months or 6,000 miles of use. The guarantee may be extended if the vehicle has been off the road for a prolonged period and can be transferred to a new owner if the car is sold during the period of guarantee.

The VBRA has also undertaken

that if a dispute arises between a customer and a member, the customer can submit the complaint to the association's conciliation service. An independent examiner from the Institute of Automotive Engineers Assessors will try to produce a settlement based on the facts at his disposal and, if necessary, an examination of the car.

The fees of the examiner will be paid by VBRA. A contingency fund has also been set up by the association to meet any settlements suggested by the examiner in cases where the member has ceased trading.

If conciliation does not result in a settlement, the customer can ask for an independent judgement from an arbitrator appointed by the Institute of Arbitrators from a panel approved by the Director General of Fair Trading.

Dan-Air seeks to reduce Swiss fares by 15%

BY MICHAEL DUNNE, AEROSPACE CORRESPONDENT

DAN-AIR, the U.K. independent airline which runs a scheduled air service between London and Bern, Switzerland, is seeking to cut the fare by about 15 per cent, equivalent to a saving of about £12.40 on the economy return rate and £8.90 on the monthly excursion rate.

The airline says it uses HS-748 turbo-props on the route, instead of One-Eleven jets,

because of runway restrictions at Bern's airport. This means the flight takes 45 minutes longer, for which Dan-Air wants to compensate passengers.

Dan-Air says the present fares, fixed by the International Air Transport Association, at £101, can be transferred to a new economy return and £71.90 excursion return, are higher than they need be. It can still operate the route profitably with lower fares.

Middle East art fund drops Cayman Is. plan

BY MICHAEL THOMPSON-NOEL

PLANS to launch a \$25m. art investment fund aimed at Middle Eastern buyers have been changed. The Middle East Fine Art Investment Company, whose directors include leading figures in the London art market, was to have set up a Cayman Islands-based fund to funnel Middle Eastern and Gulf capital into the London and international art markets.

Instead, says Mr. Charles

Fine Arts and one of MEFA's directors, the company will now manage its clients' investments direct. The chief interest so far has been shown by Kuwait.

The company's other directors include Sir Geoffrey Agnew, chairman of Thos. Agnew and Sons, Lord Glendevon, a prominent collector, M. Georges de Monténach, a Swiss lawyer, and Herr Heinz Haudenschild, director of the Compagnie de

Gestion et de Banque Gonet.

FT CLIPPER RACE

Storms hit Great Escape

Financial Times Reporter

THE DUTCH boat The Great Escape was experiencing severe storms off the Kerguelen Islands yesterday as she made her way through the Indian Ocean in the Financial Times Clipper Race to Australia and back.

Her position at noon GMT on Monday was 43° 0' south, 58° 30' east when she reported steering damage and slight slackness in the rudder shaft bearing. The day before the radio operator Sjerp Noord had badly bruised his ribs after he had fallen onto the deck when working up the mast.

There has been no report from the Italian boat CS e RB II since October 29 but she is thought to be taking a very southerly route in an area notoriously difficult for radio communications.

It has now been admitted by the Great Britain II crew, winners over the line of the first leg, that at one point they lost a man overboard. The incident occurred when changing a headsail, which fell on top of the foredeck, causing knocking one over. However, he was quickly recovered.

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The Trustee.

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In consequence there will be no drawing in respect of the said amortisation.

Nominal value of bonds remaining in circulation following the amortisation of 15th January 1976: 7,000,000 European Currency Units.

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Financial Agent to the company.

LEGAL NOTICES

No. 00026 of 1973

IN THE HIGH COURT OF JUSTICE Chancery Division Companies Court. In the Matter of A. SHEPPARD (CONSTRUCTION) LIMITED and in the Matter of the Companies Act, 1968.

NOTICE IS HEREBY GIVEN, that a Petition for the Winding-up of the above-named Company by the High Court of Justice was on the 6th day of November 1975, presented to the said Court by BAIL & CO., 11, TRAFALGAR SQUARE, LIMITED, whose registered office is at 11, Trafalgar Square, London, W.C.2, and that the said Petition is directed to be heard before the Court sitting at the Royal Courts of Justice, Strand, London W.C.2, on the 19th day of December 1975, and any creditor or contributory of the said Company desirous to support or oppose the making of an Order on the said Petition may appear at the time of hearing in person or by his counsel for that purpose; and a copy of the Petition will be furnished to him if he understands to act as creditor or contributory of the said Company requiring such copy on payment of the regulated charge.

YOUNG JONES GOLDING PATTERSON, 8, South Molton Street, London W.1, Solicitors for the Petitioner.

NOTE.—Any person who intends to appear on the hearing of the said Petition must serve on, or send by post to, the above-named solicitors in writing of his intention so to do. The notice must state the name and address of the person, or firm, or his or their solicitor, or agent, or must be served, or, if posted, must be sent by post in sufficient time to reach the above-named solicitors not later than four o'clock in the afternoon of the 24th day of December 1975.

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CONTRACTS AND TENDERS

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Indonesia wants foreign help in developing its capital markets, yet overseas banks there have recently been criticised. Michael Blanden examines the contradictions.

Mixed emotions behind Indonesia's welcome to outside expertise

FOREIGN banks operating in Indonesia came in for some pointed words of criticism from the country's central bank governor recently. His main message, in a speech at the opening of the new premises of European Asian Bank in Jakarta, was that they should spend rather less time and energy chasing the business of big international companies and more helping the small and medium-sized local entrepreneurs.



President Suharto of Indonesia: his Government desperately needs to retain the confidence of international investors but at the same time has to sustain the country's self-confidence

Resources
Indonesia has considerable natural resources—particularly oil—and a large and rapidly growing population. To fulfil its vital development programme, the country desperately needs to retain the confidence of international investors and bankers: at the same time, there is a need to sustain the country's own self-confidence, and the two aims are not necessarily compatible in all circumstances. The Government of President Suharto tries to present a picture of an advanced developing country with a capital city which enjoys full modern amenities, yet in spite of the growing number of high-rise buildings appearing in Jakarta, this is not true. Basic facilities, such as the telephone system, are inadequate, and the lights go out quite often as a result of the overloading of the electricity network.

though large and absorbing a high proportion of the better-quality trained personnel, is overextended, with the top technocrats carrying too much weight of decision-making. Many of these problems came together in the major crisis which the country faced earlier this year with the Pertamina oil and development corporation. Pertamina's inability to meet its commitments on foreign short-term debt has brought about changes that seem likely to mark a major turning point in relationships between the Government and the State enterprises. The quick official reaction to prevent loss of confidence, with the take-over of the corporation's liabilities, has probably prevented serious damage to the country's international reputation. Indeed, the central bank has been confident of its ability to fund the short-term debts in the international markets. It is arguable, too, that, with

to the balance of payments and already, the task is a heavy one. This situation, as well as growing economic nationalism, is one of the reasons for increasing sensitivity about the problems of raising the level of indigenous business activity. Emphasis on encouraging the growth of the "pribumi" (ethnic Indonesian) share of production is seen in attitudes towards the local Chinese community, which, as elsewhere in the region, has a strong economic position, towards the distribution of bank finance, and towards foreign investment.

Moreover, details of the Pertamina situation, apart from the direct problem of the debts, have illustrated other aspects of the country's problems. One of these, the Krakatau steel project, was highlighted in a recent edition of the Australian-published Bulletin of Indonesian Economic Studies, which pointed out that this project, after a highly chequered history, is likely to be considerably cut back. It also pointed out that, while the industrial development there was still in an "embryonic" stage, facilities such as housing and social amenities were at an advanced stage of construction.

This has aroused comment locally about the need to restrain luxurious and expensive consumer spending patterns among the limited number of people in a position to afford them at a time when the urgent need is to raise the general standard of living. One of the main points of Repelita II, the country's second five-year development plan which started in 1974-75, is to improve social and living standards. And it is recognised that, with a population of some 130m., growing at a rate of 2.3 per cent a year, and with substantial problems of under-employment

Opportunities

For all these reasons, therefore, the signs are that there will be greater control exercised over the development of the Indonesian economy and greater emphasis on establishing more effective local markets and lessening dependence on imported skills. The eagerness of banks to invest in the country and of manufacturers to gain a share of the potentially large market there is sign enough of the considerable opportunities for long-term growth seen in a country with substantial natural resources and an apparently stable if authoritarian political regime.

Industry 'needs to explain its role'

By Nicholas Leslie
GREATER ENERGY and clarity should be applied in bringing home to the community, particularly to young people in their last years at school, the essential role of industry and commerce in producing the community's wealth "and also the challenge of a vocation in coming into industry and commerce and involving their fellow-men in creative work."

This is one of four essential principles to which Mr. John Garnett, director of the Industrial Society, feels attention should be paid for the future of the country. In the annual report of the society's council for the year to June 30, published yesterday, he also highlights the need to encourage people to play a full democratic part in their union by attending meetings, voting for officials and speaking up for what they think is right.

Mr. Garnett also stresses the importance of communications. He says people need to know how their organisation is performing and how they can contribute to their own prosperity. This calls for "the provision of information in an understandable form about the productive use of all resources."

The society, with representatives of management and unions—it has 11 national trade union officers on its council—saw membership last year rise from 12,415 to 13,306. Its total income rose from £1.18m. to £1.48m., of which £1.17m. derived from income from training and advisory services.

Training

As an organisation providing advice and training in management and industrial relations, the society last year established courses in decision-making and delegation, effective team building, and on the manager in action for middle management.

It is felt the most important development was the 10 per cent increase in in-company and in-service training which affected all parts of the country and all areas of the economy and amounted to a total 3,052 days.

More complaints through Airline Users' Committee

By MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE AIRLINE Users' Committee, set up some time ago by the Civil Aviation Authority to investigate complaints against airlines and travel organisers in this country, is becoming increasingly recognised by the public and as a result the number of complaints it is receiving is growing.

In the year to September 30, for example, the AUC received 442 complaints, against only 181 in the previous year. Although the AUC has no punitive powers of its own against offending airlines and agents, it can pass its views to the CAA which in turn can take action if necessary.

The ultimate sanction wielded by the CAA is suspension of an airline's operating certificate. The airlines, as well as the public, are increasingly recognising that the AUC thus has some "teeth."

The complaints were also balanced between types of carrier, with 213 being directed against the airlines, both scheduled and charter, and 229 being directed at tour organisers and agents holding air travel organisers' licences issued by the Civil Aviation Authority.

Bankruptcies may reach record total this year

BANKRUPTCIES in Britain have soared to the highest level for 80 years—and are still rising—according to Professor Glyn Davies of the University of Wales Institute of Science and Technology.

"Our present bankruptcy crisis is by far the most dismal in living experience, with nothing approaching it even in the depths of the depression of the 1930s," he warns in the journal The Banker.

Professor Davies adds that far more companies are now failing than at any time since the First World War.

Only once between 1919 and 1973 has the number of bankruptcies risen over 5,000—in 1923. Yet even then the figure was short by some 558 of the record 5,606 last year.

The latest figures indicate the peak has not yet been reached, says the professor. This year's total could top 7,500.

Nineteen seventy-four pre-

INTERNATIONAL BUSINESS AND COMMODITY PRICE STABILIZATION

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8 & 9 DECEMBER 1975

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The Overseas Economic Cooperation Fund, Tokyo
- THE BENEFITS TO THE POPULATION OF STABLE COMMODITY PRICES
The Hon. Blas Ople
Secretary of Labour, Philippines
- COMMODITY PRICE STABILIZATION—WHAT ARE THE LIMITS?
Mr. Robert A. Perlman
Commodities Research Unit Limited, London
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- TRADE MEASURES TO STIMULATE INVESTMENT IN THE PROCESSING INDUSTRIES OF DEVELOPING COUNTRIES
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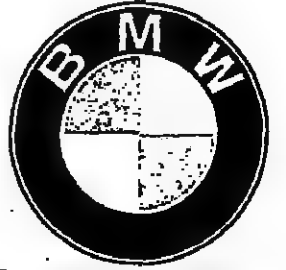
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COMPANY NEWS + COMMENT

Arenson down but orders now improving

TURNOVER of office furniture and equipment manufacturers, A. Arenson (Holdings) fell from £7.08m. in 26.44m. in the year to July 21, 1975 and taxable profits fell sharply from £800,000 to £214,000 after an advance from £224,000 at half-way.

Chairman Mr. A. Arenson, however reports a "welcome improvement" in order intake over the past two months. While taking a cautious view as to the sales pattern immediately ahead, constructive steps are being taken to increase turnover and profit and to ensure that the company will be able to take immediate advantage of any upturn in world trading.

Profit for the year is after writing off £220,000 pre-empting expenses incurred in the second half in setting up the U.S. operation, extending markets and distribution facilities in Europe, and setting up new "President Works" in St. Albans.

Fully diluted earnings per 10p share are shown to have fallen from 0.4p to 2.7p. The dividend total is raised from 1.792p to 1.813p with a final payment of 1.282p net.

After tax of £171,000 (£432,000) the net balance comes out £270,000 behind at £147,000.

The chairman explains that the decrease in turnover resulted from a substantial fall in orders. While some downturn was expected, this was at a much higher level than anticipated, due to severe customer destocking and the general dependency in commerce and industry.

The directors are convinced that increasing the pre-empting expenses together with their unchanged determination to implement their planned programme, will prove to have been right for the company and they have every confidence that the benefits accruing from them will be clearly apparent in the future years.

Exports for the year have "surged ahead," almost doubling over last year to break through the £1m. barrier for the first time.

comment

In the wake of severe destocking in the office furniture markets, A. Arenson's £10m. sales target has had to be pushed forward by a year or so. Second-half pre-tax profits have dropped by 65 per cent, excluding £220,000 start-up costs on a one-third fall in turnover. Capital expenditure of £1.5m. has been only partially offset by a £1m. preference share placement, so borrowings have risen sharply to over £1m. compared with tangible shareholders' funds of £1.3m. However, the build-up of capacity at St. Albans to an annual figure of £10m. has not entailed a proportionate increase in overheads, while the introduction of domestic furniture lines should support production levels and allow a run-down of office stocks. Liquidity, then, is

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Cuthbert slumps by £0.43m.

AFTER INTEREST charges up from £310,000 to £416,802, pre-tax profit of R. and G. Cuthbert, horticultural traders and hardware wholesalers, fell sharply from £336,734 to £105,017 in the year to June 30, 1975. However, chairman Mr. C. Cuthbert forecasts improved results in the current year.

Sales in the year advanced from £12.5m. to £18.73m.

Earnings per 10p share are shown to have fallen from 4.3p to 0.4p basic and from 4.5p to 0.5p diluted. There is no final dividend, compared with 1.35p interim, leaving the 0.53p interim to stand against last year's total of 1.6p.

Trading profit dropped from £771,421 to £221,819. The contribution from horticultural trading improved from £380,554 to £405,736, but that from hardware distribution fell from £408,867 to £118,021.

Mr. Cuthbert says in his annual statement issued with the results that in spite of the setback he remains optimistic about the future.

The group has made and is continuing to make substantial economies in overheads while seeking successfully to increase its sales. The borrowing position

should be further eased in due course by the disposal of various properties.

comment

Cuthbert's borrowing costs were fairly serious in June 1974 but a further deterioration during the year has required in a greatly increased profit figure; trading profits were some 53 per cent. lower anyway, thanks to difficulties in the hardware division, but with interest charges now accounting for about 80 per cent. of the trading figure the shortfall at the pre-tax level comes out at over 80 per cent. Cuthbert's priority must now be to reduce borrowing since these now stand at £3.1m. against shareholders' funds of only £1.34m. excluding goodwill. Some property disposals are in the pipeline but cash flow at the moment is negligible and it is doubtful whether interest charges will be any lower this year. A substantial upturn in trading profits is therefore imperative and in the meantime the shares at 22p (where the capitalisation is £1.34m.) face a tough time.

Tricoville earns and pays more

FROM A 29.7 per cent. improvement in turnover pre-tax profit of Tricoville, designers and sellers of ladies' fashion wear, expanded 20.2 per cent. from £270,000 to £324,000. At mid-year the advance was from £148,000 to £190,000.

The final dividend is 0.667p net per 10p share effectively raising the total from 0.825p to 1.492p a 24.4 per cent. increase as a result of close company provisions. The directors say that forward sales are very satisfactory and a progressive growth in profits is anticipated.

	1974	1975
Turnover	4,280,472	5,581,941
Pre-tax profit	270,000	324,000
Tax	186,111	131,054
Net profit	83,889	192,946
Interim dividends	13,000	15,000
Final	20,010	15,940

comment

A buoyant second-half performance from Tricoville, with profits advancing by two-fifths, has left the year 26 per cent. higher. Its lack of involvement in manufacturing helps to control overheads and orders running 8½ months ahead of deliveries make possible a fairly tight financial position. Year liquidity was turned round by nearly £0.4m. to a credit of £0.2m. at the year-end. The middle-upper grade fashion wear trade is generally holding its own but, even so, sales this year are unlikely to match 1974-75's 30 per cent. growth and an increase of say £1m. looks more reasonable at present. On this basis, pre-tax profit could edge ahead at least to £430,000 even if margins are clipped by a tenth. Meanwhile, a 2 per cent. increase in the directors' holdings—bringing Tricoville into the close company classification—has resulted in a

dividend jump which puts the shares at 26p on a yield of 7 per cent. still covered five times.

Clement Clarke upsurge

FROM TURNOVER up from £1.73m. to £2.48m. taxable profit of Clement Clarke (Holdings) almost doubled from £202,000 to £402,000 in the first half of 1975. The company's dividend is raised from 0.75p to 0.825p net per 25p share. Last year's total was 1.55p from profits of £450,980.

The directors state that they are reasonably confident that the forecast of satisfactory results for the full year will be realised.

Optical retail sales remain buoyant and export orders and enquiries for optical instruments continue firm.

There has been a reduction in demand for optical and medical instruments in the U.K., due to economies in the health service, but the directors are hopeful that export business will expand further as major trading nations relax.

Tax for the half year takes £204,000 (£104,000) leaving the net balance up from £28,000 to £198,000.

comment

Even after excluding a first-time contribution from an acquisition (worth £20,000) Clement Clarke's first-half performance—profits 89 per cent. higher before tax on sales almost five points higher at 18.1 per cent.—is still impressive. Higher export sales (70 per cent. of the upthrust output goes overseas) have clearly played a major part in the improvement. But this must also owe a considerable part to cost saving measures carried out in the U.K. operation, as well as to the intensive forward buying policy, started last year—and largely responsible for the 20 per cent. rise in stock levels at the end of 1974—which has enabled the group to avoid the pressure of escalating material costs. These now appear to be subsiding and, although U.K. demand has recently taken a slight knock from a reduction in Government spending, the level of business on the traditional dispensing side is sufficient to suggest that the year's profits will top £700,000 pre-tax with a dividend, yielding 8.5 per cent. at 46p, to be covered almost four times.

Improvement for MEPC Canadian

Rental income of MEPC Canadian Properties improved from £20,000 to £22,000 in the year to September 30, 1975.

Net earnings were up from £33,500 to £24,000 or 40 cents (same) per common share. Cash flows from operations expanded from \$34m. to \$35.5m.

Dividend total is 18 cents per share and, subject to Government regulations, the directors hope to pay "not less than 20 cents per share" in the current year.

The president, Mr. Ray Greiner, points out that earnings and cash flow figures include pre-tax trading profits of \$695,000 (\$611,000).

Gains on sales of investment properties in 1974-75 amounted to \$843,000, after deducting deferred income taxes of \$653,000, and increased overall net earnings to \$2,300,000. For the comparative period to September 30, 1974, gains on sales of investment properties amounted to \$2,380,000, after deducting deferred income taxes of \$778,000 and increased overall net earnings to \$4,730,000 or 83 cents per share.

After including the gains on sales of investment properties, overall cash flow amounted to \$7,000, or \$1.23 per share (\$7.55m. or \$1.30).

Total assets were \$179,310m. (\$173,100m. at year-end). Total liabilities were \$108,000m. (\$104,000m. at year-end).

The company has arranged long-term financing in the form of first mortgages of \$80m. to be drawn down during 1976. Capital commitments to complete existing developments amounted to \$60m. at September 30, 1975. Net funds available for future investment amount to \$11,300m. plus substantial lines of credit from four Canadian banks.

MEPC Canadian Properties has office, industrial, retail and commercial holdings in major cities across Canada.

ICH SPECIAL

INTERIM DIVIDEND

As forecast last June, the directors of International Chemicals (Holdings) have again decided to pay a special interim dividend, the gross equivalent of which is unchanged at 1p a share, in order to maintain the trustee status.

With the increase in tax the dividend is reduced from 0.87p to 0.65p net.

As known in the half year to March 31, 1975, pre-tax profit increased from £5,814,000 to £7,041,000.

RESULTS AND ACCOUNTS IN BRIEF

ABERDEEN INVESTMENTS —Dividend for half year ended September 30, 1975, £2,975 (£2,975). Tax £10,250. £101,000 (£101,000). Interim dividend of 0.75p (£101,000). Net profit £101,000 (£101,000). Moving, December 3, 1975.	INVESTMENT TRUST —Dividend for half year ended June 30, 1975, £10,000 (£10,000). Profit £10,000 (£10,000). After all charges including tax of £1,000, £9,000. Earnings per 10p unit before tax 0.90p (£9,000).	THEATRE —Dividend for half year ended June 30, 1975, £10,000 (£10,000). Tax £1,000 (£1,000). Profit £9,000 (£9,000). After all charges including tax of £1,000, £8,000. Earnings per 10p unit before tax 0.80p (£8,000).	SAVE AND PROSPER —Dividend for half year ended June 30, 1975, £10,000 (£10,000). Tax £1,000 (£1,000). Profit £9,000 (£9,000). After all charges including tax of £1,000, £8,000. Earnings per 10p unit before tax 0.80p (£8,000).
COMMON HOLDINGS —Dividend for half year ended June 30, 1975, £10,000 (£10,000). Tax £1,000 (£1,000). Profit £9,000 (£9,000). After all charges including tax of £1,000, £8,000. Earnings per 10p unit before tax 0.80p (£8,000).	COMMON HOLDINGS —Dividend for half year ended June 30, 1975, £10,000 (£10,000). Tax £1,000 (£1,000). Profit £9,000 (£9,000). After all charges including tax of £1,000, £8,000. Earnings per 10p unit before tax 0.80p (£8,000).	COMMON HOLDINGS —Dividend for half year ended June 30, 1975, £10,000 (£10,000). Tax £1,000 (£1,000). Profit £9,000 (£9,000). After all charges including tax of £1,000, £8,000. Earnings per 10p unit before tax 0.80p (£8,000).	COMMON HOLDINGS —Dividend for half year ended June 30, 1975, £10,000 (£10,000). Tax £1,000 (£1,000). Profit £9,000 (£9,000). After all charges including tax of £1,000, £8,000. Earnings per 10p unit before tax 0.80p (£8,000).
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DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Current dividend	Total for year	Total last year
A. Arenson	1.28	Jan. 2	0.74	1.91	1.79
Anglo Scottish Tr.	0.79	Jan. 2	0.74	1.4	1.35
Anglo Scottish Tr. "B"	0.99	Jan. 2	0.99	0.99	0.99
Booth (Intl. Hldgs.)	1.24	Jan. 2	1.24	2.08	2.08
Burdene Investments	0.30	Jan. 6	0.75	0.75	0.75
Clement Clarke	0.825	Jan. 6	0.75	1.55	1.55
Common Bros.	2.75	Jan. 6	2.43	4.73	4.43
R. and G. Cuthbert	0.75	Jan. 6	1.25	0.55	1.6
Davies & Newman	1.18	Jan. 31	2.01	0.67	0.67
Intl. Computers Spec.	0.65	Dec. 23	0.67	1.38	1.48
A. E. Jenks & Cattell	1.05	Jan. 9	0.67	1.72	1.72
Jokai Tea	7.15	Dec. 10	6.7	7.15	6.7
Leopold Joseph	1.48	Jan. 2	1.48	1.48	1.48
Lilleshall	0.825	Jan. 3	1.4	1.4	1.4
Leopold Joseph	1.48	Jan. 3	1.4	1.4	1.4
Sandhurst Marketing	1.12	Jan. 2	1.12	1.71	1.6
Supara	0.32	Jan. 2	0.32	0.32	0.32
Tricoville	0.825	Jan. 2	0.825	1.17	0.92
J. O. Walker	0.68	Dec. 31	1.01	2.91	2.91

Dividends shown in pence per share net except where otherwise stated.

* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. (a) Total of 2.95p is forecast.

Lilleshall slips at half-time

A FIRST HALF 1975 decline in pre-tax profit from £11,738 to £18,273 is announced by Lilleshall Company, after increased depreciation of £2,361, against £2,350, and bank interest charges up from £80,916 to £72,692. For all 1974 profit was £23,001, a record.

The interim dividend is being kept at 0.85p net—last year's final was 0.94p.

According to Mr. A. R. Pike, chairman, the provision in the first half for the total estimated 1975 profit of £18,273, which will be in the winding-up of activities in the structural engineering and building group, has been the major factor in a reduction in the profit available for appropriation from £14,000 to £18,273.

As a result of the closure of the building activities, liquidity has been substantially improved "putting the group not only in a stronger position to ride out the worldwide recession in steel but to continue its investment programme in the steel, stockholding, engineering and homes divisions."

He says it is not possible to forecast exactly the results for the second half as these must depend to a large extent on an upturn in demand for steel, but the directors have every confidence in the long-term profitability of the group.

	1974	1975
Turnover	24,236,204	24,236,204
Pre-tax profit	11,738	18,273
Tax	1,400	1,400
Net profit	10,338	16,873
Interim dividends	1,400	1,400
Final	1,400	1,400

comment

Sandhurst Marketing's growth appears to have halted in the second half of 1974-75, after a 34 per cent. pre-tax rise at the interim stage—but the overall improvement of 18 per cent. in the year's results is good judged against a background of declining demand in both the stationary and chemicals industries. The decline in sales volume continued into the first six months of the current year, causing the group to abandon its substantial expansion project at Cardiff, commencement of which had already been postponed from the previous year, and a reduction in current-year profits will now be difficult to avoid. However, the group has experienced a fairly strong upturn in demand in the past few weeks which is expected to reap the first real benefits from its Raywards Health Spectra Chemicals extension, and it is apparently continuing to increase its share of the stationary market by introducing new products designed specifically to aid economy. The shares, which at 28p are yielding 10.1 per cent. must derive some support from a cover of 37 times and a p of just 9.5.

Mr. Wilks reports that the recovery in group profits has continued, and, referring to Northern Ireland, says that despite maximum effort, associates have not yet become profitable.

English tanneries are at full production and it is hoped that the rawstock business will benefit from the revival of the tanning industry in Europe and elsewhere.

Stated earnings per 25p share are up from £2.25 in 1974 to £2.50 in 1975. The interim dividend—costing £40,200—is being held at 1.34p net. Total dividend for 1974 was 2.88p from profits of £230,360.

Mr. Wilks reports that the recovery in group profits has continued, and, referring to Northern Ireland, says that despite maximum effort, associates have not yet become profitable.

English tanneries are at full production and it is hoped that the rawstock business will benefit from the revival of the tanning industry in Europe and elsewhere.

	1974	1975
Turnover	1,000,000	1,000,000
Pre-tax profit	1,000,000	1,000,000
Tax	1,000,000	1,000,000
Net profit	1,000,000	1,000,000
Interim dividends	1,000,000	1,000,000
Final	1,000,000	1,000,000

After reviewing the loans made by Dorchester Finance, the directors have maintained the provision for doubtful debts at £400,000.

To calculate U.K. tax, credit has been taken for the provision, in addition to about £32,000 for which credit was taken in the previous year. The balance of the provision—about £78,000—relates to specific debts and the directors propose to claim these provisions for tax purposes when submitting the computation to adjusted profit for the year to

After reviewing the loans made by Dorchester Finance, the directors have maintained the provision for doubtful debts at £400,000.

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ISSUE NEWS AND COMMENT

Essex Water £3½m. pref.

Arrangements have been completed for an offer for sale by tender of £3½m. of 9 per cent. Redeemable Preference Stock 1981 in the Essex Water Company at a minimum price of 98 per cent.

The stock is payable as to £10 per cent. with tenders to be received no later than Tuesday, November 18, the balance being payable on or before December 22. Dividends are payable half-yearly on September 20 and March 31 with the first payment of £2,540,000 net covering the period from November 18, 1975 to the payment date on March 31, 1976. The grossed up redemption yields are 14.13 per cent. and 14.42 per cent. respectively on the minimum price.

comment

There is considerable demand in the market for short-dated water stocks at present, and the three latest issues, Bristol, York and the Lee Valley, are evidently all being quoted at bid. So, against this background, the Essex issue should have little trouble getting off the ground and tenders pitched around the 98 per cent. mark seem in order. Similar stocks are standing on running and redemption yields of 14.53 and 14.06 per cent. respectively in the market, so a tender price of 98 per cent. and 14.50 per cent. is still showing a small edge over comparable stocks.

Abridged particulars Page 34

Burdene exceeds forecast

Against a midway forecast—when a fall from £382,882 to £338,000 was reported—of some £330,000 Burdene Investments reports pre-tax profits of £382,882 for the year to May 31, 1975, compared with £330,000 for the previous year.

The final dividend is 0.327p net per 30p share lifting the total from 0.775p to 0.827p.

	1974	1975
Turnover	£382,882	£382,882
Pre-tax profit	£330,000	£382,882
Tax	£10,000	£10,000
Net profit	£320,000	£372,882
Interim dividends	£10,000	£10,000
Final	£10,000	£10,000

The company operates as manufacturers of caravans and mobile homes and clothing and as property developers.

Anglo Scottish Trust

Gross revenue of Anglo Scottish Investment Trust decreased from £1.38m. to £1.24m., while the net taxed figure was up slightly from £427,087 to £437,383 for the year to September 30, 1975.

Stated earnings per 25p share increased from 1.40p to 1.34p and the dividend is raised from 1.245p to 1.2p net with a final of 0.787p.

Holders of the "B" shares receive 0.0875p per 25p share, as before. Those registered on November 28, 1975, will be entitled to 2.01825p new "A" shares for every 100 "B" shares held. The dividend is stepped up to 1.17735p to 1.5705p net final of 1.0515p.

After tax for the year £190,302 against £181,828 a balance comes out ahead £145,850 to £146,124. Tax figure under-provision in p. years £12,802 (£1,801).

The company's interests include garden and edge tools.

Jokai up by over £1m

For the year to March 3 pre-tax profits of Jokai Tea Inc. shows a £1.00m. up to £1.3m.

The dividend is stepped up 0.7p to 7.15p net per 21s. After tax the profits are £301,083 to £311,000.

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Minster Assets ahead £0.46m. halfway

MAINLY REFLECTING an increase from £1.1m to £1.87m in investment income, Minster Insurance Group, first half 1975 pre-tax profit of £1.87m, has expanded from £2.07m to £2.53m. The figure for the year 1974 was £3.14m.

Stated earnings per 25p share advanced from 2.41p to 3.19p for the six months. As before, the interim dividend is 1.5p net, and it is intended to pay a maximum permitted final of 1.45p (1.23p).

In anticipation of future legislation relating to the size of individual investments of insurance companies, the group's City head office building was recently sold for £3.4m and leased back. The proceeds are being reinvested to give a wider spread of investments.

Because of the nature of insurance business, underwriting results for the first six months could not be taken as a realistic guide to the full year's results, but the insurance subsidiaries as a whole continue to trade satisfactorily and the outlook for the full year is encouraging, says the chairman, Mr. A. R. McGibbon.

Because of normal seasonal factors British Midland Airways has a loss at the half year, though down from £251,000 to £165,000. As foreshadowed in July, borrowings from the parent company and have been repaid, and with trading results to date head of budget, there is a good prospect of a profit after interest in the year.

The 18.2 per cent stake in British Midland, held by the group, has been placed among London institutions. Currently some 10 per cent of the Ordinary capital is held by 30 such institutions, including leading insurance companies, investment trusts, merchant banks, pension funds, and unit trusts, it is stated.

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See Lex.

6 months	1975	1974	Year
Minster Insurance	1,870	2,070	3,140
British Midland Airways	165	251	251
Other divisions	1,365	1,819	2,889
Total	3,395	4,140	6,280

Before transfer to investment reserve.

Confidence at Jentique

In his annual statement Mr. F. Croxall, chairman of Jentique (Holdings), tells members that the current year has started well with turnover in both clock and furniture divisions showing further advancement on the same period last year.

The directors are confident that this position will be maintained during the first half year, he adds.

The chairman states that he is of the opinion that in the present economic climate it would be imprudent to forecast the performance of the company next year until accurate information is available of the Government's medium-term strategy to reduce inflation.

The group is in a very sound financial position and priority is being given to selective investment in modern plant to ensure maintenance of efficient methods of production.

As known profit before tax for the year to June 30, 1975 expanded from £275,232 to

M. Burton Property policy

Mr. R. M. Burton, chairman of Montague Burton Property Investments, says in his annual statement that the company has sufficient sources of funds to complete the current development programme.

He points out that in line with the policy to make the company self-funding for development finance the loan from Burton Group was repaid during the year to August 31, 1975.

Borrowings are currently provided by the company's clearing bank and these are entirely devoted to funding developments. The interest has previously been charged to the capital cost of the development.

The Board has a policy of continually reviewing all development properties to assess whether their ultimate values on completion are likely to be in excess of cost.

The policy of the company is that the investment properties will be independently revalued at intervals of not less than three years. At November 2, 1975 a valuation showed a 13.4 per cent fall of 28.8m. from book amounts. This equals a fall of 8.7p per share in asset value.

It is the directors' opinion that no long-term impairment in values has occurred and in view of policy they do not propose to incorporate these valuations in the accounts.

Meeting, 100, Chalk Farm Road, NW on December 4 at 11.30 a.m.

Wharf Mill Furnishers progress

Despite difficult economic and trading conditions first half profit of Wharf Mill Furnishers increased from £44,800 to £57,700 in the half year to September 30, 1975 and subject to unforeseen circumstances, the directors believe that profit for the year will be at a satisfactory level, says the chairman, Mr. M. P. Renton. The figure for the year to March 31, 1975 was £127,800.

First half stated earnings per 10p share increased from 1.34p to 1.74p, and the interim dividend is raised from 0.514p to 0.548p net. Last year's total was 1.155p from earnings of 3.95p.

Turnover: £88,500 64,700
Profit: 57,700 44,800
Dividend: 28,000 23,700
Net result: 29,700 21,100

Davies & Newman interim up

AN INCREASED pre-tax loss of £763,000, against £822,000, was incurred by Davies & Newman Holdings in the first half of 1975.

But in view of trading prospects for the second half the interim dividend is raised from 2.01p to 2.180035p net per 25p share. The 1974 total was £1,284,409 from a profit of £1.14m.

Earnings of the shipbroking side for the year are expected to be similar to those of 1974, and the year's aviation results are expected to be satisfactory, the directors state.

Six months	1975	1974	Year
Turnover	10,462	14,971	25,433
Trading profit	70	22	92
Depreciation	614	695	1,309
Aircraft leasing	388	487	875
Investment, etc.	232	177	409
Interest receivable	6	18	24
Associates	6	17	23
Loss before tax	377	397	774
Taxation	365	388	753
Net loss	12	9	21
Minorities	360	130	490
Attributable loss	372	427	815

* Profit: 1 Change: 1 Loss.

J. O. Walker little change midway

Timber Importers, J. O. Walker and Co. announce a marginal decline in pre-tax profits from £188,000 to £182,000, for the first half of 1975 an turnover ahead from £2.47m. to £2.51m.

The interim dividend is 0.975p (1.005p) net. Last year's total was 2.91p from profits of £390,854. Tax for the year, takes £133,000 (£101,000), leaving a net balance down from £27,000 to £49,000.

Reed Paper downturn

Reed Paper, a Canadian-based company controlled by Reed International announces net earnings for the nine months ended September 27, 1975 were \$15,074,000 or \$1.89 a share. Net earnings for the company for the same period last year, before an extraordinary income item, were \$5,586,000 or \$0.77 per common share. Sales for the nine months totalled \$269,280,000 compared with \$290,773,000.

DOWTY SEALS IN EIRE

Dowty Seals, of Ashchurch, Gloucestershire, has appointed Murphy Engineers, of Dublin, as its sole distributor in the Irish Republic.

Murphy is responsible for the distribution of Dowty industrial sealing products throughout the Republic.

This appointment, which is part of a continuing export market expansion programme, strengthens links with industry in the Republic, said Mr. M. Spence, Dowty's managing director.

RECENT ISSUES

EQUITIES									
Stock	1975	1974	High	Low	Open	Close	Change	Volume	Value
British Midland	165	251	165	251	165	251	0	100	16,500
British Midland	165	251	165	251	165	251	0	100	16,500

FIXED INTEREST STOCKS

Stock	1975	1974	High	Low	Open	Close	Change	Volume	Value
British Midland	165	251	165	251	165	251	0	100	16,500
British Midland	165	251	165	251	165	251	0	100	16,500

"RIGHTS" OFFERS

Stock	1975	1974	High	Low	Open	Close	Change	Volume	Value
British Midland	165	251	165	251	165	251	0	100	16,500
British Midland	165	251	165	251	165	251	0	100	16,500

Information data usually last day for dealing free of stamp duty. A Placing in public is a placing based on prospectus estimate. Dividend paid or due on part capital based on dividend on full capital. Pence or otherwise indicated. A forecast dividend: cover based on previous year's dividend. F.P. figures assumed. Cover allows for conversion of shares not now due for dividends or ranking only for restricted dividends. Issued by underwritten to holders of Ordinary shares as a "rights" issue. Rights issued in section with reorganisation, merger or takeover. Issued by introduction. Issued to preference holders. Allotment letters (or fully-paid) Provisional on basis of "rights" letters. With warrants.

\$5,000,000

Aceros De Llodio, S.A.

LLODIO (ALAVA), SPAIN

Medium-term Euro-currency loan

Arranged by

Cofiber, S.A.

MADRID

Funds provided by

The First National Bank of Boston

This announcement appears as a matter of record only.

Garford-Lilley well placed

Because of the policy to improve present assets still retaining some cash, Garford-Lilley Industries is, on the one hand, well placed to take full advantage of any improvement in economic conditions and to achieve greater and more efficient output in future years, and on the other, to withstand any further contraction in general manufacturing in the country, says chairman Mr. T. W. Williams.

The textile division was sold in 1972. The proceeds were used partly to repay the overdraft, thus releasing the group from heavy interest charges, and the balance became available for investment. The directors have given much time to considering investment in possible acquisitions, but have rejected any scheme that might burden the group with unprofitable expenditure, he adds.

As reported on October 11 pre-tax profit for the year to March 31, 1975 advanced from £227,534 to £232,561. The dividend is lifted from 0.50p to 0.55p.

A divisional breakdown of profit shows engineering £133,200, plastic extrusion and moulding £100,076 and woodworking £14,265.

The chairman states that in the plastic extrusion and moulding division there was further growth in sales and profit during the year, both of which would have been greater but for the severe reduction in demand during the early part of 1975.

Sales are now running at a lower level, but by tight control of overheads and other costs it is hoped to achieve a satisfactory profit this year.

An extension to the factory is under way to provide for the future growth of this division as demand requires.

Meeting, Great Northern Hotel, N, on December 4 at 2.45 p.m.

Young Invest. Trust

Revenue, after expenses, of The Young Companies Investment Trust was little changed at £156,395, against £159,111, for the half year to September 30, 1975, subject to tax of £57,778, compared with £92,061.

As before the interim dividend is 1p net per £1 share costing £55,000 (same) before tax credits. The directors expect, barring unforeseen circumstances, they will at least maintain the same net final as last year—1.6p.

The net asset value per share at November 8, 1975, was 62p compared with 59p at September 30, 1975.

American Express International Banking Corporation

a wholly owned subsidiary of American Express Company

CONSOLIDATED BALANCE SHEET		
	September 30, 1975*	December 31, 1974
ASSETS		
Cash and due from banks	\$ 251,711,000	\$ 262,427,000
Time deposits	284,499,000	294,976,000
Investment securities—at cost	388,133,000	441,076,000
Loans and discounts	1,423,620,000	1,236,899,000
Accounts receivable and accrued interest	72,373,000	73,123,000
Land, buildings and equipment—at cost, less reserves	12,009,000	14,569,000
Customers' acceptance liability	79,095,000	105,549,000
Other assets	45,282,000	29,928,000
	\$2,556,708,000	\$2,479,537,000
LIABILITIES AND SHAREHOLDERS' EQUITY		
Customers' Deposits and Credit Balances:		
Demand	\$ 733,688,000	\$ 864,919,000
Time	1,256,051,000	1,195,559,000
Total	1,989,739,000	1,861,478,000
Special deposit liability to U.S. Government	35,000,000	35,000,000
Deposits of American Express Company and subsidiaries	96,227,000	58,001,000
Drafts outstanding	49,700,000	48,313,000
Acceptances outstanding	79,527,000	109,723,000
Accounts payable	65,588,000	95,837,000
Other liabilities	73,505,000	120,426,000
	\$2,389,286,000	\$2,329,778,000
Reserve for losses on loans and discounts	35,398,000	31,200,000
Shareholders' Equity:		
Capital Stock:		
Preferred—5% cumulative—authorized and outstanding 25,000 shares of \$1,000 per value	25,000,000	25,000,000
Common—authorized and outstanding 60,000 shares of \$100 par value	6,000,000	6,000,000
Capital surplus	7,205,000	7,205,000
Retained earnings	93,819,000	80,354,000
Total shareholders' equity	132,024,000	118,559,000
	\$2,556,708,000	\$2,479,537,000

*September 30, 1975 balances unaudited.

AMERICAN EXPRESS

International Banking Corporation

provides business, financial institutions, governments and individuals with a wide choice of international financial services, including short term working capital and trade finance, term and project finance, foreign exchange, collection, deposit and money transfer services.

Branches and offices of subsidiaries are located in Amsterdam, Antwerp, Athens, Basel, Bombay, Brussels, Cairo, Calcutta, Cannes, Chittagong, Cologne, Copenhagen, Dacca, Düsseldorf, Florence, Frankfurt, Geneva, Grant Cayman, Hamburg, Hong Kong, Jakarta, Karachi, Kowloon, Lahore, Lausanne, London, Mestre, Milan, Monte Carlo, Munich, Naples, New Delhi, Nice, Okinawa, Paris, Prague, Rome, Sao Paulo, Singapore, Taipei, Tokyo, Vienna, Zurich.

This appointment, which is part of a continuing export market expansion programme, strengthens links with industry in the Republic, said Mr. M. Spence, Dowty's managing director.

THE SUMITOMO BANK

The 80 year old bank with the 400 year old heritage

The Sumitomo Bank, Limited

Osaka, Tokyo, Kyoto, Kobe, Nagoya and other major cities in Japan

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INTERNATIONAL COMPANY NEWS + EURO MARKETS

Siemens to maintain 1974-75 payout

BY GUY HAWTIN

FRANKFURT, Nov. 11.

SIEMENS, WEST GERMANY'S largest private sector employer, proposes to maintain its 18 per cent. dividend for the 1974-75 business year which ended September 30, assuming the expected approval of the March 18, 1976 annual meeting is forthcoming. The DM8.50 payout per share nominal share will require a 10 per cent. increase in profits from the previous year's DM7.20 to DM8.50.

The supervisory and executive board's recommendation follows a review of a difficult business year during which the giant electrical concern appears to have acquitted itself creditably, sales were up despite the recession and important turnover were reported in the export markets.

External group turnover rose 8 per cent. to DM15.5bn. To-day's statement from Munich, however, points out that, although for cost and price increases, the real terms there was only relatively small growth over the previous year's DM17.2bn.

Domestic sales expansion slid from 1973-74's 6 per cent. to 2 per cent. and home turnover reached DM9.5bn. Foreign business, however, went up by 14 per cent. despite a general downturn in world trade.

Although the growth of overseas sales did not equal the previous year's 18 per cent., the group's foreign turnover reached DM5.9bn. This performance pushed the proportion of overseas business in total turnover up from 1973-74's 48 per cent. to 49 per cent.

There were, however, important changes in the structure of demand. Average increases in turnover were noted in the medical, data processing, and energy technology sectors. At the same time, there was only light growth in the media technology sector, while sales in the construction units and industrial divisions were slightly down.

This led to short-time working in several sectors, said the report.

The preliminary report gives no indication of the 1974-75 profits. However, last year's net profits totalled DM5.04bn—some 18 per cent. higher than that of the previous year—while at the end of the first nine months of DM4.7bn, while export orders amounted to DM10.2bn. This was a return to a more normal situation.

During 1974-75, Siemens trimmed its total workforce by about 4 per cent. bringing it down from the previous year's 303,000 to 297,000. The brunt of the cutbacks came at home. Personnel cutbacks reached 6 per cent. to bring the West German labour force down to 207,000 employees, while there was a 1 per cent. increase in the overseas payroll, which now total about 90,000.

Chrysler said it took this "voluntary decision to Argentina" as a positive measure to strengthening operations and securing the corporation's investment.

Chrysler's Argentine step

DETROIT, Nov. 11.

CHRYSLER Corporation said it has formally presented a programme to the Argentine Government under which Argentine investors could buy about 60 per cent. of the company's Argentina subsidiary by 1980 for about \$30m.

Chrysler said that under the plan local shareholders will be offered stock in Chrysler Pevre Argentina primarily from a proposed new stock issue.

Chrysler which now has a 99.4 per cent. equity stake in the Argentine subsidiary would see that ownership fall to about 40 per cent. by 1980, assuming the plan goes through.

The company said funds received from the proposed sale would be used mainly for expansion. A company spokesman said the plan involves roughly doubling the present annual capacity of about 35,000 vehicles.

Chrysler said it took this "voluntary decision to Argentina" as a positive measure to strengthening operations and securing the corporation's investment.

Akzo Chemie deal in S. Africa

JOHANNESBURG, Nov. 11.

CHEMICAL HOLDINGS and Akzo Chemie of the Netherlands is to establish a 5,000-tonne-a-year detergent raw materials plant in KwaZulu, Chemical Holdings chairman W. J. Hefer said here.

Mr. Hefer added that a new company, Akzo Chemicals, has been formed with an initial capital of R400,000 to establish the plant, with a further R2m. at its disposal.

The R2m. consists of a loan of R1m. from the joint shareholders overseas credit facilities of R400,000 and a loan of R800,000 from Bantu Investment Corporation.

Mr. Hefer said it is hoped a surplus of the product remaining after satisfying local demand will be available for export.

He said Chemical Holdings already has a licence agreement with Akzo for the manufacture and sale of plastic additives and it is proposed these activities be undertaken by Akzo, together with several other manufacturing operations in due course.

Political row

Michael Van Os adds from Amsterdam: The news of the relatively small investment which Akzo Chemie's proposes in the South African "Home Land" caused something of a political upheaval in Holland about a month ago when left-wing parties rejected any such moves by Akzo. They pointed to the World Council of Churches' resolution banning such investments in South Africa.

But, answering questions in Parliament in The Hague, Foreign Minister Max van der Stoep said this was not a matter in which the Government could become involved. He added, however, that such an investment decision by Akzo Chemie, which previously supplied the South African market with additives for detergents from its German company, placed a "heavy social responsibility" on Akzo.

Akzo Chemie said in Amsterdam today that the investment would amount to approximately 10 per cent. of its share value only worth Fl.2m. and that a "social clause" had been introduced, and approved in the contracts. This clause committed the company to paying "much higher average wages, indiscriminately to blacks and whites, allowed for some form of employee representation system, and aimed to ensure that the plant employed as many black workers as possible, while avoiding job function discrimination."

"If, after a few years, the social commitment cannot be effectively realised in practice, Akzo Chemie will draw its own conclusions as to whether its South African investment policy is concerned," the spokesman added, Reuter.

Signs of improvement in the Japanese fibre industry

BY CHARLES SMITH, FAR EAST EDITOR

TOKYO, Nov. 11.

JAPAN'S major synthetic fibre manufacturers succeeded in turning the black into the white by stepping up production and sales during the six months business term ended last month, but all were down 100bn. yen, or less than 10 per cent. from the previous year's 1974-75 term.

The major other major synthetic fibre producers, Mitsubishi Rayon reported a Yen 4.9bn. operating loss compared with a Yen 8.7bn. loss in the previous six months. Kuraray was slightly worse than its March 1975 term, reporting a Yen 3.8bn. loss in the previous six months. Toray, which reported a Yen 4.3bn. loss in the previous six months, also received a however recorded sales increases.

Nippon Steel cutting production

BY CHARLES SMITH

TOKYO, Nov. 11.

NIPPON STEEL Corporation, Japan's largest steel maker, will take one of its blast furnaces out of action at the end of this month as part of a programme for scaling down production. The closure of the blast furnace, one of four at Nippon Steel's Muroran plant in Hokkaido, will represent the first action of its kind for over 20 years, according to press reports, although other steel makers among Japan's big five have also admitted the existence of a labour surplus. Nippon Kokan, the second biggest steel company

UBS expects good results

BY JOHN WICKS

ZURICH, Nov. 11.

GROSS RESULTS of Union Bank of Switzerland (UBS) are certain to be good this year, managing director Philippe de Weck told a Press conference here. The profit-and-loss account situation was satisfactory, he said, and cash flow was being kept up despite difficult conditions.

However, it is not yet certain how cash flow is to be used. Managing director Dr. Nikolaus Senn said reserves would have to be set up for a number of credit positions at the end of the year, including credits to large undertakings.

The increase in the bank's total assets is exceeding a certain pressure on capital coverage, said Dr. Senn, and the question of a further rise of share capital would arise in the foreseeable future. No extraordinary measures would be necessary here, though, he added.

For the future, the bank reckons with a certain shrink-

Georg Fischer faces profit dip

BY JOHN WICKS

ZURICH, Nov. 11.

THE SWISS engineering concern Georg Fischer will be un-avoidably faced with a profit dip this year, according to a statement made by company president Dr. R. Lang in an interview with the "Schweizerische Handels- und Maschinen-Zeitung".

This would result from declining turnover in the fields of fittings production, plastics and contract casting (except steel ket in the foreseeable future).

Japan's foreign computer deals

TOKYO, Nov. 11.

Nippon Mini-Computer is negotiating with Data General of Massachusetts over a capital link-up. This is in preparation for Japan's liberalisation of the computer industry to foreign capital in December.

The company, which has Y320m. of capital, declined to comment on Press reports that Data General has agreed to acquire a 30 per cent. stake in it.

Nihon Keizai Shimbun newspaper reported that the companies will shortly apply for authorisation on the capital tie-up plan.

In addition Fujitsu said it is negotiating with Siemens of West Germany to enter into a similar kind of business link.

Fujitsu declined to comment on local press reports that the proposed link is likely to cover production of big Japanese computers by Fujitsu for Siemens.

Slump at Mitsubishi Electric

TOKYO, Nov. 11.

MITSUBISHI ELECTRIC has announced that net profits in the first half ended September 30 dropped to Yen 1.7bn., from Yen 2.7bn. in the preceding six months and Yen 4.7bn. in the same period last year.

Net sales declined slightly to Yen 255.5bn. from Yen 256.5bn. in the preceding term and Yen 325.5bn. a year ago. Mitsubishi has declared a dividend of Yen 2.0 (Yen 2.50 and Yen 3.00).

The company said that the slump in the heavy electric machinery division which produced a deficit of Yen 8.4bn. was the main cause of the sharp fall in net profits.

Net profits in the 12-month term to March 31, 1976, are expected to total Y4.8bn. on net sales of Y610bn., as sales of seasonal electric home appliances are expected to increase in the latter half of the year.

NET PROFITS for Ishikawajima-Harima were Y4.0bn. in the first half ended September 30 (Y3.5bn. in the preceding half and Y3.3bn. in the same period for 1974).

Net sales were Y381bn. (Y377bn. and Y365bn.). Sales volume fell due to the worldwide recession but costs of materials and the suspended employment of additional workers were major contributors to the larger profit.

The dividend is unchanged at Y3.0. Reuter.

More N. Sea borrowing likely

BY MARY CAMPBELL

COMPANIES INVOLVED in the development of the North Sea are likely to figure particularly heavily among European borrowers during the next few months, bankers suggest. One reason for this, they say, is that number of companies held back by borrowings until market conditions became more favourable and with the margins squeezed over London inter-bank rates now falling they might be expected to start their borrowing on.

Another reason, they say, arises from the technicalities of a British Government's interest holiday scheme on borrowing to finance purchases of British goods.

The interest holiday scheme

was introduced by the U.K. authorities to ensure that North Sea development companies could borrow as cheaply as possible.

The technicality concerning the subsidy is that the subsidy is available only if the money to pay for the purchase is borrowed within twelve months of the start of payments to suppliers.

A number of companies started making such payments some eight to ten months ago, banking sources suggest, but have hitherto financed them from internal sources. Bankers think that the companies which have been doing this could well turn to the banks to borrow substantial amounts within the next few months in order to ensure that they qualify for the 3 per cent. subsidy.

Under the U.K.'s interest holiday scheme, the British Government pays 3 per cent. of up to 90 per cent. of the cost of goods

U.S. purchases lift Rolinco

BY MICHAEL VAN OS

AMSTERDAM, Nov. 11.

ROLINCO, THE Dutch-based investment fund which is part of the Robeco group, said in its annual report over the year ended August 31, 1975, that its total net assets, including the 1 per cent. bond loan, had risen by over Fl.500m. to Fl.2.55bn. At the end of the financial year the net asset value per share, including issue costs, amounted to Fl.129 compared with Fl.110 a year ago when it had dropped Fl.49 from the previous year.

The company said in its report at the rise in the net asset value of Rolinco shares was attributable to continued extensive purchases in the U.S. The

rise was favoured to some extent by increased leverage of Fl.770m. financed through short-term credit, it was added. Rolinco said that two-thirds of the portfolio was invested in America and the Far East—areas where there was understanding of the need for healthy profit growth. But while most prospects were good for the U.S. in particular, this was much less so in Europe where one should be prepared for a period of lower profits.

This certainly holds true of the Netherlands, where a recovery of profits will only be possible after a fundamental change in the Government's policy with respect to the entrepreneurial climate," Rolinco stated in its annual report.

With regard to its investment policy, the company's purchases and sales had about balanced in Japan and Europe with more purchases being undertaken in Germany and more sales in Britain and Italy. In view of its huge raw material potential, Australia had become an interesting area, and so had Brazil after the introduction of a new law there which allows more room for foreign investors.

Rolinco said in its report that income from dividends and interest amounted to approximately Fl.75m. compared with Fl.78m. the year before. After deducting expenses and the interest on the bonded debt, the net profit for the year is Fl.67.7m. (Fl.71.6m.).

Elsewhere, Swiss insulating works is planning a further expansion of capacity of its mica tapes, while the group's Italian operation is to continue the substantial expansion of its output of copper-clad laminates for printed circuits. In Delle, Udd-Fim has created a production facility for flexible printed circuits, working under the "Flexprint" process under licence from the U.S. concern Sanders Associates. The group says it is satisfied at the progress created in the European market here, in which it believes there is room for further expansion.

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Isola expansion plans

BY JOHN WICKS

ZURICH, Nov. 11.

THE FAMILY-OWNED Isola group, a leading European supplier to the international electrical production and repair sector, is currently developing plans for further multinational expansion. The group, whose European production subsidiaries are in Switzerland, France and Italy have a total of 4,200 employees, has an undisclosed turnover said to be "in the Sw. 3,300m. bracket."

With the recent purchase of a mica-paper insulating plant in the 3m. group in Rutland, England, the group has become a world's biggest mica-paper producer. The French subsidiary, Udd-Fim, last year doubled its capacity for this product to 2,100 annual tons by the

opening of a new manufacturing facility, at Valdoie, near Belfort, some 1,600 tons of production being destined for export. Apart from the Rutland unit, to be run under the name U.S. Samica Corporation, the group now plans production, using local raw materials, in Bangalore. Together, the two non-European plants are expected to produce up to some 1,100 annual tons.

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This announcement appears as a matter of record only

The Republic of Peru

US \$60,000,000

Medium Term Loan

Managed by:

First Chicago Panama S.A.

Bank of America NT & SA Banque Canadienne Nationale

Brandts Limited Euro-Latinamerican Bank Limited - EULABANK

Libra Bank Limited Marine Midland Bank - New York

Toronto Dominion Bank de Panama S.A.

Banque Européenne de Crédit (BEC) Popular Español Limited

Provided by:

Bank of America NT & SA Banque Canadienne Nationale

Banque Européenne de Crédit (BEC) Euro-Latinamerican Bank Limited - EULABANK

The First National Bank of Chicago Grindlays Bank Limited

Libra Bank Limited Marine Midland Bank - New York

Toronto Dominion Bank de Panama S.A.

Banco Popular Español Banque de la Société Financière Européenne

Republic National Bank of New York

Canadian Imperial Bank of Commerce The Fidelity Bank

Associated Japanese Bank (International) Limited

Banco de Santander y Panama S.A.

First National Bank in St. Louis Trade Development Bank Overseas, Inc.

UBAF Limited World Banking Corporation Limited

Agent Bank

First Chicago Limited

SELECTED EURODOLLAR BOND PRICES

MID-DAY INDICATIONS

STRAIGHTS	YIELD	CONVERTIBLES	YIELD
Amex 8 1/2% 1985	96	Amex 8 1/2% 1985	77
Amex 8 1/2% 1987	98	Amex 8 1/2% 1987	78
Amex 8 1/2% 1989	99	Amex 8 1/2% 1989	78
Amex 8 1/2% 1991	99	Amex 8 1/2% 1991	78
Amex 8 1/2% 1993	99	Amex 8 1/2% 1993	78
Amex 8 1/2% 1995	99	Amex 8 1/2% 1995	78
Amex 8 1/2% 1997	99	Amex 8 1/2% 1997	78
Amex 8 1/2% 1999	99	Amex 8 1/2% 1999	78
Amex 8 1/2% 2001	99	Amex 8 1/2% 2001	78
Amex 8 1/2% 2003	99	Amex 8 1/2% 2003	78
Amex 8 1/2% 2005	99	Amex 8 1/2% 2005	78
Amex 8 1/2% 2007	99	Amex 8 1/2% 2007	78
Amex 8 1/2% 2009	99	Amex 8 1/2% 2009	78
Amex 8 1/2% 2011	99	Amex 8 1/2% 2011	78
Amex 8 1/2% 2013	99	Amex 8 1/2% 2013	78
Amex 8 1/2% 2015	99	Amex 8 1/2% 2015	78
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Amex 8 1/2% 2423	99	Amex 8 1/2% 2423	78
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WALL STREET & OVERSEAS MARKETS

Slight rally in reduced trading

BY OUR WALL STREET CORRESPONDENT

A SLIGHT RALLY developed on Wall Street today, on hopes that a solution will be found to New York City's financial crisis.

The Dow Jones Industrial Average regained 3.07 to 855.35 and the NYSE All Common Index recovered 29 cents to 547.52, while rises fell by \$90 to 184. But the trading volume decreased 270,000 shares to 14,644, with many institutions closed in observance of Veterans Day.

Investors were encouraged when Dr. Arthur F. Burns, Federal Reserve Board chairman, told a group of Republican Congressmen that, although he had not reached a final decision, he was closer to the conclusion that some financial assistance was necessary for New York City to resolve its financial crisis.

General Motors recovered \$11 to \$50.60, expected fourth quarter sales to be 20 to 22 per cent ahead of the same period last year.

The Post gained \$1 to \$125.37, U.S. Steel lost \$1 to \$59.10, Atlantic Richfield rose \$1 to \$82.10. Hewlett-Packard was up \$1 to \$101. Eastman Kodak \$1 to \$105.10. Digital Equipment \$2 to \$133.30 and IBM \$1 to \$219.10.

But American Home Products moved down \$1 to \$34.10 on 224,400 shares. Londontown climbed \$4 to \$41.10, interest unchanged at 8 1/2 per cent. The company is expected to acquire Londontown in an exchange of stock.

Otis Elevator was lifted \$3 to \$44 following United Technologies offer \$1 at \$49, raising its offer to \$44 a share, from \$42 a share.

J. Ray McQuay-Norris picked up \$2 to \$38.10 on sharply higher quarterly profits.

A. B. Robins gained \$1 to \$11.10 on a dividend of 7 (6) cents per share, plus a 2 cents extra dividend.

The American SE Market Value Index moved up 0.32 to 84.13, with advances outnumbering declines by 115 to 225. Hartz Mountain, the most active issue rose \$1 to \$12 on 87,100 shares.

OTHER MARKETS

Canada firm

Canadian Stock Markets were generally firmer in light trading yesterday.

The Industrial Share Index moved up 1.05 to 113.07, with Metals 0.14 to 72.07. Western Oil 0.12 to 196.40, Utilities 0.81 to 124.14, and Banks 1.70 to 257.54. But Golds slipped 3.42 to 265.89 and Fords shed 0.71 to \$34.60. Paper Motor of Canada jumped \$4 to \$80. Canadian Tire "A"

Indices

DOW JONES AVERAGES

Close	Change	High	Low	Volume	Open
855.35	+3.07	858.00	852.00	14,644	852.28
NYSE All Common	+0.29	548.00	547.00	1,464	547.23
NYSE All Industrials	+0.32	84.50	84.00	1,464	84.13
NYSE All Financials	+0.10	72.50	72.00	1,464	72.07
NYSE All Utilities	+0.81	125.00	124.00	1,464	124.14
NYSE All Banks	+1.70	258.00	256.00	1,464	257.54
NYSE All Golds	-3.42	269.00	265.00	1,464	265.89
NYSE All Fords	-0.71	35.00	34.00	1,464	34.60
NYSE All Paper Motor	+4.00	84.00	80.00	1,464	80.00
NYSE All Canadian Tire	+1.00	81.00	79.00	1,464	79.00

STANDARD AND POORS

U.S. STOCK INDICES

Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00

TUESDAY'S ACTIVE STOCKS

Stock	Change
General Motors	+1.00
NYSE All Common	+0.29
NYSE All Industrials	+0.32
NYSE All Financials	+0.10
NYSE All Utilities	+0.81
NYSE All Banks	+1.70
NYSE All Golds	-3.42
NYSE All Fords	-0.71
NYSE All Paper Motor	+4.00
NYSE All Canadian Tire	+1.00

IND. DIVIDEND YIELD P.C.

Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7
4.60	4.50	4.50	4.50	4.50
4.60	4.50	4.50	4.50	4.50
4.60	4.50	4.50	4.50	4.50
4.60	4.50	4.50	4.50	4.50
4.60	4.50	4.50	4.50	4.50

N.Y. SE ALL COMMON INDEX

Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7
84.13	83.81	83.50	83.20	82.90
84.13	83.81	83.50	83.20	82.90
84.13	83.81	83.50	83.20	82.90
84.13	83.81	83.50	83.20	82.90
84.13	83.81	83.50	83.20	82.90

RISES AND FALLS

Stock	Change
General Motors	+1.00
NYSE All Common	+0.29
NYSE All Industrials	+0.32
NYSE All Financials	+0.10
NYSE All Utilities	+0.81
NYSE All Banks	+1.70
NYSE All Golds	-3.42
NYSE All Fords	-0.71
NYSE All Paper Motor	+4.00
NYSE All Canadian Tire	+1.00

AMERICAN SE MARKET VALUE INDEX

Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7
84.13	83.81	83.50	83.20	82.90
84.13	83.81	83.50	83.20	82.90
84.13	83.81	83.50	83.20	82.90
84.13	83.81	83.50	83.20	82.90
84.13	83.81	83.50	83.20	82.90

JOHANNESBURG

Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00

OVERSEAS SHARE INFORMATION

NEW YORK

Stock	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7
Admiral	75.00	74.00	73.00	72.00	71.00
Admiral	75.00	74.00	73.00	72.00	71.00
Admiral	75.00	74.00	73.00	72.00	71.00
Admiral	75.00	74.00	73.00	72.00	71.00
Admiral	75.00	74.00	73.00	72.00	71.00

STOCKS

Stock	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7
Admiral	75.00	74.00	73.00	72.00	71.00
Admiral	75.00	74.00	73.00	72.00	71.00
Admiral	75.00	74.00	73.00	72.00	71.00
Admiral	75.00	74.00	73.00	72.00	71.00
Admiral	75.00	74.00	73.00	72.00	71.00

BONDS

Stock	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7
Admiral	75.00	74.00	73.00	72.00	71.00
Admiral	75.00	74.00	73.00	72.00	71.00
Admiral	75.00	74.00	73.00	72.00	71.00
Admiral	75.00	74.00	73.00	72.00	71.00
Admiral	75.00	74.00	73.00	72.00	71.00

COMBINED INDEX

Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00

JOHANNESBURG

Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00

STOCKS

Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00

BONDS

Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00

COMBINED INDEX

Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00

JOHANNESBURG

Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00

STOCKS

Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00

BONDS

Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00

COMBINED INDEX

Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00

JOHANNESBURG

Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00

STOCKS

Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00
100.00	100.00	100.00	100.00	100.00

BONDS

Nov. 11	Nov. 10	Stock	Nov. 11
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Leaders make headway as buying interest revives

Share index up 2.8 at 370.2—Short Gilts advance

06	15.90	18.03	10.26	18.51	8
02	8.95	8.88	8.76	8.78	8
97	8.377	8.638	8.159	8.512	8
52	94.28	114.23	80.23	64.00	8
12	20.06	19.334	17.035	15.398	8
009	North	370 L	370 L		
00	0 p m	370 L			
Index	01-235	5028			

corporate tax. (b) 1941-1942, 1943-1944, 1945-1946, 1947-1948, 1949-1950, 1951-1952, 1953-1954, 1955-1956, 1957-1958, 1959-1960, 1961-1962, 1963-1964, 1965-1966, 1967-1968, 1969-1970, 1971-1972, 1973-1974, 1975-1976, 1977-1978, 1979-1980, 1981-1982, 1983-1984, 1985-1986, 1987-1988, 1989-1990, 1991-1992, 1993-1994, 1995-1996, 1997-1998, 1999-2000, 2001-2002, 2003-2004, 2005-2006, 2007-2008, 2009-2010, 2011-2012, 2013-2014, 2015-2016, 2017-2018, 2019-2020, 2021-2022, 2023-2024, 2025-2026, 2027-2028, 2029-2030, 2031-2032, 2033-2034, 2035-2036, 2037-2038, 2039-2040, 2041-2042, 2043-2044, 2045-2046, 2047-2048, 2049-2050, 2051-2052, 2053-2054, 2055-2056, 2057-2058, 2059-2060, 2061-2062, 2063-2064, 2065-2066, 2067-2068, 2069-2070, 2071-2072, 2073-2074, 2075-2076, 2077-2078, 2079-2080, 2081-2082, 2083-2084, 2085-2086, 2087-2088, 2089-2090, 2091-2092, 2093-2094, 2095-2096, 2097-2098, 2099-2100, 2101-2102, 2103-2104, 2105-2106, 2107-2108, 2109-2110, 2111-2112, 2113-2114, 2115-2116, 2117-2118, 2119-2120, 2121-2122, 2123-2124, 2125-2126, 2127-2128, 2129-2130, 2131-2132, 2133-2134, 2135-2136, 2137-2138, 2139-2140, 2141-2142, 2143-2144, 2145-2146, 2147-2148, 2149-2150, 2151-2152, 2153-2154, 2155-2156, 2157-2158, 2159-2160, 2161-2162, 2163-2164, 2165-2166, 2167-2168, 2169-2170, 2171-2172, 2173-2174, 2175-2176, 2177-2178, 2179-2180, 2181-2182, 2183-2184, 2185-2186, 2187-2188, 2189-2190, 2191-2192, 2193-2194, 2195-2196, 2197-2198, 2199-2200, 2201-2202, 2203-2204, 2205-2206, 2207-2208, 2209-2210, 2211-2212, 2213-2214, 2215-2216, 2217-2218, 2219-2220, 2221-2222, 2223-2224, 2225-2226, 2227-2228, 2229-2230, 2231-2232, 2233-2234, 2235-2236, 2237-2238, 2239-2240, 2241-2242, 2243-2244, 2245-2246, 2247-2248, 2249-2250, 2251-2252, 2253-2254, 2255-2256, 2257-2258, 2259-2260, 2261-2262, 2263-2264, 2265-2266, 2267-2268, 2269-2270, 2271-2272, 2273-2274, 2275-2276, 2277-2278, 2279-2280, 2281-2282, 2283-2284, 2285-2286, 2287-2288, 2289-2290, 2291-2292, 2293-2294, 2295-2296, 2297-2298, 2299-2300, 2301-2302, 2303-2304, 2305-2306, 2307-2308, 2309-2310, 2311-2312, 2313-2314, 2315-2316, 2317-2318, 2319-2320, 2321-2322, 2323-2324, 2325-2326, 2327-2328, 2329-2330, 2331-2332, 2333-2334, 2335-2336, 2337-2338, 2339-2340, 2341-2342, 2343-2344, 2345-2346, 2347-2348, 2349-2350, 2351-2352, 2353-2354, 2355-2356, 2357-2358, 2359-2360, 2361-2362, 2363-2364, 2365-2366, 2367-2368, 2369-2370, 2371-2372, 2373-2374, 2375-2376, 2377-2378, 2379-2380, 2381-2382, 2383-2384, 2385-2386, 2387-2388, 2389-2390, 2391-2392, 2393-2394, 2395-2396, 2397-2398, 2399-2400, 2401-2402, 2403-2404, 2405-2406, 2407-2408, 2409-2410, 2411-2412, 2413-2414, 2415-2416, 2417-2418, 2419-2420, 2421-2422, 2423-2424, 2425-2426, 2427-2428, 2429-2430, 2431-2432, 2433-2434, 2435-2436, 2437-2438, 2439-2440, 2441-2442, 2443-2444, 2445-2446, 2447-2448, 2449-2450, 2451-2452, 2453-2454, 2455-2456, 2457-2458, 2459-2460, 2461-2462, 2463-2464, 2465-2466, 2467-2468, 2469-2470, 2471-2472, 2473-2474, 2475-2476, 2477-2478, 2479-2480, 2481-2482, 2483-2484, 2485-2486, 2487-2488, 2489-2490, 2491-2492, 2493-2494, 2495-2496, 2497-2498, 2499-2500, 2501-2502, 2503-2504, 2505-2506, 2507-2508, 2509-2510, 2511-2512, 2513-2514, 2515-2516, 2517-2518, 2519-2520, 2521-2522, 2523-2524, 2525-2526, 2527-2528, 2529-2530, 2531-2532, 2533-2534, 2535-2536, 2537-2538, 2539-2540, 2541-2542, 2543-2544, 2545-2546, 2547-2548, 2549-2550, 2551-2552, 2553-2554, 2555-2556, 2557-2558, 2559-2560, 2561-2562, 2563-2564, 2565-2566, 2567-2568, 2569-2570, 2571-2572, 2573-2574, 2575-2576, 2577-2578, 2579-2580, 2581-2582, 2583-2584, 2585-2586, 2587-2588, 2589-2590, 2591-2592, 2593-2594, 2595-2596, 2597-2598, 2599-2600, 2601-2602, 2603-2604, 2605-2606, 2607-2608, 2609-2610, 2611-2612, 2613-2614, 2615-2616, 2617-2618, 2619-2620, 2621-2622, 2623-2624, 2625-2626, 2627-2628, 2629-2630, 2631-2632, 2633-2634, 2635-2636, 2637-2638, 2639-2640, 2641-2642, 2643-2644, 2645-2646, 2647-2648, 2649-2650, 2651-2652, 2653-2654, 2655-2656, 2657-2658, 2659-2660, 2661-2662, 2663-2664, 2665-2666, 2667-2668, 2669-2670, 2671-2672, 2673-2674, 2675-2676, 2677-2678, 2679-2680, 2681-2682, 2683-

4	48.10	Dist. Edgewood	302.8
5	51.05	Industrials	330.5
6	51.55	Speculative	68.6
7	51.90	Total	198.0
8	51.90	Dist. Edgewood	
9	52.40	Industrials	172.0
10	52.40	Industrials	510.1
11	52.9	Speculative	63.8
12	53.10	Total	189.9

On the other hand, African Gold shares spent day with business at a

The lower morning fix
bullion coupled with the
trend in transatlantic
markets left Gold
scattered losses but in the
noon "cheap" U.S.
reduced falls and in some
left shares showing some
Bullion was finally 25 cwt

Financials were mixed trading. Gold Fields gained 2 1/4% and Rio Tinto-Zinc added 1 1/4% reflecting the higher price of gold. U.K. Industrials were mixed.

Coppers were quietly in Messina gaining a foothold.

These indices are the joint compilation of the Financial Times, The Institute of Actuaries and the Faculty of Actuaries

Electrical and Industrial Securities
 21; easier at 38p. Read International shaded 8 to 34 1/2p and Swire Industries gave up 10 to 10 1/2p; the latter on Far Eastern notices.

After Monday's rise of 7, Lucas Industries advanced another 7 at 16 1/2p, after 16 1/4p, following Press comment on the preliminary figures. Other Motors and Distributors attracted a selective boost. Dunlop ended a penny better at 77p, after 77p, while Associated Engineering, 74 1/2p, and

ACTIVE STOCKS

Stock	Denomina- tion	No. of mils. pd.	Closing price (p)	Change on day	1975 high	1974 low
ICI	£1	18	310	+ 5	313 1/2	295
Debenham's	£1	12	30 1/2	+ 1 1/2	31 1/2	29 1/2
Swire Group 'New'	NII-pd.	11	24 1/2	+ 1 1/2	24 1/2	10 1/2
Burnah Oil	£1	10	33	- 1	100	27
Dunlop	50p	10	77	+ 1	77	17
Glaxo	50p	10	340	+ 4	327	195
Harris's Cr. 'New'	NII-pd.	10	213 1/2	+ 1 1/2	213 1/2	161 1/2
Lucas Inds.	£1	10	162	+ 7	164	37
Lucas Inds.	£1	25p	10	189	+ 4	211
Tate & Lyle	£1	10	259	+ 8	260	112
Barclays Bank	£1	9	310	—	323	113
BP	£1	9	558	+ 3	585	100
Courtaulds	25p	9	124	+ 3	124	38
Distillers	£1	9	138	+ 2 1/2	150	68 1/2
Lorinser	25p	9	107	—	139	68

The above list of active stocks is based on the number of bargains recorded yesterday in the Official list and under Rule 163(1) (e) of the Premium.

Option Report—3-month Call rates									
OPTION DEALING DATES									
First Dealings	Last Dealings	Last Forwards	Settle ment						
Nov. 11	Nov. 24	Feb. 8	Feb. 17						
Nov. 25	Dec. 2	Mar. 7	Mar. 14						
Dec. 9	Dec. 22	Mar. 4	Mar. 15						
<p>"Calls" were done in London, Orme Development, Newcastle Parsons, Grand Met, United Carriers, National Westminster Bank Warrants, Hampton Assets EMI, Burnah Oil, Siebens Oil and Gas, Bridon, Pontini's, Lad broke, Lloyds Bank and Woodside Burnah. No "puts" were reported, while "doubles" were arranged in Reyalco Parsons Grindlays, Orme Development, Armstrong Bros. and Siebens Oil and Gas.</p>									
Industrials	Grain	Met.	7	Slater Walker	8	Mines	8		
A. P. Cement	19	3	30	Spillers	7	Anglo Amer.	60		
Admiral	3	3	37	Tesco	7	British Ind. P.	14		
Barclays Bank	25	3	37	Tate Invest.	24	Charles Conn.	28		
Beecham	25	3	37	Unilever	8	Clare's Fin. Pl.	10		
Bentley	25	3	37	Unilever	10	Corn Ind.	25		
Bovaton	25	3	37	Unilever	15	De Beers Deft.	25		
B.P.	25	3	37	Unilever	15	F. S. Geduld	25		
Burnah Oil	25	3	37	Unilever	15	G. S. Sander	25		
Burgin	25	3	37	Unilever	15	Hampton Assets	25		
Burnah Oil	25	3	37	Unilever	15	London P. & S.	25		
Cadbury	25	3	37	Unilever	15	London P. & S.	25		
Courtaulds	25	3	37	Unilever	15	London P. & S.	25		
Debenham's	25	3	37	Unilever	15	London P. & S.	25		
Dunlop	25	3	37	Unilever	15	London P. & S.	25		
E.M.I.	25	3	37	Unilever	15	London P. & S.	25		
First National	25	3	37	Unilever	15	London P. & S.	25		
Gen. Accident	25	3	37	Unilever	15	London P. & S.	25		
Gen. Electric	25	3	37	Unilever	15	London P. & S.	25		
Glaxo	25	3	37	Unilever	15	London P. & S.	25		

FOUR MONTH BANK									
Fall in interest rates									
Bank of England Minimum Lending Rate 12 per cent. (since October 3, 1975)									
<p>Short-term fixed period interest rates continued to decline in the early money market yesterday. The discount houses buying rates for three-month Treasury bills eased to 11 1/2 per cent, a level which would reduce Bank of England Minimum Lending Rate to 11 1/2 per cent. It repeated at the weekly Treasury bill tender on</p>									
<p>Friday. The three-month sterling certificate yield fell to 11 1/4-11 1/2 per cent. from 11 1/2-1 1/4 per cent. Day-to-day credit was in short supply and the authorities gave a moderate amount of assistance by buying Treasury bills and local authority bills from the discount houses. Banks carried forward run-down balances from Monday. There was a net take-up of Treasury bills to finance, the note circulation increased, the authorities held maturing local authority</p>									
Nov. 11 1975	Short-term Certificates of deposits	Interbank	Local Authority deposits	Local Auth. deposits bills	Finance Banks deposit	Company deposits			
Overnight	—	11-12	11-11 1/4	—	—	12 11 1/4			
7 days notice	—	—	—	—	—	—			
14 days notice	—	—	—	—	—	—			
One month	11 1/4-11 1/2	11 1/4-11 1/2	11 1/4	11 1/4-11 1/2	11 1/4-11 1/2	—			
Two months	11 1/4-11 1/2	11 1/4-11 1/2	11 1/4	11 1/4-11 1/2	11 1/4-11 1/2	—			
Three months	11 1/4-11 1/2	11 1/4-11 1/2	11 1/4	11 1/4-11 1/2	11 1/4-11 1/2	—			
Six months	11 1/4-11 1/2	11 1/4-11 1/2	11 1/4	11 1/4-11 1/2	11 1/4-11 1/2	—			
Nine months	11 1/4-11 1/2	11 1/4-11 1/2	11 1/4	11 1/4-11 1/2	11 1/4-11 1/2	—			
One year	11 1/4-11 1/2	11 1/4-11 1/2	11 1/4	11 1/4-11 1/2	11 1/4-11 1/2	—			

† Local authority and finance houses seven days' notice, others seven days' notice rate nominally three years 12-12 1/2 per cent.; four years 12-12 1/2 per cent.; five years 12-12 1/2 per cent. Approximate selling rates for one-month bank bills 11 1/2 per cent. 11 1/2 per cent. Approximate selling rates for one-month bank bills 11 1/2 per cent. 11 1/2 per cent. Approximate selling rates for one-month bank bills 11 1/2 per cent. 11 1/2 per cent. Approximate selling rates for one-month bank bills 11 1/2 per cent. 11 1/2 per cent. Approximate selling rates for one-month bank bills 11 1/2 per cent. 11 1/2 per cent. Approximate selling rates for one-month bank bills 11 1/2 per cent. 11 1/2 per cent. Approximate selling rates for one-month bank bills 11 1/2 per cent. 11 1/2 per cent. Approximate selling rates for one-month bank bills 11 1/2 per cent. 11 1/2 per cent. Approximate selling rates for one-month bank bills 11 1/2 per cent. 11 1/2 per cent. 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	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5
Government Secs.	88.52	58.51	58.23	58.24	58.05	58.22	58.22
Interest	58.15	58.19	58.00	58.06	58.06	58.07	58.07
Federal (Ordinary)	370.2	367.4	369.3	368.6	368.8	368.8	368.8
At Mins.	285.2	286.5	271.0	273.9	266.7	263.5	263.5
At Dir. Yld. 2 1/2	5.73	5.78	5.76	5.80	5.89	5.91	5.91
Cr. Yld. 2 1/2	18.83	15.96	15.93	16.02	16.26	16.51	16.51
At Mins. Yld. 2 1/2	9.00	8.92	8.95	8.98	8.76	8.78	8.78
At Mins. Yld. 2 1/2	8.698	7.857	8.377	8.635	8.159	8.612	8.612
At Mins. Yld. 2 1/2		67.52	64.28	64.28	64.23	64.00	64.00
At Mins. Yld. 2 1/2		19.312	20.062	19.934	17.035	15.294	15.294

10 a.m. 579.3 11 a.m. 579.9 1 p.m. 570.7
 2 p.m. 570.9 3 p.m. 570.0

Latest Index 10-545 65.00

(a) Based on 52 per cent. corporation tax. (b) 801-4.34
 Basis 100.00. (c) 121-28. (d) 121-28. (e) 121-28. (f) 121-28. (g) 121-28. (h) 121-28. (i) 121-28. (j) 121-28. (k) 121-28. (l) 121-28. (m) 121-28. (n) 121-28. (o) 121-28. (p) 121-28. (q) 121-28. (r) 121-28. (s) 121-28. (t) 121-28. (u) 121-28. (v) 121-28. (w) 121-28. (x) 121-28. (y) 121-28. (z) 121-28. (aa) 121-28. (ab) 121-28. (ac) 121-28. (ad) 121-28. (ae) 121-28. (af) 121-28. (ag) 121-28. (ah) 121-28. (ai) 121-28. (aj) 121-28. (ak) 121-28. (al) 121-28. (am) 121-28. (an) 121-28. (ao) 121-28. (ap) 121-28. (aq) 121-28. (ar) 121-28. (as) 121-28. (at) 121-28. (au) 121-28. (av) 121-28. (aw) 121-28. (ax) 121-28. (ay) 121-28. (az) 121-28. (ba) 121-28. (bb) 121-28. (bc) 121-28. (bd) 121-28. (be) 121-28. (bf) 121-28. (bg) 121-28. (bh) 121-28. (bi) 121-28. (bj) 121-28. (bk) 121-28. (bl) 121-28. (bm) 121-28. (bn) 121-28. (bo) 121-28. (bp) 121-28. (bq) 121-28. (br) 121-28. (bs) 121-28. (bt) 121-28. (bu) 121-28. (bv) 121-28. (bw) 121-28. (bx) 121-28. (by) 121-28. (bz) 121-28. (ca) 121-28. (cb) 121-28. (cc) 121-28. (cd) 121-28. (ce) 121-28. (cf) 121-28. (cg) 121-28. (ch) 121-28. (ci) 121-28. (cj) 121-28. (ck) 121-28. (cl) 121-28. (cm) 121-28. (cn) 121-28. (co) 121-28. (cp) 121-28. (cq) 121-28. (cr) 121-28. (cs) 121-28. (ct) 121-28. (cu) 121-28. (cv) 121-28. (cw) 121-28. (cx) 121-28. (cy) 121-28. (cz) 121-28. (da) 121-28. (db) 121-28. (dc) 121-28. (dd) 121-28. (de) 121-28. (df) 121-28. (dg) 121-28. (dh) 121-28. (di) 121-28. (dj) 121-28. (dk) 121-28. (dl) 121-28. (dm) 121-28. (dn) 121-28. (do) 121-28. (dp) 121-28. (dq) 121-28. (dr) 121-28. (ds) 121-28. (dt) 121-28. (du) 121-28. (dv) 121-28. (dw) 121-28. (dx) 121-28. (dy) 121-28. (dz) 121-28. (ea) 121-28. (eb) 121-28. (ec) 121-28. (ed) 121-28. (ee) 121-28. (ef) 121-28. (eg) 121-28. (eh) 121-28. (ei) 121-28. (ej) 121-28. (ek) 121-28. (el) 121-28. (em) 121-28. (en) 121-28. (eo) 121-28. (ep) 121-28. (eq) 121-28. (er) 121-28. (es) 121-28. (et) 121-28. (eu) 121-28. (ev) 121-28. (ew) 121-28. (ex) 121-28. (ey) 121-28. (ez) 121-28. (fa) 121-28. (fb) 121-28. (fc) 121-28. (fd) 121-28. (fe) 121-28. (ff) 121-28. (fg) 121-28. (fh) 121-28. (fi) 121-28. (fj) 121-28. (fk) 121-28. (fl) 121-28. (fm) 121-28. (fn) 121-28. (fo) 121-28. (fp) 121-28. (fq) 121-28. (fr) 121-28. (fs) 121-28. (ft) 121-28. (fu) 121-28. (fv) 121-28. (fw) 121-28. (fx) 121-28. (fy) 121-28. (fz) 121-28. (ga) 121-28. (gb) 121-28. (gc) 121-28. (gd) 121-28. (ge) 121-28. (gf) 121-28. (gg) 121-28. (gh) 121-28. (gi) 121-28. (gj) 121-28. (gk) 121-28. (gl) 121-28. (gm) 121-28. (gn) 121-28. (go) 121-28. (gp) 121-28. (gq) 121-28. (gr) 121-28. (gs) 121-28. (gt) 121-28. (gu) 121-28. (gv) 121-28. (gw) 121-28. (gx) 121-28. (gy) 121-28. (gz) 121-28. (ha) 121-28. (hb) 121-28. (hc) 121-28. (hd) 121-28. (he) 121-28. (hf) 121-28. (hg) 121-28. (hh) 121-28. (hi) 121-28. (hj) 121-28. (hk) 121-28. (hl) 121-28. (hm) 121-28. (hn) 121-28. (ho) 121-28. (hp) 121-28. (hq) 121-28. (hr) 121-28. (hs) 121-28. (ht) 121-28. (hu) 121-28. (hv) 121-28. (hw) 121-28. (hx) 121-28. (hy) 121-28. (hz) 121-28. (ia) 121-28. (ib) 121-28. (ic) 121-28. (id) 121-28. (ie) 121-28. (if) 121-28. (ig) 121-28. (ih) 121-28. (ii) 121-28. (ij) 121-28. (ik) 121-28. (il) 121-28. (im) 121-28. (in) 121-28. (io) 121-28. (ip) 121-28. (iq) 121-28. (ir) 121-28. (is) 121-28. (it) 121-28. (iu) 121-28. (iv) 121-28. (iw) 121-28. (ix) 121-28. (iy) 121-28. (iz) 121-28. (ja) 121-28. (jb) 121-28. (jc) 121-28. (jd) 121-28. (je

HIGHS AND LOWS				S.E. ACTIVITY	
	High	Low	High	Low	Nov. 11
SE. SECT.	52.24	49.16	12.74	49.10	302.5
	52.21	49.16	12.60	49.10	320.5
ated for	50.51	49.53	10.98	49.53	65.6
	50.51	49.53	10.98	49.53	198.0
and Ord.	570.2	149.0	424.2	49.5	172.0
	(11.11)	5.11	10.60	26.64	310.1
and Mines	44.2	43.16	34.5	43.5	63.5
	44.2	43.16	34.5	43.5	183.0

advance Down-Under
the dismissal of the Australian
Coppers were quietly in
Melissa gaining a fourth

nomination	No. of mari	Closing price (p)	Change on day	1975 high	1975 low
£1	16	310	+ 5	310	118
Nil/pd. 12	30	245	+ 1	245	23
Nil/pd. 11	24	30	+ 1	30	107
£1	10	33	- 1	100	27
50p	10	70	+ 1	71	17
£1	10	344	+ 4	427	198
Nil/pd. 10	200*	—	—	213*	161
£1	10	162	+ 7	164	83
25p	10	181	+ 4	211	80
£1	10	259	+ 5	280	85
£1	9	310	—	323	118
£1	9	558	+ 3	588	190
25p	9	134	+ 4	154	133
25p	9	126	+ 2½	150	68½
25p	9	107	—	159	68

* of active stocks is based on the number of bargains
 y in the Official list and under Rule 163(1) (e).

Too numerous to name individuals, the 144 new 1975 highs recorded 2 securities listed in the Share Inform

NEW HIGHS (144)

BRITISH FUNDS (9)
AMERICANS (4)
CANADIANS (1)
BANKS (5)
BREX (2)
BUILDINGS (11)
CHEMICALS (8)
CINEMAS (4)
DRAPERY & STORES (8)
ELECTRICALS (8)
ENGINEERING (18)

AFI International.....
Allied Irish Banks Ltd.

Anglo-Portuguese Bank
Henry Ansbacher
Banco de Bilbao.....
Banco de Jerez
Bank of Cyprus
Bank of N.S.W.
Banque du Rhone S.A.
Barclays Bank.....
Barnett, Christie Ltd.....
Bremar Holdings Ltd.....
Brit. Bank of Mid. East
Brown Shipley
Cuyzer, Bowater Co. Ltd.
Cedar Holdings

OPTION DEALING DATES	Carriers, National Westminster Bank Warrants, Hampton Area
First Last Last For	

[illegible]

PAPER & PRINTING (5)

British Funds	21	—
Dom.	25	2
Foreign Bonds	396	257 1/2
Industrial	164	125 1/2
Municipal and Corp.	9	5
7/8s	9	5
Plantation	11	5 1/2
.....	39	40
Recent Issues	5	10

British Funds	Up 21	Down 5
---------------------	-------	--------

Corps.	Dom.	and		
Foreign	Bonds		25	2
Industrial			346	257 1.
Financial and Prop.			143	162
His			9	5
Plantation			11	5
Gins			34	40
Recent Issues			5	10

F. H. I. A. A. A.

Short-term fixed period interest rates continued to decline in the London money market yesterday. The discount houses buying rate for three-month Treasury bills eased to 11 1/4 per cent, a level

Nov. 11 1976	Sterling Certificates of deposits	Interbank	Local Authority discounts*	Local auth. negotiable bonds.	Planned House loans†	Company deposits
-----------------	---	-----------	----------------------------------	-------------------------------------	----------------------------	---------------------

	overnight	1-12	13-14	15-16	17-18	19-20	21-22
Overnight.....	—	11-12	—	—	—	—	12 11 1/2
5 days notice.....	—	—	11-11 1/4	—	—	—	—
7 days or 17 days or.....	—	—	—	—	—	—	—
7 days notice.....	—	11 1/2-11 3/4	11 1/4	—	—	—	—
One month.....	11 1/2-11 1/4	11 1/4-11 1/2	11 1/4	11 1/2-11	11 1/4-12 1/2	—	—
Two months.....	11 1/2-11 1/4	11 1/4-11 1/2	—	11 1/2-11	11 1/4-12 1/2	—	—
Three months.....	11 1/2-11 1/4	11 1/4-11 1/2	11 1/2-11 1/4	11 1/4-12 1/2	—	—	—

Six months.....	11½-11¼	11½-11¼	11½-11¾	11½-11	11½-12½	--
Nine months.....	11½-11¾	11½-11¾	11½-11¾	11½-11¼	11½-13	--
One year.....	11½-11¾	11½-11¾	11½-11¾	11½-11¼	11½-13	--
Two years.....	--	16-12½	12½	12-11½	--	--

† Local authority and finance houses seven days' notice, others seven days' notice nominally three years 13½-19 per cent.; four years 13½-14 per cent.; five rate are buying rates for prime paper; buying rates for four-month bank bills 11½-12½.

U.S. GOVERNMENT FINANCE

1½ per cent. Approximate selling rates for one-month Treasury bills 1¼-1½ per
month 1½ per cent. Approximate selling rates for one-month Bank bills 1½
three-month 1½ per cent.; for one-month trade bills 1¼-1½ per cent.; two-month
per cent.

Finance House Base Rate (published by the Finance Houses Association) 1½
Deposit Rates for small sums at seven days' notice 7 per cent. **Clearing Bank Rate**
Average longer rates of discount 11-20 per cent.

Standard Chartered ...
Sterling Credit
Thames Guaranty
Trade Development Bk.
Twentieth Century Bk.
United Bank of Kuwait

and Government disbursements exceeded revenue payments to the exchequer.

Discount houses paid 11½-11¼ per cent. for secured call loans at the start, and some funds were available at 10½ per cent., but closing

Whiteaway Ltd Law ...
Williams and Glyn's ...
Yorkshire Bank

■ Members of the Acceptance Committee.

* 7-day deposits 7%, 1-month 7½%, 3-month 8%.

balances were generally in the region of 11-11½ per cent. Rates in the table below are nominal in some cases.

Discount	Treasury	Bank	Five trad-
market			

1 7-day deposits on savings under 7%, up to £25,000 at over £25,000 8½%.
 2 Demand deposit 8½%.

CORAL INDEX

Reporters	Chas. G.	Chas. G.	Chas. G.
104-111g	—	—	—
104-111g	—	—	—
111g-111g	111g-111g	111g	12-111g
111g-111g	111g	111g	12-111g
111g-111g	111g	111g	12-111g
111g-111g	111g	111g	12-111g

Close 367-372

LG. INDEX

10-12% ^a	11% ^b	12 1/2%-12 3/4%
-	-	-
-	-	-
-	-	-

^a Long-term local authority mortgage rates 14 per cent. ^b Bank bill rates 11 1/8 per cent.; and four-month trade bills 12 1/8 per cent.

† Atlantic Assurance ... 1
Cannon Assurance ... 1
† Address shown under Insurance
Property Bond table.

INSURANCE BA

Atlantic Assurance ...
Cannon Assurance
Address shown under Insurance
men-1914 Bond table.

[illegible]

FT SHARE INFORMATION SERVICE

INDUSTRIALS (Miscel.)

[illegible]

Victor Products	50	2.46	2.3	7.8	7.1	34
W.G. J.	50	2.36	3.8	5.8	15	25
Walton Bldg.	68	5.69	4.8	4.8	48	67
Wash. Lumber	50	2.46	2.3	7.8	7.1	34
Waters (C. W.)	50	2.36	3.8	5.8	15	25
Ward's Bldg.	50	2.36	3.8	5.8	15	25
Ward's Bldg. II	50	2.36	3.8	5.8	15	25
Ward's Bldg. III	50	2.36	3.8	5.8	15	25
Ward's Bldg. IV	50	2.36	3.8	5.8	15	25
Ward's Bldg. V	50	2.36	3.8	5.8	15	25
Ward's Bldg. VI	50	2.36	3.8	5.8	15	25
Ward's Bldg. VII	50	2.36	3.8	5.8	15	25
Ward's Bldg. VIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. IX	50	2.36	3.8	5.8	15	25
Ward's Bldg. X	50	2.36	3.8	5.8	15	25
Ward's Bldg. XI	50	2.36	3.8	5.8	15	25
Ward's Bldg. XII	50	2.36	3.8	5.8	15	25
Ward's Bldg. XIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. XIV	50	2.36	3.8	5.8	15	25
Ward's Bldg. XV	50	2.36	3.8	5.8	15	25
Ward's Bldg. XVI	50	2.36	3.8	5.8	15	25
Ward's Bldg. XVII	50	2.36	3.8	5.8	15	25
Ward's Bldg. XVIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. XIX	50	2.36	3.8	5.8	15	25
Ward's Bldg. XX	50	2.36	3.8	5.8	15	25
Ward's Bldg. XXI	50	2.36	3.8	5.8	15	25
Ward's Bldg. XXII	50	2.36	3.8	5.8	15	25
Ward's Bldg. XXIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. XXIV	50	2.36	3.8	5.8	15	25
Ward's Bldg. XXV	50	2.36	3.8	5.8	15	25
Ward's Bldg. XXVI	50	2.36	3.8	5.8	15	25
Ward's Bldg. XXVII	50	2.36	3.8	5.8	15	25
Ward's Bldg. XXVIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. XXIX	50	2.36	3.8	5.8	15	25
Ward's Bldg. XXX	50	2.36	3.8	5.8	15	25
Ward's Bldg. XXXI	50	2.36	3.8	5.8	15	25
Ward's Bldg. XXXII	50	2.36	3.8	5.8	15	25
Ward's Bldg. XXXIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. XXXIV	50	2.36	3.8	5.8	15	25
Ward's Bldg. XXXV	50	2.36	3.8	5.8	15	25
Ward's Bldg. XXXVI	50	2.36	3.8	5.8	15	25
Ward's Bldg. XXXVII	50	2.36	3.8	5.8	15	25
Ward's Bldg. XXXVIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. XXXIX	50	2.36	3.8	5.8	15	25
Ward's Bldg. XL	50	2.36	3.8	5.8	15	25
Ward's Bldg. XLI	50	2.36	3.8	5.8	15	25
Ward's Bldg. XLII	50	2.36	3.8	5.8	15	25
Ward's Bldg. XLIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. XLIV	50	2.36	3.8	5.8	15	25
Ward's Bldg. XLV	50	2.36	3.8	5.8	15	25
Ward's Bldg. XLVI	50	2.36	3.8	5.8	15	25
Ward's Bldg. XLVII	50	2.36	3.8	5.8	15	25
Ward's Bldg. XLVIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. XLIX	50	2.36	3.8	5.8	15	25
Ward's Bldg. L	50	2.36	3.8	5.8	15	25
Ward's Bldg. LI	50	2.36	3.8	5.8	15	25
Ward's Bldg. LII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LIV	50	2.36	3.8	5.8	15	25
Ward's Bldg. LV	50	2.36	3.8	5.8	15	25
Ward's Bldg. LVI	50	2.36	3.8	5.8	15	25
Ward's Bldg. LVII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LVIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LIX	50	2.36	3.8	5.8	15	25
Ward's Bldg. LX	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXI	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXIV	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXV	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXVI	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXVII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXVIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXIX	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXX	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXI	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXIV	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXV	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXVI	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXVII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXVIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXIX	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXX	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXI	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXIV	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXV	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXVI	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXVII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXVIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXIX	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXX	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXI	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXIV	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXV	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXVI	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXVII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXVIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXIX	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXX	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXI	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXIV	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXV	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXVI	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXVII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXVIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXIX	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXX	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXI	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXIV	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXV	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXVI	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXVII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXVIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXIX	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXX	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXI	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXIV	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXV	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXVI	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXVII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXVIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXIX	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXX	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXXI	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXIV	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXV	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXVI	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXVII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXVIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXIX	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXX	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXXI	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXIV	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXV	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXVI	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXVII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXVIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXIX	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXX	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXXI	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXIV	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXV	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXVI	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXVII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXVIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXIX	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXX	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXXI	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXIV	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXV	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXVI	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXVII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXVIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXIX	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXX	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXXI	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXIV	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXV	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXVI	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXVII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXVIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXIX	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXX	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXXI	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXIII	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXIV	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXV	50	2.36	3.8	5.8	15	25
Ward's Bldg. LXXXXXXXVI	50	2.36	3.8	5.8	15	25
Ward's Bldg						

[illegible]

... ..	382	2	1.5	1.1	7.9	10.8	10
... ..	383	2	1.5	1.1	7.9	10.8	10
... ..	384	2	1.5	1.1	7.9	10.8	10
... ..	385	2	1.5	1.1	7.9	10.8	10
... ..	386	2	1.5	1.1	7.9	10.8	10
... ..	387	2	1.5	1.1	7.9	10.8	10
... ..	388	2	1.5	1.1	7.9	10.8	10
... ..	389	2	1.5	1.1	7.9	10.8	10
... ..	390	2	1.5	1.1	7.9	10.8	10
... ..	391	2	1.5	1.1	7.9	10.8	10
... ..	392	2	1.5	1.1	7.9	10.8	10
... ..	393	2	1.5	1.1	7.9	10.8	10
... ..	394	2	1.5	1.1	7.9	10.8	10
... ..	395	2	1.5	1.1	7.9	10.8	10
... ..	396	2	1.5	1.1	7.9	10.8	10
... ..	397	2	1.5	1.1	7.9	10.8	10
... ..	398	2	1.5	1.1	7.9	10.8	10
... ..	399	2	1.5	1.1	7.9	10.8	10
... ..	400	2	1.5	1.1	7.9	10.8	10
... ..	401	2	1.5	1.1	7.9	10.8	10
... ..	402	2	1.5	1.1	7.9	10.8	10
... ..	403	2	1.5	1.1	7.9	10.8	10
... ..	404	2	1.5	1.1	7.9	10.8	10
... ..	405	2	1.5	1.1	7.9	10.8	10
... ..	406	2	1.5	1.1	7.9	10.8	10
... ..	407	2	1.5	1.1	7.9	10.8	10
... ..	408	2	1.5	1.1	7.9	10.8	10
... ..	409	2	1.5	1.1	7.9	10.8	10
... ..	410	2	1.5	1.1	7.9	10.8	10
... ..	411	2	1.5	1.1	7.9	10.8	10
... ..	412	2	1.5	1.1	7.9	10.8	10
... ..	413	2	1.5	1.1	7.9	10.8	10
... ..	414	2	1.5	1.1	7.9	10.8	10
... ..	415	2	1.5	1.1	7.9	10.8	10
... ..	416	2	1.5	1.1	7.9	10.8	10
... ..	417	2	1.5	1.1	7.9	10.8	10
... ..	418	2	1.5	1.1	7.9	10.8	10
... ..	419	2	1.5	1.1	7.9	10.8	10
... ..	420	2	1.5	1.1	7.9	10.8	10
... ..	421	2	1.5	1.1	7.9	10.8	10
... ..	422	2	1.5	1.1	7.9	10.8	10
... ..	423	2	1.5	1.1	7.9	10.8	10
... ..	424	2	1.5	1.1	7.9	10.8	10
... ..	425	2	1.5	1.1	7.9	10.8	10
... ..	426	2	1.5	1.1	7.9	10.8	10
... ..	427	2	1.5	1.1	7.9	10.8	10
... ..	428	2	1.5	1.1	7.9	10.8	10
... ..	429	2	1.5	1.1	7.9	10.8	10
... ..	430	2	1.5	1.1	7.9	10.8	10
... ..	431	2	1.5	1.1	7.9	10.8	10
... ..	432	2	1.5	1.1	7.9	10.8	10
... ..	433	2	1.5	1.1	7.9	10.8	10
... ..	434	2	1.5	1.1	7.9	10.8	10
... ..	435	2	1.5	1.1	7.9	10.8	10
... ..	436	2	1.5	1.1	7.9	10.8	10
... ..	437	2	1.5	1.1	7.9	10.8	10
... ..	438	2	1.5	1.1	7.9	10.8	10
... ..	439	2	1.5	1.1	7.9	10.8	10
... ..	440	2	1.5	1.1	7.9	10.8	10
... ..	441	2	1.5	1.1	7.9	10.8	10
... ..	442	2	1.5	1.1	7.9	10.8	10
... ..	443	2	1.5	1.1	7.9	10.8	10
... ..	444	2	1.5	1.1	7.9	10.8	10
... ..	445	2	1.5	1.1	7.9	10.8	10
... ..	446	2	1.5	1.1	7.9	10.8	10
... ..	447	2	1.5	1.1	7.9	10.8	10
... ..	448	2	1.5	1.1	7.9	10.8	10
... ..	449	2	1.5	1.1	7.9	10.8	10
... ..	450	2	1.5	1.1	7.9	10.8	10
... ..	451	2	1.5	1.1	7.9	10.8	10
... ..	452	2	1.5	1.1	7.9	10.8	10
... ..	453	2	1.5	1.1	7.9	10.8	10
... ..	454	2	1.5	1.1	7.9	10.8	10
... ..	455	2	1.5	1.1	7.9	10.8	10
... ..	456	2	1.5	1.1	7.9	10.8	10
... ..	457	2	1.5	1.1	7.9	10.8	10
... ..	458	2	1.5	1.1	7.9	10.8	10
... ..	459	2	1.5	1.1	7.9	10.8	10
... ..	460	2	1.5	1.1	7.9	10.8	10
... ..	461	2	1.5	1.1	7.9	10.8	10
... ..	462	2	1.5	1.1	7.9	10.8	10
... ..	463	2	1.5	1.1	7.9	10.8	10
... ..	464	2	1.5	1.1	7.9	10.8	10
... ..	465	2	1.5	1.1	7.9	10.8	10
... ..	466	2	1.5	1.1	7.9	10.8	10
... ..	467	2	1.5	1.1	7.9	10.8	10
... ..	468	2	1.5	1.1	7.9	10.8	10
... ..	469	2	1.5	1.1	7.9	10.8	10
... ..	470	2	1.5	1.1	7.9	10.8	10
... ..	471	2	1.5	1.1	7.9	10.8	10
... ..	472	2	1.5	1.1	7.9	10.8	10
... ..	473	2	1.5	1.1	7.9	10.8	10
... ..	474	2	1.5	1.1	7.9	10.8	10
... ..	475	2	1.5	1.1	7.9	10.8	10
... ..	476	2	1.5	1.1	7.9	10.8	10
... ..	477	2	1.5	1.1	7.9	10.8	10
... ..	478	2	1.5	1.1	7.9	10.8	10
... ..	479	2	1.5	1.1	7.9	10.8	10
... ..	480	2	1.5	1.1	7.9	10.8	10
... ..	481	2	1.5	1.1	7.9	10.8	10
... ..	482	2	1.5	1.1	7.9	10.8	10
... ..	483	2	1.5	1.1	7.9	10.8	10
... ..	484	2	1.5	1.1	7.9	10.8	10
... ..	485	2	1.5	1.1	7.9	10.8	10
... ..	486	2	1.5	1.1	7.9	10.8	10
... ..	487	2	1.5	1.1	7.9	10.8	10
... ..	488	2	1.5	1.1	7.9	10.8	10
... ..	489	2	1.5	1.1	7.9	10.8	10
... ..	490	2	1.5	1.1	7.9	10.8	10
... ..	491	2	1.5	1.1	7.9	10.8	10
... ..	492	2	1.5	1.1	7.9	10.8	10
... ..	493	2	1.5	1.1	7.9	10.8	10
... ..	494	2	1.5	1.1	7.9	10.8	10
... ..	495	2	1.5	1.1	7.9	10.8	10
... ..	496	2	1.5	1.1	7.9	10.8	10
... ..	497	2	1.5	1.1	7.9	10.8	10
... ..	498	2	1.5	1.1	7.9	10.8	10
... ..	499	2	1.5	1.1	7.9	10.8	10
... ..	500	2	1.5	1.1	7.9	10.8	10

هكذا أفق الأمل

INDUSTRIAL

CENTRAL RAND			
	Price	Div	Yield
		Per Cent	Per Cent
390	1011	0	0
645	1011	0	0
28	1011	0	0
119	1011	0	0
156	1011	0	0

EASTERN RAND			
	Price	Div	Yield
		Per Cent	Per Cent
215	1011	0	13.5
11	1011	0	0
40	1011	0	0
140	1011	0	0
455	1011	0	0
210	1011	0	0
245	1011	0	0
118	1011	0	0
800	1011	0	0
48	1011	0	0

SOUTHERN WEST RAND			
	Price	Div	Yield
		Per Cent	Per Cent
170	1011	0	1.2
115	1011	0	1.4
235	1011	0	1.4
220	1011	0	1.4
250	1011	0	1.4
225	1011	0	1.4
118	1011	0	1.4
800	1011	0	1.4
730	1011	0	1.4
790	1011	0	1.4
210	1011	0	1.4
220	1011	0	1.4
300	1011	0	1.4
370	1011	0	1.4
305	1011	0	1.4
315	1011	0	1.4
325	1011	0	1.4

O.F.S.			
	Price	Div	Yield
		Per Cent	Per Cent
210	1011	0	1.4
140	1011	0	1.4
120	1011	0	1.4
570	1011	0	1.4
700	1011	0	1.4
220	1011	0	1.4
230	1011	0	1.4
220	1011	0	1.4
196	1011	0	1.4
127	1011	0	1.4

FINANCE			
	Price	Div	Yield
		Per Cent	Per Cent
385	1011	0	1.4
132	1011	0	1.4
214	1011	0	1.4
214	1011	0	1.4
214	1011	0	1.4
19	1011	0	1.4
310	1011	0	1.4
123	1011	0	1.4
123	1011	0	1.4
123	1011	0	1.4
380	1011	0	1.4
151	1011	0	1.4
175	1011	0	1.4
715	1011	0	1.4
125	1011	0	1.4
520	1011	0	1.4
49	1011	0	1.4
130	1011	0	1.4
112	1011	0	1.4
790	1011	0	1.4
425	1011	0	1.4
220	1011	0	1.4
56	1011	0	1.4

GOLD AND PLATINUM			
	Price	Div	Yield
		Per Cent	Per Cent
1524	1011	0	1.8
34	1011	0	1.8
320	1011	0	1.8
115	1011	0	1.8
110	1011	0	1.8
175	1011	0	1.8
140	1011	0	1.8
160	1011	0	1.8

CENTRAL AFRICAN			
	Price	Div	Yield
		Per Cent	Per Cent
125	1011	0	10.2
105	1011	0	0
40	1011	0	4.8
17	1011	0	8.6
205	1011	0	10.8
158	1011	0	1.4
65	1011	0	10.8
36	1011	0	1.4
100	1011	0	1.4

AUSTRALIAN			
	Price	Div	Yield
		Per Cent	Per Cent
121	1011	0	1.4
94	1011	0	1.4
80	1011	0	1.4
70	1011	0	1.4
10	1011	0	1.4
86	1011	0	1.4
20	1011	0	1.4
21	1011	0	1.4
21	1011	0	1.4
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FINANCIAL TIMES

Wednesday November 12 1975



Industrial output down to 1960's level

BY WILLIAM KEEGAN, ECONOMICS CORRESPONDENT

A FURTHER drop in production during the third quarter has brought the U.K. industrial output down to the level of the late 1960s.

Since the first quarter of this year, industrial production has been below the levels reached during the three-day week early in 1974. But in July-September output was lower than in any other quarter of the decade, with the exception of early 1972, when the figures were affected by the miners' strike.

New output statistics published by the Government yesterday, however, show that the pace of decline in production slowed down considerably in the third quarter.

After adjustments, because many of the production figures represent records of deliveries, the estimated drop in industrial output between the second and third quarters is 1.5 per cent.

compared to the 5.1 per cent plunge between January-March and April-June.

It looks as though companies were still running down their stock levels in July-September, although certainly at a much slower pace.

The big question now is whether the bottom of the recession has been reached or whether there is a further decline in prospect. At present, nobody is quite certain of the answer.

Forward indicators used by the Central Statistical Office suggest that the turn may, if past experience is an accurate guide, come early next year. And this would be consistent with the somewhat greater confidence among industrialists about output and order trends shown by last week's Confederation of British Industry survey.

A key point is the behaviour of stocks, which are highly cyclical and have proved the bane of many a forecaster in the past.

At present Whitehall opinion seems to be divided between those who think the destocking process will come to an end in the current quarter, and those who see it continuing into 1976.

At present there are few visible signs of restocking in industry.

Despite the recent slackening in the pace at which output is falling, the sheer size of the decline earlier this year means that in the third quarter industrial output was running a full 8 per cent below the level of the third quarter last year.

At 98.6 the official all-industries index was 0.5 per cent below the second quarter level, and under the base of average 1970-100.

There was an apparent improvement during the quarter—between August and September the index went up from 98.0 to 98.5. But apart from the usual problem of trusting month to month movements in the industrial index, there is the additional point that the very hot weather in August deflated the output of public utilities considerably, and this was not fully allowed for by the seasonal adjustments.

The third quarter breakdown shows a continuing decline in the output of the engineering and allied industries (down 1.5 per cent) and metal manufacture (down 1.4 per cent).

The chemical sector output recovered by 2.6 per cent, however—with a particularly large jump in September—and in the textile and clothing industries there was a 1.5 per cent rise.

A sector analysis shows that, whereas the capital goods industries and their suppliers shared in the general decline during the quarter, the output of consumer goods industries showed a slight recovery of 0.5 per cent.

INDUSTRIAL PRODUCTION

	Production 1970-100	All Ind.	Mfg.
1973 1st	101.1	101.1	101.1
2nd	109.2	109.2	109.2
3rd	111.1	111.1	111.1
4th	109.8	109.8	109.8
1974 1st	104.0	104.0	104.0
2nd	107.9	107.9	107.9
3rd	108.4	108.4	108.4
4th	105.3	105.3	105.3
1975 1st	104.4	104.4	104.4
2nd	100.1	100.1	100.1
3rd	99.6	99.6	99.6
July	100.1	100.1	100.1
Aug.	99.0	99.0	99.0
Sept.	99.5	99.5	99.5

* Provisional.

All figures seasonally adjusted.

provement during the quarter—between August and September the index went up from 98.0 to 98.5.

Healey stresses need for cuts in public spending

BY PHILIP RAWSTORNE

THE NEED for substantial public expenditure cuts over the next few years was strongly underlined last night by Mr. Denis Healey, Chancellor of the Exchequer.

He told the Parliamentary Labour Party that even to hold next year's level of public spending over the following two years would mean that the average worker would have to pay about 50p in tax and contributions from every extra pound he earned.

With tax rates already biting deeply into the earnings of even the low-paid, the Chancellor said that the Government would be unable to afford any significant increases in public expenditure between 1977-78.

If the Government were to increase the funds already allocated for its industrial policy—

as many Labour Left-wingers have urged—then the money would have to be found by even greater cuts in other fields, he said.

The Chancellor, replying to a party debate on the economy in which his policies received rather more support than criticism, said that he was prepared to see public spending increased in only one area—industrial training and retraining.

Claiming that there were signs of the recession "bottoming out," Mr. Healey said that the Government recognised its duty to reduce unemployment to the lowest possible level. He predicted that measures already taken would reduce unemployment among school-leavers to normal levels by Christmas.

The Government was looking at other ways of reducing un-

employment, he said. On import controls, "We are prepared to use short-term selective import controls where we are satisfied this is necessary to preserve firms or sectors of industry which will be viable when recovery is under way, but could otherwise be wiped out by external competition during the recession."

But the Chancellor repeated that he could not reflate demand until "the success of the £8 limit is fully established in the minds of those at home and abroad on whose confidence our economy depends."

Mr. Healey claimed that if world prices did not increase more than expected there was a good chance that the rate of inflation would be reduced to single figures by the end of next year.

Five more resign from Haw Par Brothers Board

BY MARGARET REID

THE RECENTLY STARTED alteration in the Board of the Singapore-based Haw Par Brothers International, which was formerly controlled by Slater Walker Securities, became almost complete yesterday when five directors resigned.

With two exceptions, the Board has now changed totally since Mr. Jim Slater resigned on October 26 as chairman of SWS, referring to adverse publicity connected with the Singapore inquiries into Haw Par.

The present Board, to which the new chairman, industrialist Mr. Michael Fam and four bankers were appointed on October 31 at the initiative of the Singapore Monetary Authority, yesterday accepted the resignation of Mr. Ronald Brand, both as a director and employee of the group.

Mr. Alan Johnson-Hill, Mr. Ong Beng Seng, Mr. Thomas Rendall and Mr. John Seothorne also resigned as directors but remain as executives.

Only two directors remain of those who presided over Haw Par before October 31. They are Mr. Neil Clarke, representing Charter Consolidated, which has 12.3 per cent of Haw Par, and Mr. Robert Booker.

Mr. Booker was acting chairman between July 26 and October 31 and previously alternate to the non-executive chairman Mr. James Gammell, who resigned on July 26 and whose Ivory and Sine Edinburgh investment group also holds a 12.3 per cent stake in Haw Par.

Mr. Donald Ogilvy Watson and Mr. Ian Tamblin, resigned as managing director and deputy managing director respectively at the same time as Mr. Gammell.

A number of British businessmen formerly connected with Haw Par, including Mr. Ogilvy

Watson and Mr. Tamblin, have, as already reported in the Financial Times, been asked to resign in Singapore on November 15 to answer possible criticisms against them which may appear in the report of the inquiry into the company.

The request was made by Mr. Graham Starforth Hill, who recently resigned as one of the inspectors conducting the inquiry, which is now being continued by the other inspector, Mr. Philip Grundy.

Submissions

It was understood that the inspectors earlier indicated the inquiry's report is also likely to cover SWS's Securities (Hong Kong). This was the Hong Kong company which carried out investment on behalf of its shareholders, Mr. Jim Slater, Mr. Richard Tarling, formerly chairman of Haw Par, Mr. Ogilvy Watson, Mr. Tamblin, Mr. Johnson-Hill and Mr. Patrick Goodbody, and which distributed some £800,000 when it was wound up.

The inquiry is also believed likely to cover certain share option arrangements and in addition, the Melbourne unit trust, through which certain large capital profits were made by Haw Par before, for later transfer in stages into the company's profits.

There was no comment yesterday from Mr. Slater's advisers on whether he had responded to any request that might have been made for any evidence to the inquiry. Mr. Tarling had no comment to make on any matter connected with the inquiry.

Ford plan for economic monitor revealed by Kissinger

BY DAVID BELL

PRESIDENT FORD will propose that Finance Ministers of the countries attending this week-end's economic summit in Paris should meet at regular intervals to monitor the progress of economic recovery, Dr. Henry Kissinger, U.S. Secretary of State, disclosed last night.

He told an audience in Pittsburgh that President Ford intends to put forward a plan that will co-ordinate, consolidate, and monitor the economic recovery of the industrialised world, a recovery now the central concern of U.S. foreign policy.

At the same time, Dr. Kissinger said Mr. Ford would place particular emphasis on the overriding need to resist pressures to impose trade restrictions. A new trade policy was needed which would allow for the smooth expansion of world trade.

"The economic summit should seek explicitly to expand world trade through joint efforts in economic policy. We plan to put forward specific goals for trade negotiations," he said. Such a plan was urgently needed because the present recession was now subjecting Governments to intense domestic pressures to impose trade curbs.

WASHINGTON, Nov. 11.

"In the U.S. view, the summit should set as our goal generalising the recovery during 1976 among the major industrial countries. We should seek to restore vigorous sustained expansion and high employment by 1977."

State Department sources indicated that the Heads of State of the other countries attending the summit—Britain, West Germany, Italy, France and Japan—had already been informed about the new U.S. initiative.

It was not expected that any specific decisions would be taken beyond the establishment of follow-up machinery.

But the administration considers the meeting important if only to provide an antidote to the present economic gloom and to show that the industrialised world is not going to be overwhelmed by a situation it cannot surmount.

Cash still pours into building societies

BY MICHAEL CASSELL

Savings continued to pour into building societies at near-record levels last month. If the trend continues, there is some chance of a reduction in interest rates in the early part of 1976.

No one in the movement is suggesting that any changes are imminent. But a number of building society executives are beginning to suggest that if the societies' unparalleled run of success continues well into next year, they could be forced to take some of the heat out of the situation.

Faced with high monthly inflows of money, societies have throughout 1975 been steadily increasing the level of advances made and even higher lending quotas can be expected in the next few months.

But, bearing in mind the supply situation and the societies' commitment to help keep down house prices to a reasonable level—the scope for any further substantial expansion of lending programmes is limited.

At the same time, the movement has for much of this year been happy to build up liquidity to a historically high point, a move which has been to their advantage so far, given the situation in the money and gilt markets. Societies nevertheless feel there is a limit to how high liquidity should go, and with the average now standing at around 20 per cent, many feel the limit has been reached.

Some smaller societies are already understood to be experiencing difficulties in finding enough customers for the mortgage funds they have available. While this situation is by no means common, it is a development which could add strength to the arguments of those who say the flow of money into societies will soon have to be moderated.

Faced with a surplus of funds—which societies are anxious to stress is not yet the case—the traditional step would be for a reduction in the interest rate paid to investors—it went down by 1 per cent, to 7 per cent, net in June—and possibly a corresponding reduction in the mortgage rate.

PM attacks 'Luddite' Chrysler Board

BY PHILIP RAWSTORNE

MR. HAROLD WILSON, in a bitter outburst in the Commons yesterday, condemned the Chrysler Corporation's management as "Luddites."

He told MPs: "The situation we have been presented with is something which, when all the facts are known, will turn out to be disastrous to MPs in all parts of the House."

The Prime Minister's remarks, following his comment last week about Chrysler's "pistol at our heads," clearly reflect the Government's difficulty in finding a solution to the dilemma presented by the company.

Many MPs interpreted Mr. Wilson's attack on the Chrysler Board yesterday as a sign that the Government will, at best, be able to mount only a limited salvage operation with an inevitably substantial loss of jobs.

The Prime Minister reacted angrily yesterday to Tory suggestions that the Government's new approach to industrial strategy could not be taken seriously if it made any attempt, "to prop up a proved failure, like Chrysler."

"It is jobs we are talking about," he retorted. "Many thousands of people."

Our Labour Staff writes: Joint management-union action committees were proposed last night in a late attempt to stave off the threat to Chrysler car workers' jobs in this country. The unusual step was one outcome of a 41-hour meeting between senior company management and about 100 national and local union representatives in Coventry.

Union leaders who were no more optimistic following the talks, said they would be pressing for an urgent meeting with Government Ministers on Chrysler's future and urged that Mr. John Riccardo, chief executive of the Chrysler Corporation, should meet them on his next visit to Britain.

Mr. Bob Wright, a member of

the Amalgamated Union of Engineering Workers' national executive, said that the setting up of the joint action committees was taking place as a matter of urgency with the immediate task of "saving the jobs of Chrysler employees in this country."

Industrial relations and production problems will be considered by the proposed joint committees which union leaders took great pains to stress were not seen as an alternative to the company's worker participation proposals these have been somewhat pushed into the background by the company's financial plight.

Because of the delicate stage reached in negotiations on the U.K. company's future between the British Government and Mr. Riccardo, no details were available for yesterday's meeting although the unions were promised a further meeting once facts were available.

Parliament Page 13

Continued from Page 1

Australia heads for bitter poll campaign

Leaders of the Liberal and National Country parties were meeting to consider the form of the interim administration, expected to be formed by the swearing in as Ministers of 10 or 12 senior members rather than a full Ministry of 27.

Sir John Kerr said in his statement: "It has been necessary for me to find a democratic and constitutional solution to the current crisis which will permit the people of Australia to decide as soon as possible what should be the outcome of the deadlock which developed over supply between the two houses of Parliament, and between the

Government and the opposition parties.

The only solution consistent with the constitution and with my oath of office and my responsibilities, authority and duty as Governor-General is to terminate the commission as Prime Minister of Mr. Whitlam and to arrange for a caretaker Government able to secure supply and willing to let the issue go to the people."

Mr. Whitlam claimed that at the time Sir John Kerr acted to install Mr. Fraser and dissolve the Parliament, the supply crisis was, in fact over, and the House of Representatives had

already voted down a Fraser administration.

"I am the first Prime Minister to be treated this way in 200 years since George III sacked Lord North," he said. "I have never known so clear-cut an issue as it is now. It is what could happen to any government in Australia. Parliamentary democracy is at stake here."

Australian investors went on a wild buying spree this afternoon after Sir John Kerr dismissed Mr. Whitlam.

In confused trading, the market actually fell in the morning, and news of the Governor-General's intervention did not

reach the market until shortly after 2 p.m. In the remaining hour of trading, prices soared in the most frantic trading scenes since the days of the mining boom.

Harrassed operators had to call up staff from their city offices to cope with the flood of orders.

For the day, the Sydney All Ordinaries Index jumped 17.32 or 4.31 per cent to 419.53.

Our Foreign Staff adds: Whitehall sources yesterday emphasised that the Australian Governor-General did not consult the Queen or the British Government before making his move against Mr. Whitlam; the

Queen was merely informed of it yesterday morning. They expressed some relief that Mr. Whitlam was clearly separated from the Queen from his quarrel with her representative in Canberra.

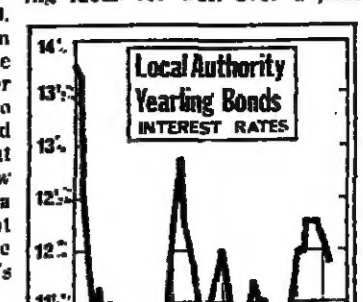
Should Mr. Whitlam win the election and then decide on some measure of constitutional reform—perhaps replacing the Governor-General with a president with limited powers to call Parliamentary dissolutions—there would be no legislative obstacle at Westminster, and Australia could, of course, still remain part of a Commonwealth that embraces many republics.

THE LEX COLUMN

Novel funding by British Steel

Index rose 2.8 to 370.2

The major brokers have been messing about with index linking ideas for well over a year.



The scheme could hardly have got as far as it has without the blessing of the authorities—those which contrast with Treasury attitudes to index-linked schemes proposed by the private sector over the past year—and it has presumably also been cleared by the Inland Revenue. This is crucial for the gross funds, which could be liable to pay tax if this were deemed to be a trading operation. In fact the pension funds appear to be more enthusiastic about the proposals, than the insurance companies, some of which are actively hostile. Their worries include the short life of the scheme, the political connotations of the RPI, and the outlook for steel prices during a recession. All the same the suggestion is that the scheme is already a good way down the road towards meeting its targets, and the hope is that formal details may be available next week.

Brazil fund

The inflow of foreign capital on to the Brazilian stock markets has not been nearly as large as some of the bullish local estimates in May following the easing of controls on overseas portfolio investment. This is partly because of legal and registration obstacles for U.S. investors, so Brazil Fund, whose prospectus is going out today, is only the third approved fund. It will probably increase the total foreign capital invested there to about \$35m. The new fund has already had \$8m, guaranteed by its sponsoring group of Foreign and Colonial, Murray Johnstone, Touche, Remnant and Vickers da Costa, in association with Scottish United Investors, with hopes of boosting this to over \$15m. It differs from the other British fund, launched in July by James Capel, mainly in its management structure and its rule against redemptions for eight years to maximise tax benefits. The Capel fund is now about half invested and is currently being traded in London at a premium of about 14 per cent. The interest so far has been limited principally to institutions by the obvious political and economic risks and a minimum unit of \$10,000.

Minster Assets

Minster Assets is 22 per cent ahead at £2.53m, pre-tax for the first half of 1975. The insurance

Weather

U.K. TODAY

BRIGHT SPELLS, showers or rain in S.W. areas and Scotland. London, E. and N. England, Midlands, N. Wales. Mainly dry bright spells. Early fog. Wind S.E., light or moderate. Max. 10C (50F). S.W., Cent. S. England, S. Wales, Channel Is. Cloudy, rain later. Wind S.E. to E., fresh or strong. Max. 13C (55F).

Borders, Edinburgh, Dundee, Aberdeen, Cent. Highlands, Moray Firth, N.E. Scotland. Showers, bright intervals. Wind S.E., moderate. Max. 9C (48F).

Lakes, I. of Man, S.W. and N.W. Scotland, Glasgow, Argyll, N. Ireland. 16.59.

BUSINESS CENTRES

London	F 4	3	Manila	C 7	8
Buenos Aires	C 22	21	Mexico C	S 19	20
Calcutta	C 22	21	Moscow	F 2	3
Canton	C 22	21	Nairobi	C 13	14
Cebu	C 22	21	Paris	C 13	14
Colon	C 22	21	Rangoon	C 13	14
Hankow	C 22	21	Reykjavik	C 13	14
Hong Kong	C 22	21	Rio de Janeiro	C 13	14
Kobe	C 22	21	Rome	C 13	14
Lyons	C 22	21	Singapore	C 13	14
Manila	C 22	21	Stockholm	C 13	14
Medan	C 22	21	Sydney	C 13	14
Osaka	C 22	21	Taipei	C 13	14
Shanghai	C 22	21	Tehran	C 13	14
Singapore	C 22	21	Tokyo	C 13	14
Sourabaya	C 22	21	Yokohama	C 13	14
Tientsin	C 22	21			
Yokohama	C 22	21			

HOLIDAY RESORTS

Azores	S 17	16	Jersey	S 18	19
Bahia	S 17	16	Locarno	F 18	19
Barri	C 14	13	Malta	S 19	20
Blackpool	C 14	13	Malaga	C 18	19
Bordeaux	C 14	13	Marina	C 18	19
Boulogne	C 14	13	Maribor	C 18	19
Caen	C 14	13	Naples	C 18	19
Cardiff	C 14	13	Nassau	C 18	19
Cork	C 14	13	Nice	C 18	19
Dublin	C 14	13	Nicosia	C 18	19
Edinburgh	C 14	13	Osaka	C 18	19
Frankfurt	C 14	13	Rangoon	C 18	19
Glasgow	C 14	13	Ribades	C 18	19
Geneva	C 14	13	Saltzburg	C 18	19
Helsinki	C 14	13	Sao Paulo	C 18	19
Hong Kong	C 14	13	Taipei	C 18	19
Jersey	C 14	13	Tokyo	C 18	19
London	C 14	13	Toronto	C 18	19
Luxembourg	C 14	13	Yokohama	C 18	19

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